



December 10, 2021

## NOTICE

The Board of Directors of the Kaweah Delta Health Care District will meet in an Open Finance, Property, Services and Acquisition Committee meeting at 8:30AM on Tuesday December 14, 2021 in the Kaweah Health Medical Center Acequia Wing Conference Room – 305 West Acequia, Visalia, CA.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

The disclosable public records related to agendas are available for public inspection at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA and on the Kaweah Delta Health Care District web page <https://www.kaweahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT  
Garth Gipson, Secretary/Treasurer

A handwritten signature in cursive script that reads "Cindy Moccio".

Cindy Moccio  
Board Clerk, Executive Assistant to CEO

DISTRIBUTION:  
Governing Board  
Legal Counsel  
Executive Team  
Chief of Staff

<http://www.kaweahdelta.org>

**KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS  
FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE**

Tuesday December 14, 2021

Kaweah Health Medical Center – Acequia Wing Conference Room  
305 West Acequia, Visalia

ATTENDING: Directors: David Francis & Mike Olmos; Gary Herbst, CEO; Malinda Tupper, VP & CFO; Marc Mertz, VP Chief Strategy Officer; Jennifer Stockton, Director of Finance, Deborah Volosin, Director of Community Engagement; Cindy Moccio, Recording

**1. OPEN MEETING – 8:30AM**

**2. CALL TO ORDER – David Francis**

**3. PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time. For those who are unable to attend the beginning of the Board meeting during the public participation segment but would like to address the Board, please contact the Board Clerk (Cindy Moccio 559-624-2330) or [cmoccio@kaweahhealth.org](mailto:cmoccio@kaweahhealth.org) to make arrangements to address the Board.

**4. FINANCIALS** – Review of the most current fiscal year financial results and budget.  
*Malinda Tupper – Vice President & Chief Financial Officer*

**5. CALIFORNIA HEALTH FACILITIES FINANCIAL AUTHORITY (CHFFA)** - Review a proposal resolution authorizing execution and delivery of a loan and security agreement, promissory note, and certain actions in connection therewith for the CHFFA non-designated public hospital bridge loan program.  
*Jennifer Stockton, Director of Finance*

**6. CALIFORNIA HEALTH FACILITIES FINANCING AUTHORITY GRANT** – Review the request for the amendment of Board action relative to the grant application for the Investment in Mental Health Wellness Grant Program for Children & Youth.  
*Marc Mertz, Vice President, Chief Strategy Officer*

**7. ADJOURN – David Francis**

*In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.*

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*Mike Olmos – Zone I  
Board Member*

*Lynn Havard Mirviss – Zone II  
Vice President*

*Garth Gipson – Zone III  
Secretary/Treasurer*

*David Francis – Zone IV  
President*

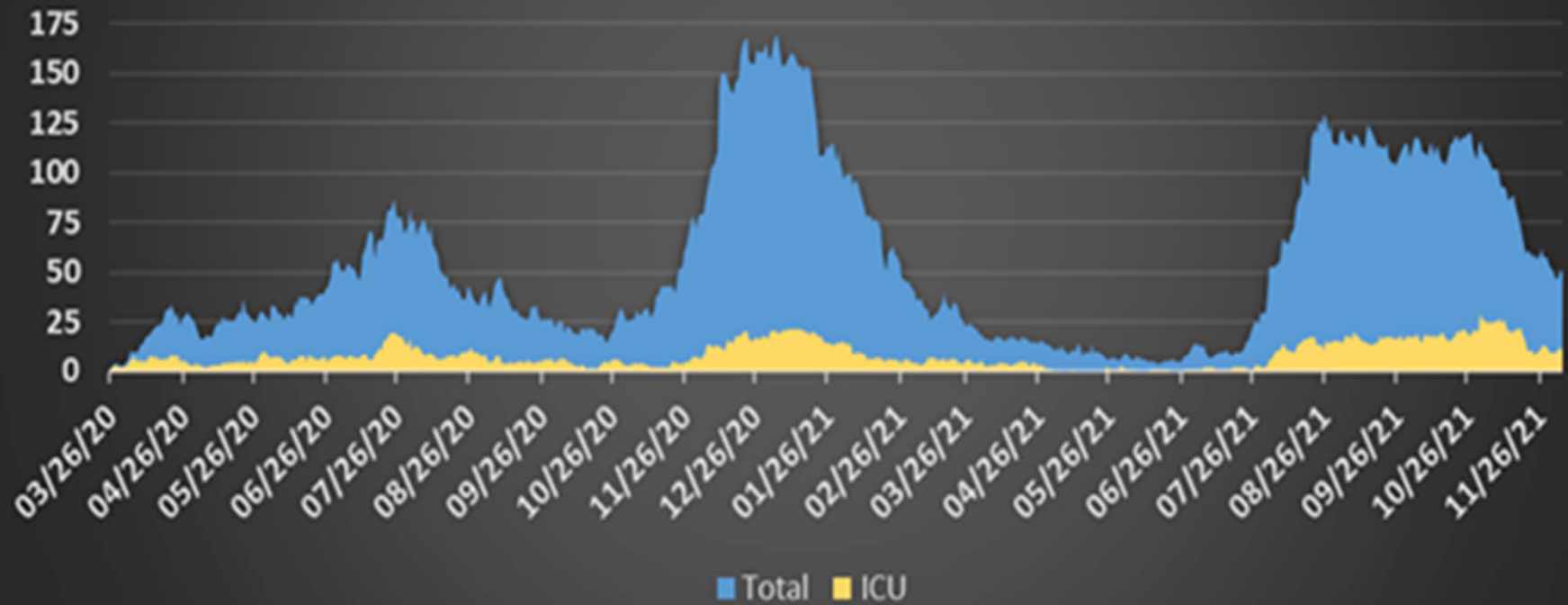
*Ambar Rodriguez – Zone V  
Board Member*

**MISSION: Health is our Passion. Excellence is our Focus. Compassion is our Promise.**

# CFO Financial Report

## December 14, 2021

# Kaweah Health COVID+ Inpatients (entire pandemic)



# COVID-19 Financial Activity – **Round 4 Stimulus Funds**

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On Friday September 10<sup>th</sup>, the U.S. Department of Health and Human Services announced it will allocate \$25.5 billion in additional COVID-19 relief funding for Providers. Hopefully funding will occur before the new calendar year. There remains \$20B left for a **potential 5<sup>th</sup> round**.

## **Allocation method**

### **\$17B from the Provider Relief Fund - Pending**

- 75% will be based on Revenue Losses and COVID-19 related expenses: Large providers will receive minimum payment amount that is based on their loss revenues and expenses. (Qtrs.3&4 2020 & Qtr.1 2021) Medium and small providers will receive a base payment plus a supplement
- 25% will be used for bonus payments to providers based on the amount and type of services delivered to Medicaid, Children's Health Insurance Program, and Medicare patients. Providers who serve any patients living in rural areas and who meet the eligibility requirement will receive a minimum payment

### **\$8.5B from the American Rescue Plan – 11/23 Received \$5,837,002**

- Providers who service Medicaid, CHIP and Medicare patients who live in rural communities, as defined by the Federal Office of Rural Health Policy are eligible. Payments will be based on the amount and type of services provided to rural patients.

# COVID-19 Financial Activity

## Stimulus Funds Received

Red indicates changes since last reviewed

Stimulus Funds – Kaweah Delta	\$11,420,930	Received 4/11/20
Stimulus Funds – KDMF	\$684,104	Received 4/11/20
Stimulus Funds – KD 2 <sup>nd</sup> payment	\$1,225,939	Received 4/24/20
Stimulus Funds – KDMF 2 <sup>nd</sup> payment	\$198,091	Received 5/26/20
California Hospital Association - PPE	\$28,014	Received 6/3 and 6/9/20
Stimulus Funds – 4 Physician Groups	\$332,017	Received April 2020
Stimulus Funds -Testing at RHC	\$197,846	Received 5/20/20
Stimulus Funds - Skilled Nursing Facility	\$225,000	Received 5/22/20
Stimulus Funds – Rural Providers	\$413,013	Received 6/25/20
Stimulus Funds – Due to servicing Rural Areas	\$813,751	Received 7/21/20
Stimulus Funds – High Impact Areas	\$10,900,000	Received 7/29/20
California Hospital Association – PPE II	\$150,243	Received 8/25/20
Stimulus Funds – Skilled Nursing Facility	\$159,328	Received 8/27/20-12/9/20
Stimulus Funds – KD 3 <sup>rd</sup> wave of federal payments	\$11,120,347	Received 1/27/21
Stimulus Funds – KDMF 3 <sup>rd</sup> wave of federal payments	\$920,477	Received 4/16/21
Business Interruption Insurance	\$125,000	Received 5/25/21
Stimulus Funds – RHC Testing and Mitigation	\$400,000	Received 6/10/21
Stimulus Funds – KH and KHMG 4 <sup>th</sup> wave of federal payments	\$5,837,002	Received 11/23/21
<b>Impact to Net Revenue</b>	<b>\$44,819,085</b>	

# COVID-19 Financial Activity - Reimbursement and In Kind Impact

Red indicates changes since last reviewed

20% increase in Medicare inpatient payments	\$ 1,350,000	Public health emergency extended through April 20, 2021
6.2% increase in FMAP - IGT matching	\$ 1,200,000	Extended through the 1 <sup>st</sup> quarter in which emergency ends
10% increase in Medi-Cal rates in SNF payments	\$ 997,000	Calendar year 2020
5% increase Blue Shield rates for certain procedures	\$ 12,000	4 Month Estimate
Uninsured COVID Patients – Medicare Rates	<b>\$ 1,351,336</b>	<b>Payments through 11/15/2021</b>
Department of Defense	\$ 250,000	In kind clinical support staff
2% sequestration	\$ 2,100,000	Calendar year 2020 – extended through March 31, 2021
Unemployment benefit costs ½ covered	\$ 1,057,000	4 quarters – extended through Mar 14 <sup>th</sup> 2021
5 County agreements – Lab testing, PPE, Pharmaceuticals, vaccination	<b>\$6,264,808</b>	\$8,578,800 max , the County will cover related costs as we submit invoices
COVID Payer Grants	\$ 3,065,000	October deposit
Repayment period of Medicare Advanced Payments extended - Initial funding \$46.6M (4/7/2020)	Balance must be repaid in full 29 months from the first payment.	Medicare payments will be reduced by 25% for the first 11 months and 50% during the next 6 months.
Additional payments received from <b>Medicare Advanced Payments</b> Program - \$40.2M (10/28/20) Total to date \$86.8M	<b>(\$23.5M) recouped through November 2021</b>	10/28/20 We received \$40,173,945 additional funds to be repaid in 1 year
Social Security Tax Deferral – \$13.5M		Repayment of 50% due 12/31/21 and 50% 12/31/22
DSH cuts were delayed through FFY2023 - \$5,200,000 in FY2021		DSH cuts were delayed through FFY2023
<b>Grants: HRSA RHC Vaccine Confidence program, CDPH Vax grants</b>	<b>\$ 253,116</b>	<b>5/11/2021 HRSA grant to eligible RHCs and CDPH Vax Grant</b>
<b>Impact to Bottom Line</b>	<b>\$ 17,900,260</b>	

# COVID IMPACT (000's)

March 2020 - Nov  
2021

## Operating Revenue

Net Patient Service Revenue	\$1,019,451
Supplemental Gov't Programs	105,494
Prime Program	22,022
Premium Revenue	101,758
Management Services Revenue	61,172
Other Revenue	38,837
Other Operating Revenue	329,282
<b>Total Operating Revenue</b>	<b>1,348,730</b>

## Operating Expenses

Salaries & Wages	574,782
Contract Labor	19,691
Employee Benefits	98,004
<b>Total Employment Expenses</b>	<b>692,477</b>

Medical & Other Supplies	228,101
Physician Fees	172,639
Purchased Services	33,397
Repairs & Maintenance	46,671
Utilities	13,012
Rents & Leases	10,787
Depreciation & Amortization	55,617
Interest Expense	11,738
Other Expense	35,357
Humana Cap Plan Expenses	59,770
Management Services Expense	60,719

**Total Other Expenses** **727,804**

Total Operating Expenses **1,420,282**

**Operating Margin** **(\$71,552)**

Stimulus Funds \$54,544

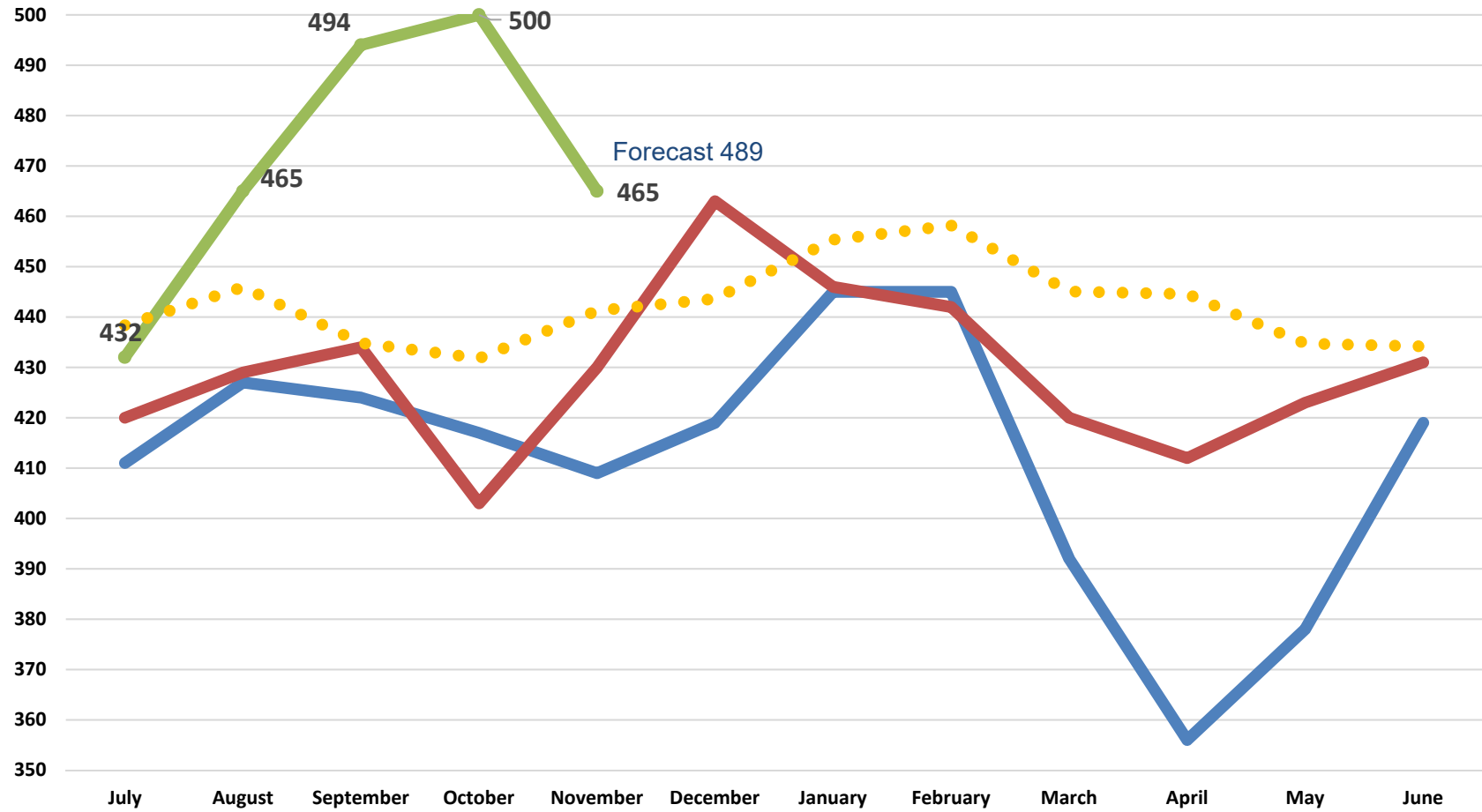
**Operating Margin after Stimulus** **(\$17,008)**

Nonoperating Revenue (Loss) 16,567

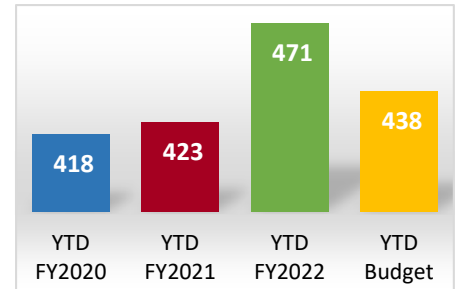
**Excess Margin** **(\$440)**



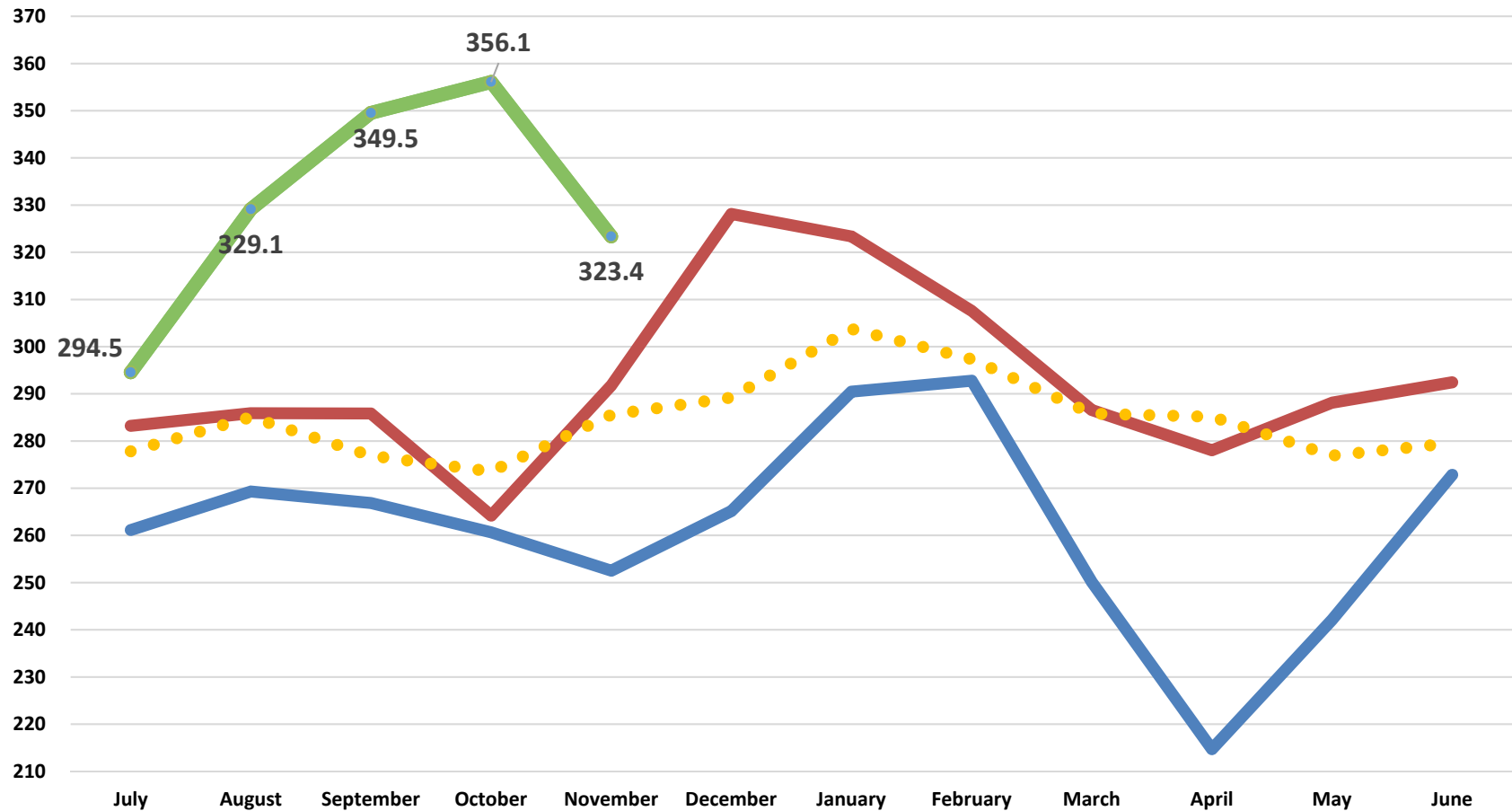
# Average Daily Census



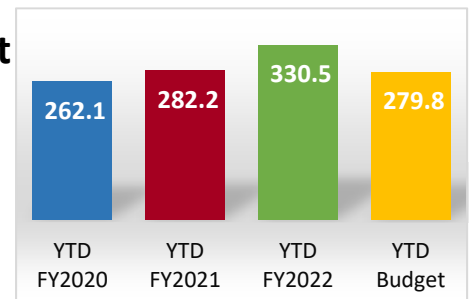
— FY2020   
 — FY2021   
 — FY2022   
 ●●● Budget



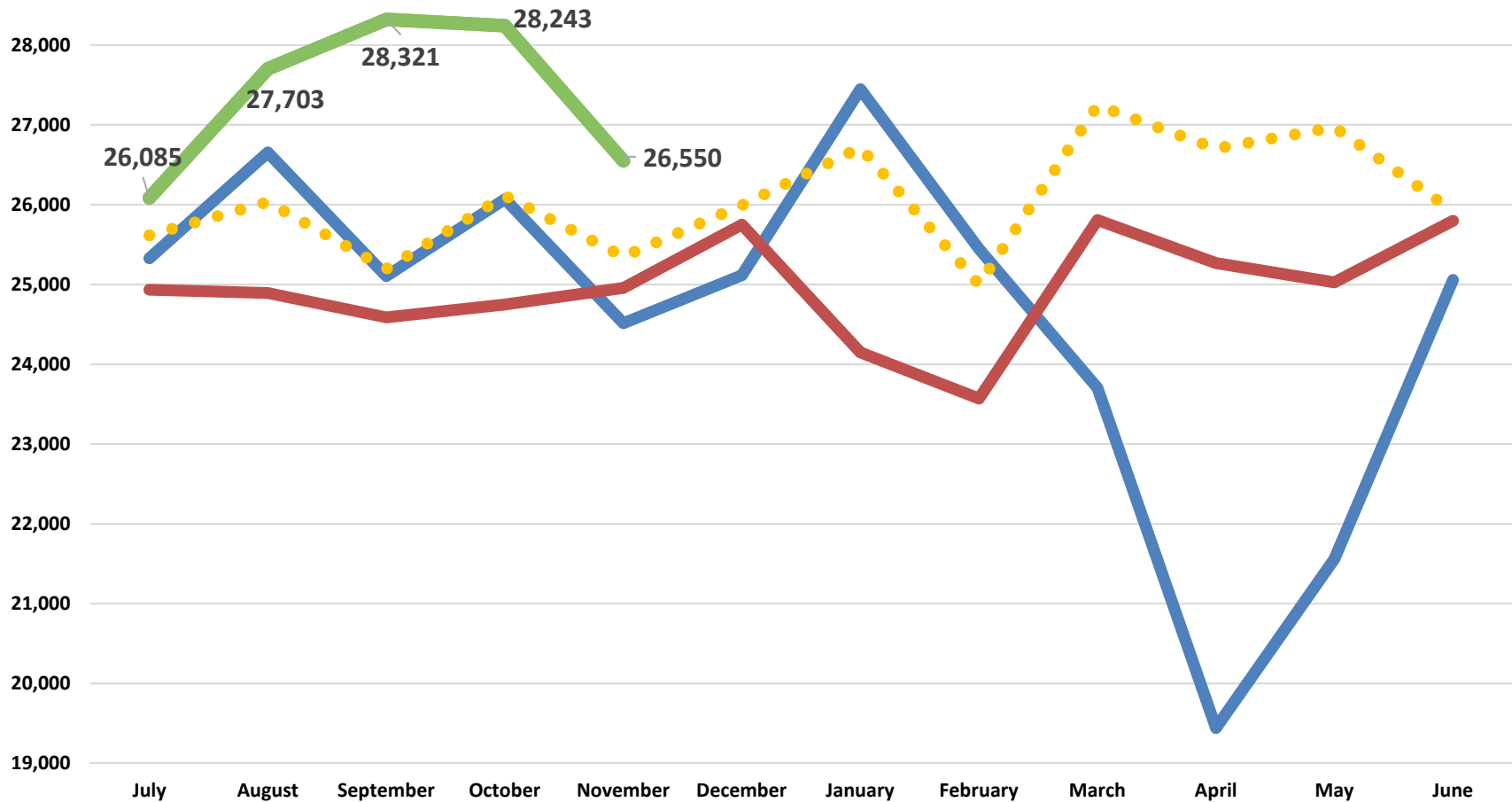
# Medical Center – Average Daily Census



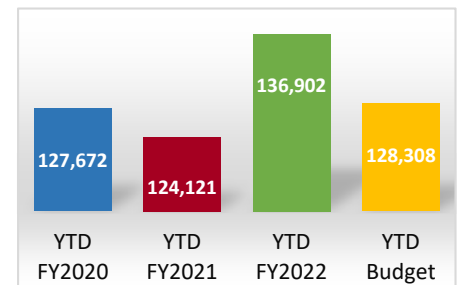
—●— **FY2020**   
 —●— **FY2021**   
 —●— **FY2022**   
 ●●● **Budget**



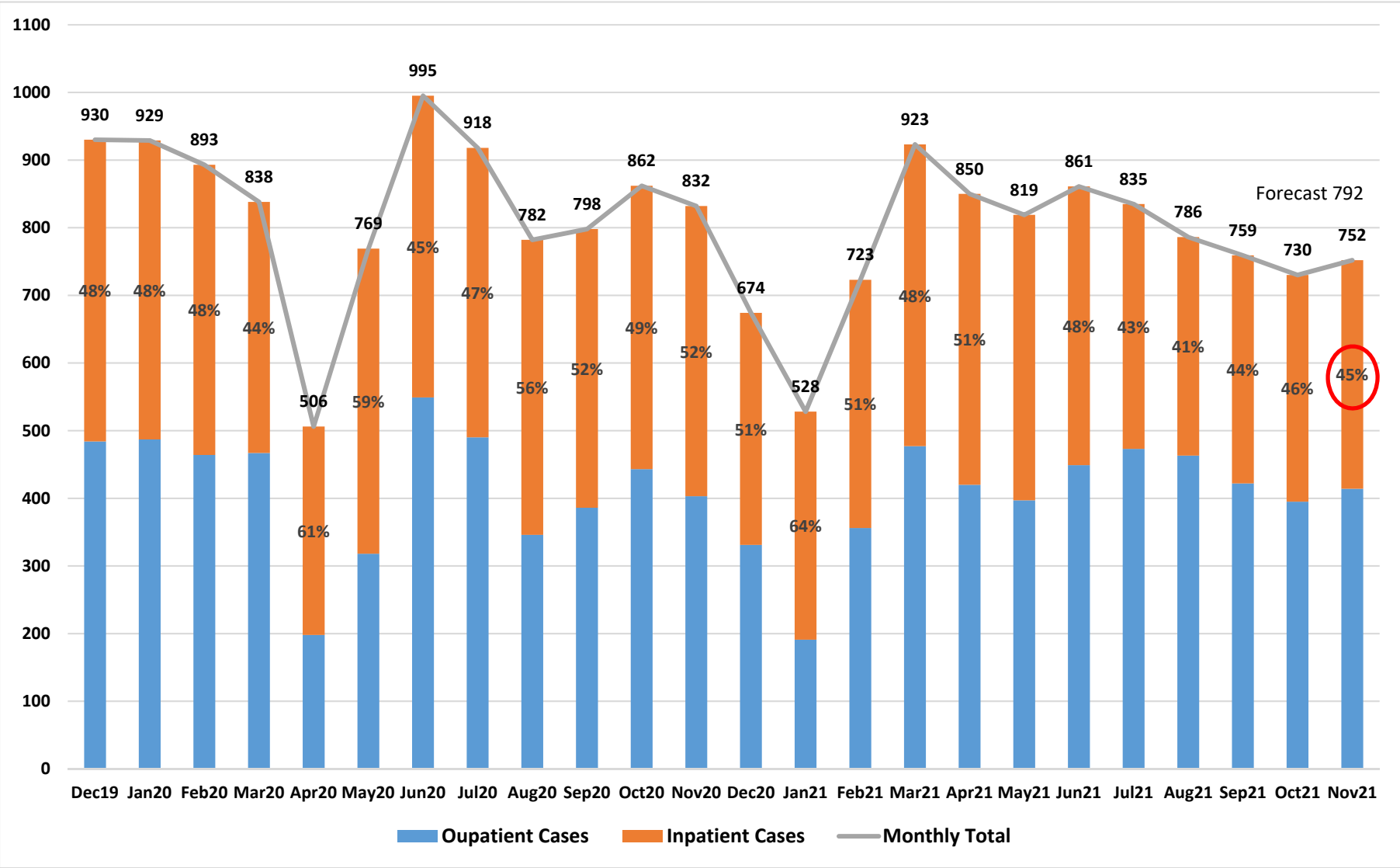
# Adjusted Patient Days



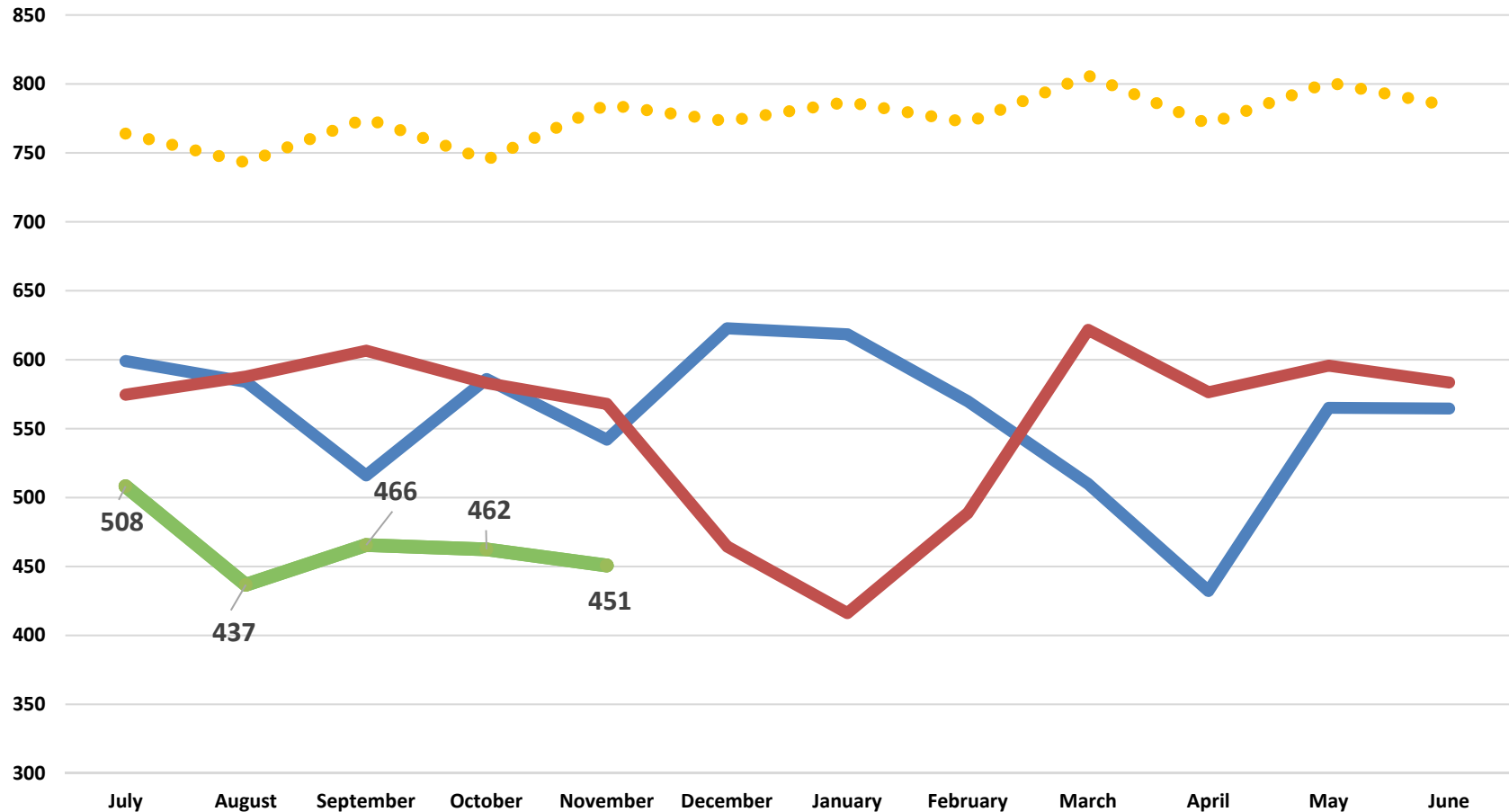
—●— **FY2020**   
 —●— **FY2021**   
 —●— **FY2022**   
 ●●● **Budget**



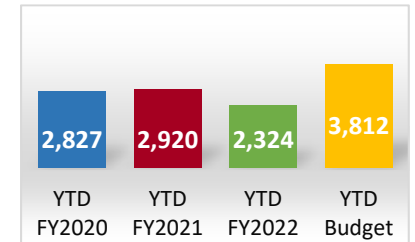
# Surgery Volume



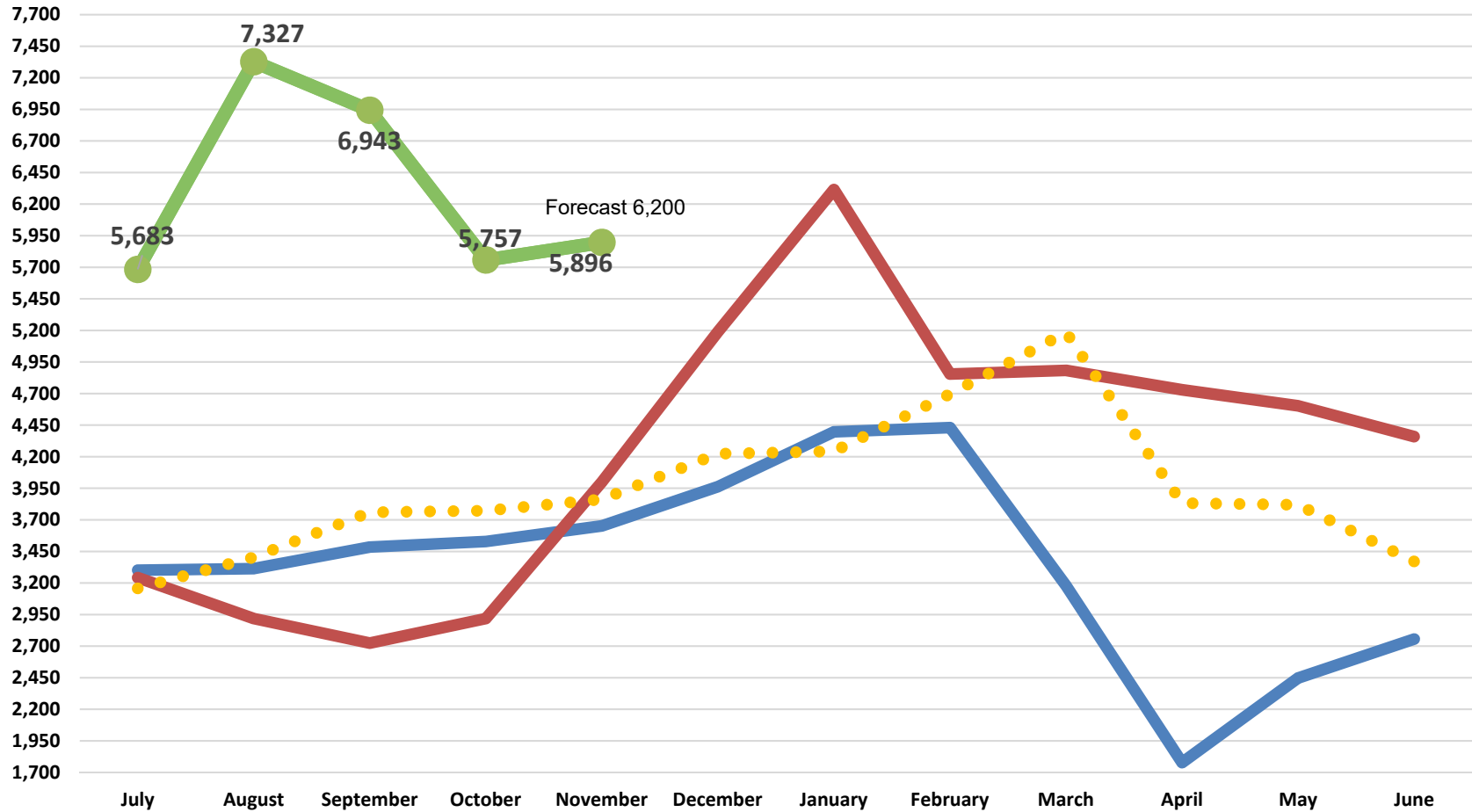
# Surgery (IP Only) – 100 min units



—●— **FY2020**   
 —●— **FY2021**   
 —●— **FY2022**   
 ●●● **Budget**



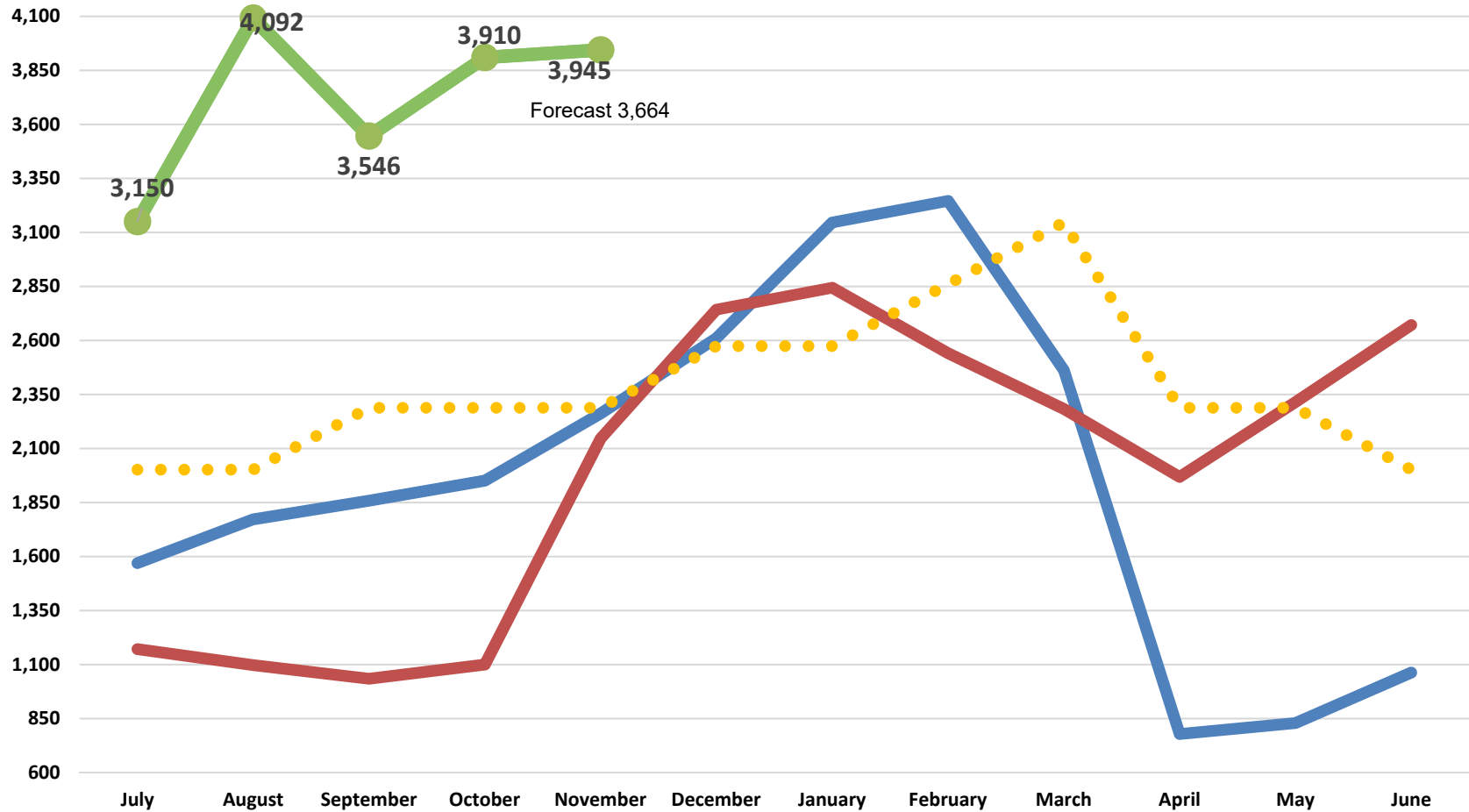
# Urgent Care – Court Total Visits



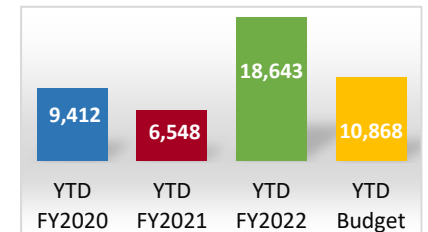
—●— FY2020   
 —●— FY2021   
 —●— FY2022   
 ●●● Budget

17,281	15,803	31,606	17,956
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

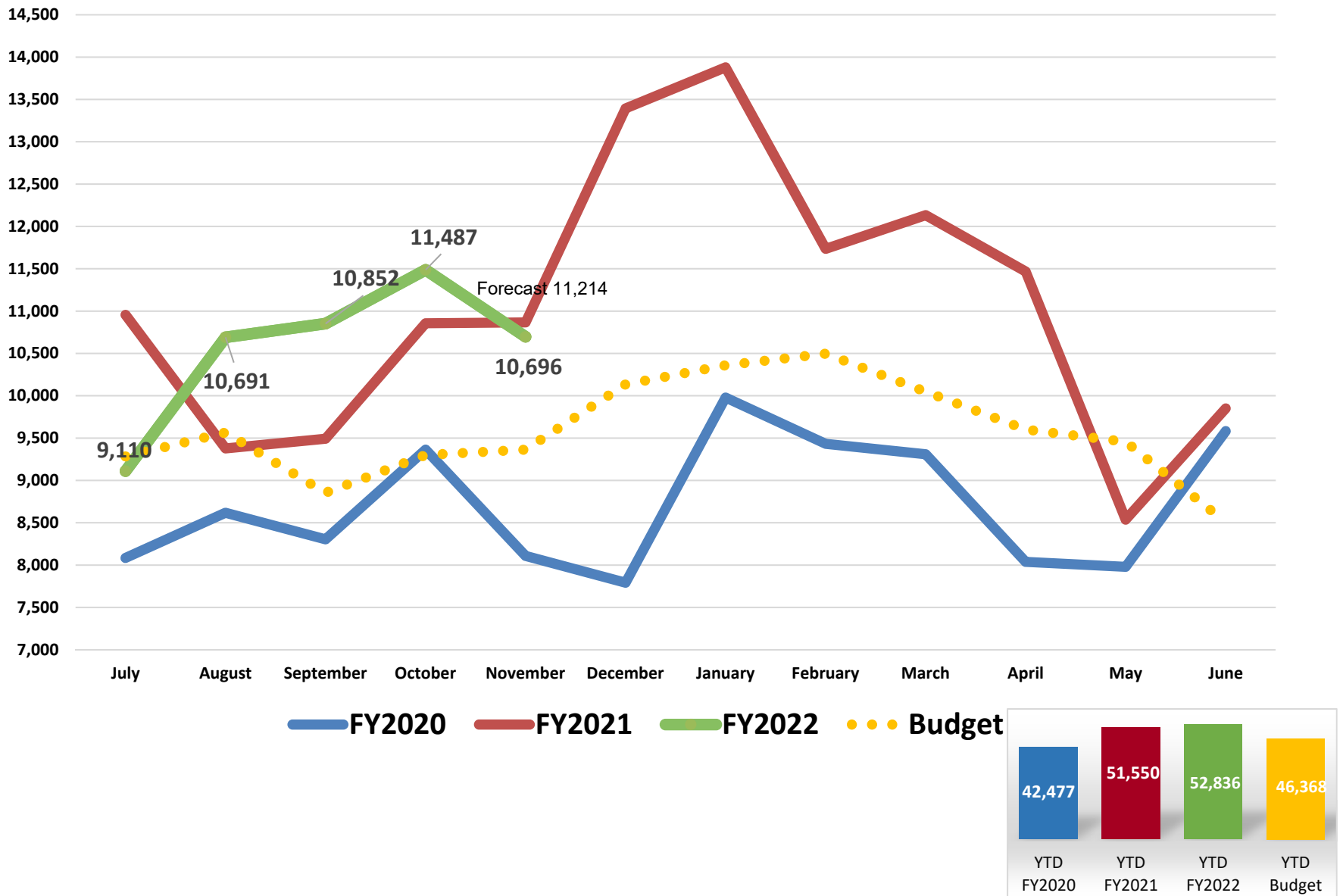
# Urgent Care – Demaree Total Visits



—●— FY2020   
 —●— FY2021   
 —●— FY2022   
 ●●● Budget



# Rural Health Clinic Registrations





## Statistical Results – Fiscal Year Comparison (Nov)

Actual Results			Budget	Budget Variance	
Nov 2020	Nov 2021	% Change	Nov 2021	Change	% Change

<b>Average Daily Census</b>	<b>430</b>	<b>465</b>	<b>8.2%</b>	<b>441</b>	<b>24</b>	<b>5.4%</b>
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**KDHCD Patient Days:**

Medical Center	8,753	9,701	10.8%	8,567	1,134	13.2%
Acute I/P Psych	1,317	1,142	(13.3%)	1,359	(217)	(16.0%)
Sub-Acute	918	900	(2.0%)	926	(26)	(2.8%)
Rehab	444	393	(11.5%)	534	(141)	(26.4%)
TCS-Ortho	308	388	26.0%	421	(33)	(7.8%)
TCS	280	521	86.1%	490	31	6.3%
NICU	396	482	21.7%	400	82	20.5%
Nursery	482	431	(10.6%)	541	(110)	(20.3%)

<b>Total KDHCD Patient Days</b>	<b>12,898</b>	<b>13,958</b>	<b>8.2%</b>	<b>13,238</b>	<b>720</b>	<b>5.4%</b>
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<b>Total Outpatient Volume</b>	<b>40,410</b>	<b>45,660</b>	<b>13.0%</b>	<b>46,119</b>	<b>(459)</b>	<b>(1.0%)</b>
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## Statistical Results – Fiscal Year Comparison (Jul-Nov)

	Actual Results			Budget	Budget Variance	
	FYTD 2021	FYTD 2022	% Change	FYTD 2022	Change	% Change
<b>Average Daily Census</b>	<b>423</b>	<b>471</b>	<b>11.4%</b>	<b>438</b>	<b>33</b>	<b>7.4%</b>
<b>KDHCD Patient Days:</b>						
Medical Center	43,161	50,560	17.1%	42,803	7,757	18.1%
Acute I/P Psych	6,946	5,693	(18.0%)	7,189	(1,496)	(20.8%)
Sub-Acute	4,545	4,220	(7.2%)	4,705	(485)	(10.3%)
Rehab	1,980	2,483	25.4%	2,867	(384)	(13.4%)
TCS-Ortho	1,599	1,821	13.9%	2,028	(207)	(10.2%)
TCS	1,950	2,114	8.4%	2,500	(386)	(15.4%)
NICU	2,126	2,546	19.8%	2,113	433	20.5%
Nursery	2,405	2,639	9.7%	2,878	(239)	(8.3%)
<b>Total KDHCD Patient Days</b>	<b>64,712</b>	<b>72,076</b>	<b>11.4%</b>	<b>67,083</b>	<b>4,993</b>	<b>7.4%</b>
<b>Total Outpatient Volume</b>	<b>203,131</b>	<b>236,433</b>	<b>16.4%</b>	<b>235,209</b>	<b>1,224</b>	<b>0.5%</b>

# Other Statistical Results – Fiscal Year Comparison (Nov)

	Actual Results				Budget	Budget Variance	
	Nov 2020	Nov 2021	Change	% Change	Nov 2021	Change	% Change
<b>Adjusted Patient Days</b>	<b>24,958</b>	<b>26,550</b>	<b>1,592</b>	<b>6.4%</b>	<b>26,599</b>	<b>(49)</b>	<b>(0.2%)</b>
<b>Outpatient Visits</b>	<b>40,410</b>	<b>45,660</b>	<b>5,250</b>	<b>13.0%</b>	<b>46,119</b>	<b>(459)</b>	<b>(1.0%)</b>
Urgent Care - Demaree	2,146	3,945	1,799	83.8%	2,288	1,657	72.4%
Urgent Care - Court	4,000	5,896	1,896	47.4%	3,863	2,033	52.6%
Endoscopy Procedures (I/P & O/P)	442	553	111	25.1%	570	(17)	(3.0%)
Infusion Center	297	362	65	21.9%	457	(95)	(20.8%)
KHMG RVU	43,142	47,651	4,509	10.5%	46,994	657	1.4%
O/P Rehab Units	17,144	18,737	1,593	9.3%	18,261	476	2.6%
Radiology/CT/US/MRI Proc (I/P & O/P)	14,830	16,192	1,362	9.2%	14,359	1,833	12.8%
ED Total Registered	6,021	6,049	28	0.5%	7,242	(1,193)	(16.5%)
GME Clinic visits	980	979	(1)	(0.1%)	1,078	(99)	(9.2%)
Home Health Visits	2,807	2,795	(12)	(0.4%)	2,897	(102)	(3.5%)
Radiation Oncology Treatments (I/P & O/P)	2,008	1,980	(28)	(1.4%)	2,203	(223)	(10.1%)
RHC Registrations	10,867	10,696	(171)	(1.6%)	9,363	1,333	14.2%
Physical & Other Therapy Units	16,715	16,378	(337)	(2.0%)	18,377	(1,999)	(10.9%)
Hospice Days	4,398	4,210	(188)	(4.3%)	4,100	110	2.7%
OB Deliveries	368	345	(23)	(6.3%)	379	(34)	(9.0%)
Dialysis Treatments	1,658	1,501	(157)	(9.5%)	1,786	(285)	(16.0%)
Cath Lab Minutes (IP & OP)	341	306	(35)	(10.3%)	371	(65)	(17.5%)
Surgery Minutes – General & Robotic (I/P & O/P)	1,036	926	(110)	(10.6%)	1,368	(442)	(32.3%)

# Other Statistical Results – Fiscal Year Comparison (Jul-Nov)

	Actual Results				Budget	Budget Variance	
	FY 2021	FY 2022	Change	% Change	FY 2022	Change	% Change
<b>Adjusted Patient Days</b>	<b>124,117</b>	<b>136,908</b>	<b>12,790</b>	<b>10.3%</b>	<b>133,832</b>	<b>3,076</b>	<b>2.3%</b>
<b>Outpatient Visits</b>	<b>203,131</b>	<b>236,433</b>	<b>33,302</b>	<b>16.4%</b>	<b>235,209</b>	<b>1,224</b>	<b>0.5%</b>
Urgent Care - Demaree	6,548	18,643	12,095	<b>184.7%</b>	10,868	7,775	<b>71.5%</b>
Urgent Care - Court	15,803	31,606	15,803	<b>100.0%</b>	17,956	13,650	<b>76.0%</b>
Infusion Center	1,527	2,071	544	<b>35.6%</b>	1,971	100	<b>5.1%</b>
Radiology/CT/US/MRI Proc (I/P & O/P)	74,415	83,692	9,277	<b>12.5%</b>	76,272	7,420	<b>9.7%</b>
ED Total Registered	30,586	33,995	3,409	<b>11.1%</b>	35,533	(1,538)	<b>(4.3%)</b>
OB Deliveries	1,866	2,006	140	<b>7.5%</b>	2,002	4	<b>0.2%</b>
Physical & Other Therapy Units	84,589	88,672	4,083	<b>4.8%</b>	94,513	(5,841)	<b>(6.2%)</b>
RHC Registrations	51,550	52,836	1,286	<b>2.5%</b>	46,368	6,468	<b>13.9%</b>
O/P Rehab Units	96,783	98,712	1,929	<b>2.0%</b>	96,916	1,796	<b>1.9%</b>
GME Clinic visits	5,739	5,763	24	<b>0.4%</b>	6,313	(550)	<b>(8.7%)</b>
Hospice Days	21,293	21,133	(160)	<b>(0.8%)</b>	20,158	975	<b>4.8%</b>
KHMG RVU	178,682	177,266	(1,416)	<b>(0.8%)</b>	198,009	(20,743)	<b>(10.5%)</b>
Endoscopy Procedures (I/P & O/P)	2,616	2,580	(36)	<b>(1.4%)</b>	2,766	(186)	<b>(6.7%)</b>
Home Health Visits	15,060	14,044	(1,016)	<b>(6.7%)</b>	14,541	(497)	<b>(3.4%)</b>
Cath Lab Minutes (IP & OP)	1,731	1,613	(118)	<b>(6.8%)</b>	1,957	(344)	<b>(17.6%)</b>
Radiation Oncology Treatments (I/P & O/P)	10,884	10,032	(852)	<b>(7.8%)</b>	11,858	(1,826)	<b>(15.4%)</b>
Surgery Minutes – General & Robotic (I/P & O/P)	5,357	4,827	(530)	<b>(9.9%)</b>	6,682	(1,855)	<b>(27.8%)</b>
Dialysis Treatments	8,682	7,759	(923)	<b>(10.6%)</b>	9,206	(1,447)	<b>(15.7%)</b>

# Trended Financial Comparison (000's)

Kaweah Delta Health Care District

Trended Income Statement (000's)

	Adjusted Patient Days												
	24,958	25,750	24,148	23,570	25,807	25,268	25,026	25,797	26,085	27,703	28,321	28,243	26,550
	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21
<b>Operating Revenue</b>													
Net Patient Service Revenue	\$50,994	\$50,409	\$49,949	\$44,505	\$56,144	\$52,593	\$50,531	\$43,233	\$51,502	\$49,714	\$57,879	\$55,674	\$54,846
Supplemental Gov't Programs	3,979	3,979	4,822	5,279	5,279	4,990	4,990	6,845	4,286	4,286	4,286	4,383	11,778
Prime Program	429	429	713	358	715	4,872	715	721	667	667	667	667	667
Premium Revenue	4,271	4,318	4,690	5,027	4,894	4,710	5,036	6,584	4,902	5,425	5,163	5,156	5,054
Management Services Revenue	2,569	2,583	2,867	2,430	3,303	3,301	2,877	3,251	3,172	3,298	3,523	3,137	2,690
Other Revenue	1,471	2,008	1,022	1,425	2,915	1,810	2,074	2,188	2,009	2,348	1,873	2,250	1,974
Other Operating Revenue	12,719	13,317	14,115	14,519	17,106	19,684	15,692	19,589	15,036	16,024	15,513	15,592	22,162
<b>Total Operating Revenue</b>	<b>63,713</b>	<b>63,726</b>	<b>64,064</b>	<b>59,024</b>	<b>73,250</b>	<b>72,277</b>	<b>66,223</b>	<b>62,822</b>	<b>66,537</b>	<b>65,737</b>	<b>73,391</b>	<b>71,266</b>	<b>77,008</b>
<b>Operating Expenses</b>													
Salaries & Wages	25,984	28,026	28,111	25,134	28,879	26,741	27,786	26,249	27,474	28,198	31,872	30,538	28,408
Contract Labor	242	303	226	1,404	887	1,694	1,169	2,080	1,116	1,358	1,721	1,872	1,745
Employee Benefits	4,998	5,969	5,671	5,027	5,739	8,650	5,087	(7,812)	4,087	3,878	4,728	4,217	3,481
<b>Total Employment Expenses</b>	<b>31,225</b>	<b>34,298</b>	<b>34,008</b>	<b>31,565</b>	<b>35,505</b>	<b>37,084</b>	<b>34,042</b>	<b>20,517</b>	<b>32,678</b>	<b>33,434</b>	<b>38,321</b>	<b>36,627</b>	<b>33,634</b>
Medical & Other Supplies	10,999	11,492	12,014	9,685	10,923	11,011	10,170	11,772	9,596	13,004	11,942	11,714	10,623
Physician Fees	8,079	8,024	8,421	8,484	8,278	8,320	7,754	8,207	7,922	8,527	7,736	9,674	10,261
Purchased Services	1,592	1,628	1,935	1,507	1,538	1,520	1,383	2,697	1,100	1,368	1,680	1,683	1,565
Repairs & Maintenance	2,091	2,146	2,192	2,115	2,019	2,544	2,282	2,319	2,074	2,425	2,425	2,702	2,330
Utilities	491	439	537	467	523	630	729	1,175	688	740	696	860	760
Rents & Leases	543	504	546	519	487	535	489	504	475	519	487	474	522
Depreciation & Amortization	2,473	2,458	2,451	2,423	2,412	2,413	2,923	3,924	2,635	2,632	2,636	2,634	2,636
Interest Expense	555	555	555	555	555	555	555	666	555	646	499	501	500
Other Expense	1,863	1,610	1,808	1,280	2,762	1,840	1,537	2,053	1,450	1,466	1,641	1,563	1,557
Humana Cap Plan Expenses	2,677	2,935	2,217	2,707	3,164	3,771	3,780	3,018	3,472	2,503	3,642	3,982	3,130
Management Services Expense	2,553	2,876	2,860	2,256	3,531	3,088	2,892	3,521	2,768	3,115	3,734	2,988	2,628
<b>Total Other Expenses</b>	<b>33,915</b>	<b>34,668</b>	<b>35,536</b>	<b>31,998</b>	<b>36,191</b>	<b>36,227</b>	<b>34,493</b>	<b>39,856</b>	<b>32,735</b>	<b>36,945</b>	<b>37,116</b>	<b>38,774</b>	<b>36,512</b>
<b>Total Operating Expenses</b>	<b>65,140</b>	<b>68,965</b>	<b>69,544</b>	<b>63,562</b>	<b>71,696</b>	<b>73,310</b>	<b>68,535</b>	<b>60,373</b>	<b>65,413</b>	<b>70,379</b>	<b>75,437</b>	<b>75,402</b>	<b>70,146</b>
<b>Operating Margin</b>	<b>(\$1,427)</b>	<b>(\$5,240)</b>	<b>(\$5,480)</b>	<b>(\$4,538)</b>	<b>\$1,554</b>	<b>(\$1,033)</b>	<b>(\$2,312)</b>	<b>\$2,449</b>	<b>\$1,124</b>	<b>(\$4,642)</b>	<b>(\$2,046)</b>	<b>(\$4,136)</b>	<b>\$6,862</b>
Stimulus Funds	\$1,724	\$0	\$5,758	\$3,460	\$3,449	\$920	\$1,076	\$525	\$0	\$438	\$0	\$137	\$6,542
<b>Operating Margin after Stimulus</b>	<b>\$297</b>	<b>(\$5,240)</b>	<b>\$278</b>	<b>(\$1,078)</b>	<b>\$5,003</b>	<b>(\$113)</b>	<b>(\$1,236)</b>	<b>\$2,974</b>	<b>\$1,124</b>	<b>(\$4,204)</b>	<b>(\$2,046)</b>	<b>(\$3,999)</b>	<b>\$13,404</b>
Nonoperating Revenue (Loss)	1,083	1,963	605	513	(1,182)	1,725	753	248	582	552	(388)	595	587
<b>Excess Margin</b>	<b>\$1,380</b>	<b>(\$3,276)</b>	<b>\$883</b>	<b>(\$565)</b>	<b>\$3,821</b>	<b>\$1,612</b>	<b>(\$483)</b>	<b>\$3,222</b>	<b>\$1,706</b>	<b>(\$3,651)</b>	<b>(\$2,434)</b>	<b>(\$3,404)</b>	<b>\$13,991</b>

## November Financial Comparison (000's)

	Actual Results		Budget	Budget Variance	
	Nov 2020	Nov 2021	Nov 2021	Change	% Change
<b>Operating Revenue</b>					
Net Patient Service Revenue	<b>\$50,994</b>	<b>\$54,846</b>	<b>\$52,798</b>	<b>\$2,048</b>	<b>3.9%</b>
Other Operating Revenue	12,719	22,162	15,233	6,929	45.5%
<b>Total Operating Revenue</b>	<b>63,713</b>	<b>77,008</b>	<b>68,031</b>	<b>8,977</b>	<b>13.2%</b>
<b>Operating Expenses</b>					
Employment Expense	31,225	33,634	32,212	1,422	4.4%
Other Operating Expense	33,915	36,512	35,023	1,489	4.3%
<b>Total Operating Expenses</b>	<b>65,140</b>	<b>70,146</b>	<b>67,235</b>	<b>2,911</b>	<b>4.3%</b>
<b>Operating Margin</b>	<b>(\$1,427)</b>	<b>\$6,862</b>	<b>\$796</b>	<b>\$6,066</b>	
Stimulus Funds	1,724	6,542	98	6,444	
<b>Operating Margin after Stimulus</b>	<b>\$297</b>	<b>\$13,404</b>	<b>\$894</b>	<b>\$12,510</b>	
Non Operating Revenue (Loss)	1,083	587	389	198	
<b>Excess Margin</b>	<b>\$1,380</b>	<b>\$13,991</b>	<b>\$1,282</b>	<b>\$12,708</b>	

<b>Operating Margin %</b>	<b>(2.2%)</b>	<b>8.9%</b>	<b>1.2%</b>
<b>OM after Stimulus%</b>	<b>0.5%</b>	<b>17.4%</b>	<b>1.3%</b>
<b>Excess Margin %</b>	<b>2.1%</b>	<b>16.6%</b>	<b>1.9%</b>
<b>Operating Cash Flow Margin %</b>	<b>2.5%</b>	<b>13.0%</b>	<b>6.2%</b>

## YTD (July-Nov) Financial Comparison (000's)

	Actual Results FYTD Jul-Nov		Budget FYTD	Budget Variance	FYTD
	FYTD2021	FYTD2022	FYTD2022	Change	% Change
<b>Operating Revenue</b>					
Net Patient Service Revenue	<b>\$247,012</b>	<b>\$269,614</b>	<b>\$264,178</b>	<b>\$5,436</b>	<b>2.1%</b>
Other Operating Revenue	66,296	84,325	76,545	7,780	10.2%
<b>Total Operating Revenue</b>	<b>313,308</b>	<b>353,939</b>	<b>340,723</b>	<b>13,216</b>	<b>3.9%</b>
<b>Operating Expenses</b>					
Employment Expense	161,864	174,705	163,228	11,477	7.0%
Other Operating Expense	166,048	182,082	173,900	8,183	4.7%
<b>Total Operating Expenses</b>	<b>327,912</b>	<b>356,787</b>	<b>337,128</b>	<b>19,660</b>	<b>5.8%</b>
<b>Operating Margin</b>	<b>(\$14,603)</b>	<b>(\$2,848)</b>	<b>\$3,595</b>	<b>(\$6,443)</b>	
Stimulus Funds	17,273	7,117	501	6,616	
<b>Operating Margin after Stimulus</b>	<b>\$2,670</b>	<b>\$4,269</b>	<b>\$4,096</b>	<b>\$173</b>	
Nonoperating Revenue (Loss)	2,835	1,928	2,402	(475)	
<b>Excess Margin</b>	<b>\$5,504</b>	<b>\$6,197</b>	<b>\$6,499</b>	<b>(\$302)</b>	

<b>Operating Margin %</b>	<b>(4.7%)</b>	<b>(0.8%)</b>	<b>1.1%</b>
<b>OM after Stimulus%</b>	<b>0.9%</b>	<b>1.2%</b>	<b>1.2%</b>
<b>Excess Margin %</b>	<b>1.7%</b>	<b>1.7%</b>	<b>1.9%</b>
<b>Operating Cash Flow Margin %</b>	<b>0.3%</b>	<b>3.7%</b>	<b>5.7%</b>

## November Financial Comparison (000's)

	Actual Results			Budget	Budget Variance	
	Nov 2020	Nov 2021	% Change	Nov 2021	Change	% Change
<b>Operating Revenue</b>						
Net Patient Service Revenue	\$50,994	54,846	7.6%	\$52,798	\$2,048	3.9%
Supplemental Gov't Programs	3,979	11,778	196.0%	4,426	7,353	166.1%
Prime Program	429	667	55.4%	658	9	1.4%
Premium Revenue	4,271	5,054	18.3%	5,148	(94)	(1.8%)
Management Services Revenue	2,569	2,690	4.7%	2,983	(293)	(9.8%)
Other Revenue	1,471	1,974	34.2%	2,019	(45)	(2.2%)
Other Operating Revenue	12,719	22,162	74.2%	15,233	6,929	45.5%
<b>Total Operating Revenue</b>	<b>63,713</b>	<b>77,008</b>	<b>20.9%</b>	<b>68,031</b>	<b>8,977</b>	<b>13.2%</b>
<b>Operating Expenses</b>						
Salaries & Wages	25,984	28,408	9.3%	27,269	1,139	4.2%
Contract Labor	242	1,745	620.1%	511	1,234	241.7%
Employee Benefits	4,998	3,481	(30.4%)	4,432	(951)	(21.5%)
<b>Total Employment Expenses</b>	<b>31,225</b>	<b>33,634</b>	<b>7.7%</b>	<b>32,212</b>	<b>1,422</b>	<b>4.4%</b>
Medical & Other Supplies	10,999	10,623	(3.4%)	10,437	186	1.8%
Physician Fees	8,079	10,261	27.0%	8,740	1,521	17.4%
Purchased Services	1,592	1,565	(1.7%)	1,304	261	20.0%
Repairs & Maintenance	2,091	2,330	11.5%	2,368	(37)	(1.6%)
Utilities	491	760	55.0%	552	208	37.7%
Rents & Leases	543	522	(3.9%)	517	5	0.9%
Depreciation & Amortization	2,473	2,636	6.6%	2,812	(176)	(6.3%)
Interest Expense	555	500	(9.9%)	595	(95)	(16.0%)
Other Expense	1,863	1,557	(16.4%)	1,855	(298)	(16.1%)
Humana Cap Plan Expenses	2,677	3,130	16.9%	2,892	238	8.2%
Management Services Expense	2,553	2,628	2.9%	2,951	(323)	(11.0%)
<b>Total Other Expenses</b>	<b>33,915</b>	<b>36,512</b>	<b>7.7%</b>	<b>35,023</b>	<b>1,489</b>	<b>4.3%</b>
<b>Total Operating Expenses</b>	<b>65,140</b>	<b>70,146</b>	<b>7.7%</b>	<b>67,235</b>	<b>2,911</b>	<b>4.3%</b>
<b>Operating Margin</b>	<b>(\$1,427)</b>	<b>\$6,862</b>	<b>581%</b>	<b>\$796</b>	<b>\$6,066</b>	<b>762%</b>
Stimulus Funds	1,724	6,542	279.5%	98	6,444	6576%
<b>Operating Margin after Stimulus</b>	<b>\$297</b>	<b>\$13,404</b>	<b>4405%</b>	<b>\$894</b>	<b>\$12,510</b>	<b>1399%</b>
Nonoperating Revenue (Loss)	1,083	587	(45.8%)	389	198	51.0%
<b>Excess Margin</b>	<b>\$1,380</b>	<b>\$13,991</b>	<b>914%</b>	<b>\$1,282</b>	<b>\$12,708</b>	<b>991%</b>

Operating Margin %	(2.2%)	8.9%		1.2%
OM after Stimulus%	0.5%	17.4%		1.3%
Excess Margin %	2.1%	16.6%		1.9%
Operating Cash Flow Margin %	2.5%	13.0%		6.2%



## YTD Financial Comparison (000's)

	Actual Results FYTD Jul-Nov			Budget FYTD	Budget Variance	FYTD
	FYTD2021	FYTD2022	% Change	FYTD2022	Change	% Change
<b>Operating Revenue</b>						
Net Patient Service Revenue	\$247,012	\$269,614	9.2%	\$264,178	\$5,436	2.1%
Supplemental Gov't Programs	19,896	29,020	45.9%	22,128	6,893	31.2%
Prime Program	2,144	3,333	55.4%	3,353	(20)	(0.6%)
Premium Revenue	21,829	25,699	17.7%	25,557	142	0.6%
Management Services Revenue	13,555	15,819	16.7%	15,212	607	4.0%
Other Revenue	8,871	10,453	17.8%	10,295	158	1.5%
Other Operating Revenue	66,296	84,325	27.2%	76,545	7,780	10.2%
<b>Total Operating Revenue</b>	<b>313,308</b>	<b>353,939</b>	<b>13.0%</b>	<b>340,723</b>	<b>13,216</b>	<b>3.9%</b>
<b>Operating Expenses</b>						
Salaries & Wages	133,226	146,502	10.0%	138,031	8,471	6.1%
Contract Labor	2,015	7,812	287.7%	2,559	5,253	205.3%
Employee Benefits	26,623	20,391	(23.4%)	22,638	(2,247)	(9.9%)
<b>Total Employment Expenses</b>	<b>161,864</b>	<b>174,705</b>	<b>7.9%</b>	<b>163,228</b>	<b>11,477</b>	<b>7.0%</b>
Medical & Other Supplies	54,087	56,878	5.2%	52,563	4,315	8.2%
Physician Fees	39,202	44,121	12.5%	41,935	2,186	5.2%
Purchased Services	7,021	7,394	5.3%	6,650	745	11.2%
Repairs & Maintenance	10,526	11,956	13.6%	11,983	(27)	(0.2%)
Utilities	2,892	3,745	29.5%	3,402	343	10.1%
Rents & Leases	2,609	2,477	(5.1%)	2,564	(87)	(3.4%)
Depreciation & Amortization	12,643	13,173	4.2%	12,885	287	2.2%
Interest Expense	2,776	2,700	(2.8%)	3,032	(333)	(11.0%)
Other Expense	7,701	7,678	(0.3%)	9,468	(1,790)	(18.9%)
Humana Cap Plan Expenses	13,166	16,730	27.1%	14,370	2,360	16.4%
Management Services Expense	13,425	15,231	13.5%	15,048	183	1.2%
<b>Total Other Expenses</b>	<b>166,048</b>	<b>182,082</b>	<b>9.7%</b>	<b>173,900</b>	<b>8,183</b>	<b>4.7%</b>
<b>Total Operating Expenses</b>	<b>327,912</b>	<b>356,787</b>	<b>8.8%</b>	<b>337,128</b>	<b>19,660</b>	<b>5.8%</b>
<b>Operating Margin</b>	<b>(\$14,603)</b>	<b>(\$2,848)</b>	<b>80.5%</b>	<b>\$3,595</b>	<b>(\$6,443)</b>	<b>(179%)</b>
Stimulus Funds	17,273	7,117	(58.8%)	501	6,616	1321%
<b>Operating Margin after Stimulus</b>	<b>\$2,670</b>	<b>\$4,269</b>	<b>59.9%</b>	<b>\$4,096</b>	<b>\$173</b>	<b>4.2%</b>
Nonoperating Revenue (Loss)	2,835	1,928	(32.0%)	2,402	(475)	(19.8%)
<b>Excess Margin</b>	<b>\$5,504</b>	<b>\$6,197</b>	<b>12.6%</b>	<b>\$6,499</b>	<b>(\$302)</b>	<b>(4.6%)</b>

Operating Margin %	(4.7%)	(0.8%)		1.1%
OM after Stimulus%	0.9%	1.2%		1.2%
Excess Margin %	1.7%	1.7%		1.9%
Operating Cash Flow Margin %	0.3%	3.7%		5.7%

## Kaweah Health Medical Group

### Fiscal Year Financial Comparison (000's)

	Actual Results FYTD July - Nov			Budget FYTD	Budget Variance	FYTD
	Nov 2020	Nov 2021	% Change	Nov 2021	Change	% Change
<b>Operating Revenue</b>						
Net Patient Service Revenue	\$20,531	\$20,371	(0.8%)	\$23,024	(\$2,652)	(11.5%)
Other Operating Revenue	185	270	45.9%	353	(83)	(23.5%)
<b>Total Operating Revenue</b>	<b>20,716</b>	<b>20,641</b>	<b>(0.4%)</b>	<b>23,376</b>	<b>(2,735)</b>	<b>(11.7%)</b>
<b>Operating Expenses</b>						
Salaries & Wages	4,665	4,760	2.0%	5,257	(497)	(9.5%)
Contract Labor	0	0	0.0%	0	0	0.0%
Employee Benefits	874	706	(19.2%)	857	(151)	(17.6%)
<b>Total Employment Expenses</b>	<b>5,539</b>	<b>5,467</b>	<b>(1.3%)</b>	<b>6,115</b>	<b>(648)</b>	<b>(10.6%)</b>
Medical & Other Supplies	2,885	2,892	0.2%	2,973	(81)	(2.7%)
Physician Fees	11,255	12,248	8.8%	12,991	(744)	(5.7%)
Purchased Services	346	400	15.8%	355	45	12.8%
Repairs & Maintenance	1,040	897	(13.8%)	1,141	(244)	(21.4%)
Utilities	215	220	2.7%	245	(24)	(9.9%)
Rents & Leases	1,159	1,042	(10.1%)	1,082	(40)	(3.7%)
Depreciation & Amortization	450	330	(26.8%)	458	(129)	(28.1%)
Interest Expense	1	1	(59.2%)	0	0	43.5%
Other Expense	470	558	18.8%	706	(148)	(21.0%)
<b>Total Other Expenses</b>	<b>17,821</b>	<b>18,587</b>	<b>4.3%</b>	<b>19,951</b>	<b>(1,364)</b>	<b>(6.8%)</b>
<b>Total Operating Expenses</b>	<b>23,360</b>	<b>24,054</b>	<b>3.0%</b>	<b>26,066</b>	<b>(2,012)</b>	<b>(7.7%)</b>
Stimulus Funds	0	101	0.0%	0	101	0.0%
<b>Excess Margin</b>	<b>(\$2,644)</b>	<b>(\$3,312)</b>	<b>(25.3%)</b>	<b>(\$2,690)</b>	<b>(\$622)</b>	<b>(23.1%)</b>
<b>Excess Margin %</b>	<b>(12.8%)</b>	<b>(16.0%)</b>		<b>(11.5%)</b>		

# November 2021 | Forecast Variances to Actual

	Actual	Forecast	Actual - Forecast Variance		
	Nov 2021	Nov 2021	Change	% Change	
<b>Operating Revenue (000's)</b>					
Net Patient Service Revenue	54,846	52,301	2,545	4.6%	High Inpatient Volumes
Other Operating Revenue	22,162	15,331	6,831	30.8%	Supplemental Rate Range Adj. of \$7.4M due to the continuation of the pandemic related 6.2% increase in the federal matching (FMAP) through 2021 (\$3.5M). This also includes \$3.9M of unanticipated funding from Anthem – Fresno County that was for services provided to Fresno County patients at Kaweah Health.
<b>Total Operating Revenue</b>	<b>77,008</b>	<b>67,631</b>	<b>9,377</b>	<b>12.2%</b>	
<b>Operating Expenses</b>					
Employment Expense	33,634	36,368	(2,734)	(8.1%)	Employee benefits were \$951K less than expected and shift bonus was \$500K less than forecasted
Other Operating Expense	36,512	36,482	30	0.1%	
<b>Total Operating Expenses</b>	<b>70,146</b>	<b>72,850</b>	<b>(2,704)</b>	<b>(3.9%)</b>	
<b>Operating Margin</b>	<b>6,862</b>	<b>(\$5,218)</b>	<b>\$12,0830</b>		
Stimulus Funds	6,542	0	6,542		Stimulus funds received in November but forecasted in January-July 2022.
<b>Operating Margin after Stimulus</b>	<b>\$13,404</b>	<b>(\$5,218)</b>	<b>\$18,622</b>		
NonOperating Revenue (Loss)	587	389	198		
<b>Excess Margin (000's)</b>	<b>\$13,991</b>	<b>(\$4,830)</b>	<b>\$18,821</b>		

# Month of November - Budget Variances

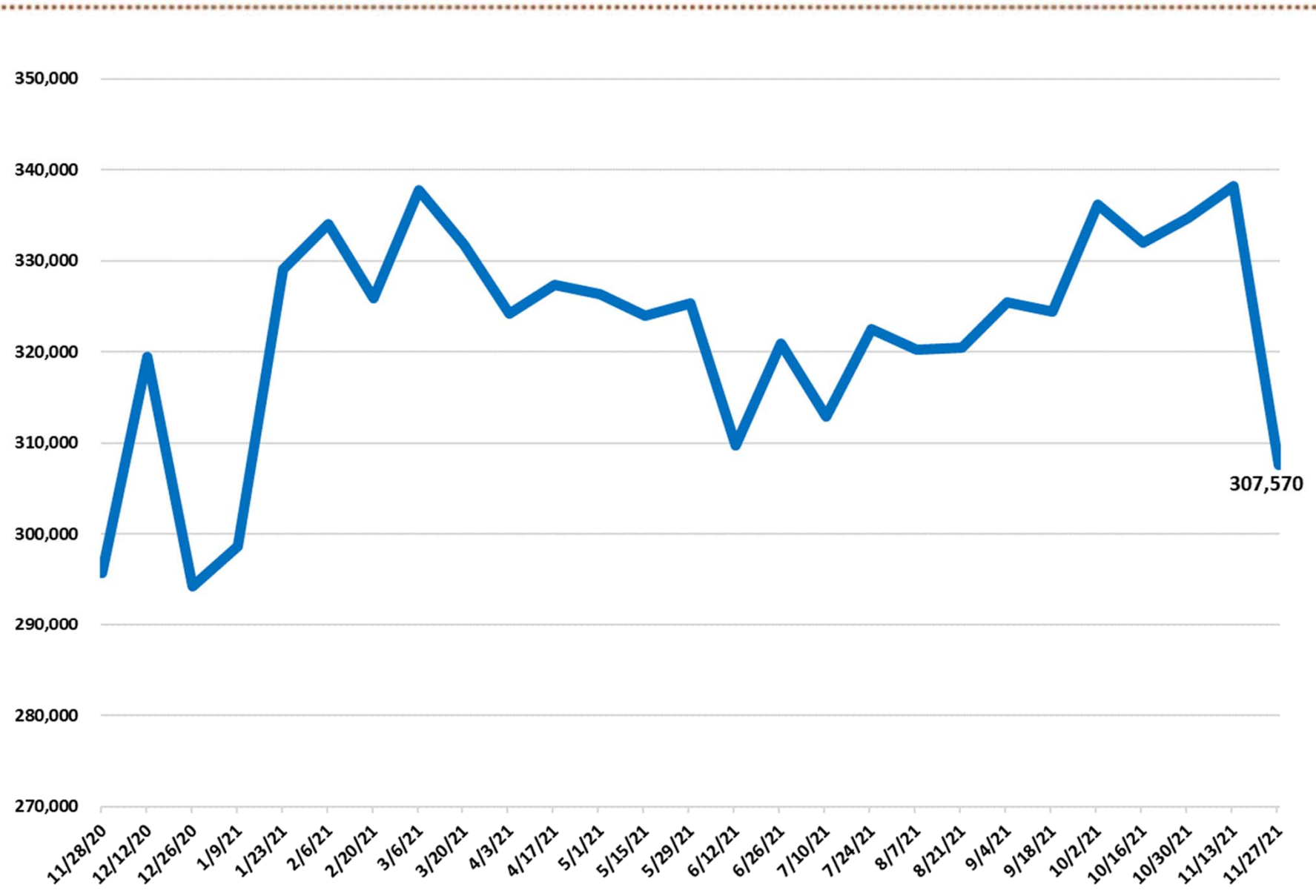
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- **Net Patient Revenues:** Net patient revenue exceeded budget by \$2M (3.9%). This is primarily due to a 5.4% increase in inpatient days.
- **Supplemental Gov't Programs:** The \$7.4M increase over budget is due to the extension of the COVID relief related increase of 6.2% in the federal matching (FMAP) through 2021 (\$3.5M). This also includes \$3.9M of unanticipated funding from Anthem – Fresno County that was for services provided to Fresno County patients at Kaweah Health.
- **Salaries and Contract Labor:** We experienced an unfavorable budget variance of \$2.4M in November. The unfavorable variance is primarily due to the higher patient volume as well as the rates associated with contract labor hours (\$1.2M) and shift bonuses (\$1.8M)
- **Employee Benefits:** The primary reason for the \$951K favorable variance is due to lower payments related to our employee benefits. We are trending lower than budget in FY2021.
- **Physician Fees:** Physician fees exceeded budget by \$1.5M primarily due to the increased patient volume at the Urgent Care's and a new contract for our Adult Hospitalist group.

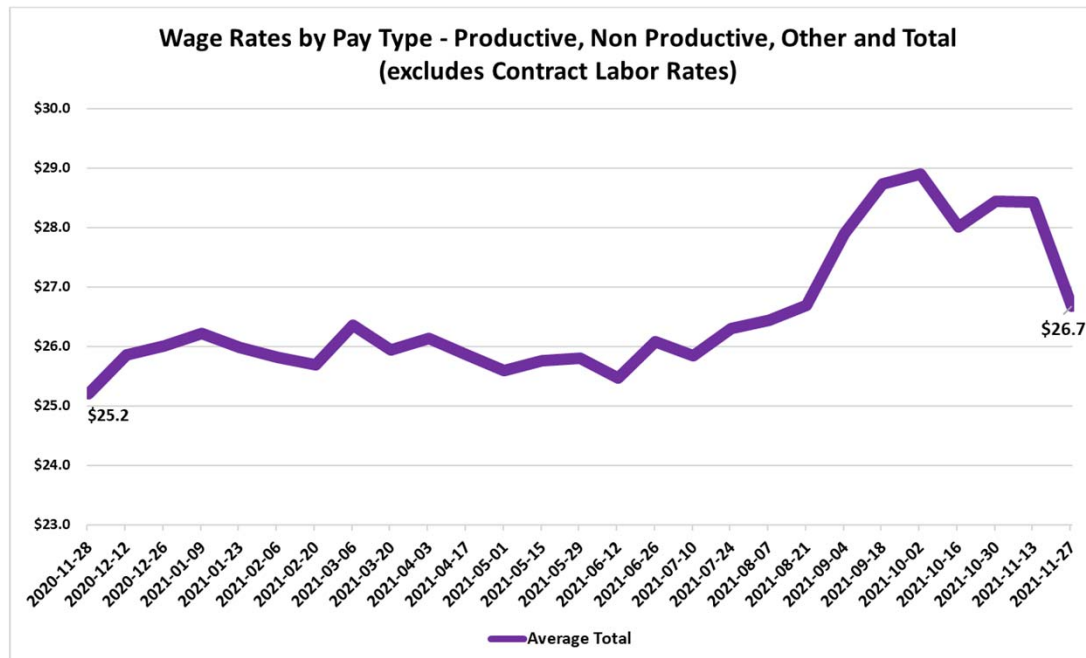
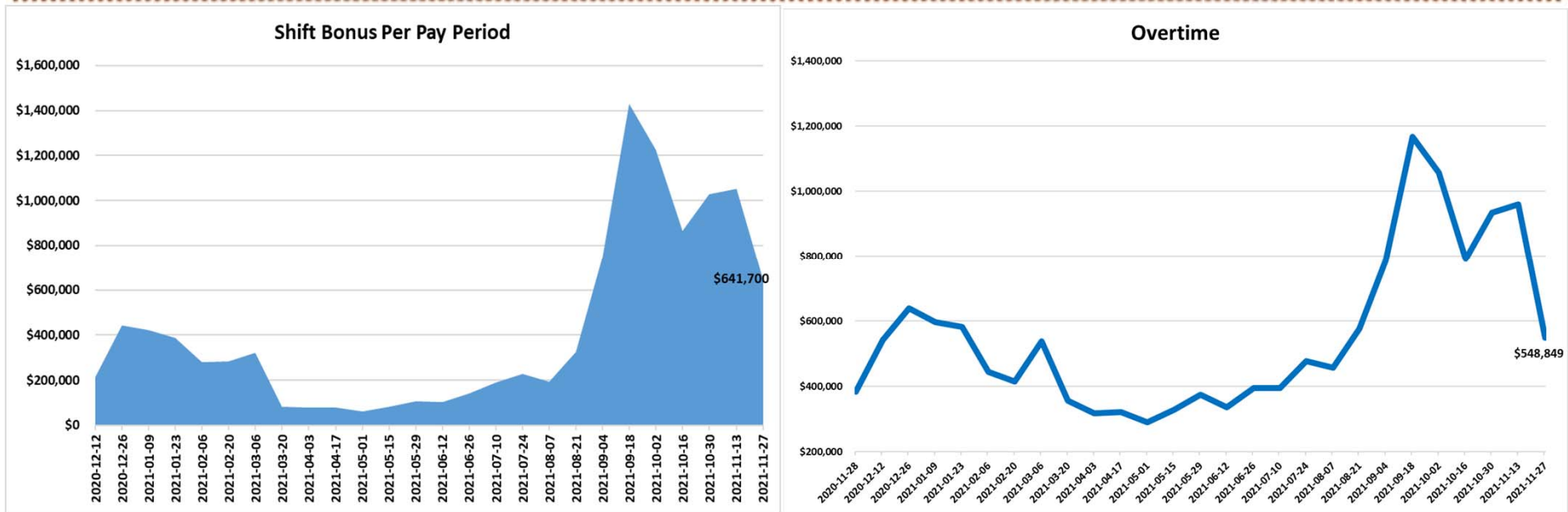
# Bond Covenant Forecast (Consolidated Financial Statements)

	Jun-21	FY22 Budget	FY22 Projection
<b>DAYS CASH ON HAND COMPUTATION</b>			
Cash, cash equivalents and board designated funds	\$ 387,774,000	\$ 348,335,754	\$ 287,570,428
Total operating expenses	\$ 804,384,156	\$ 809,419,000	\$ 846,060,000
Less depreciation and amortization	(31,645,725)	(33,552,000)	(33,552,000)
Adjusted operating expenses	\$ 772,738,431	\$ 775,867,000	\$ 812,508,000
Number of days in the period	365	365	365
Average daily adjusted operating expenses	\$ 2,117,092	\$ 2,125,663	\$ 2,226,049
<b>Days cash on hand</b>	<b>183.2</b>	<b>163.9</b>	<b>129.2</b>
<b>Requirement Measured at 6/30</b>			<b>90</b>
<b>LONG-TERM DEBT SERVICE COVERAGE RATIO CALCULATION</b>			
Net income (loss)	\$ 12,413,788	\$ 18,937,000	\$ 9,706,556
Depreciation and amortization	31,645,725	33,552,000	33,552,000
Interest (non-GO)	6,770,637	7,234,000	7,234,000
GO Bond tax revenue (net of interest)	(1,792,963)	(1,780,916)	(1,780,916)
Net income available for debt service	\$ 49,037,187	\$ 57,942,084	\$ 48,711,640
Maximum annual debt service (without GO bonds)	\$ 16,967,599	\$ 16,967,599	\$ 16,967,599
<b>Long-term debt service coverage ratio</b>	<b>2.89</b>	<b>3.41</b>	<b>2.87</b>
<b>Requirement:</b>			
Measured at 12/31 and 6/30 - if below must fund Reserve Fund (\$17M)			<b>1.35</b>
Measured at 6/30 - if below must employ independent consultant or have 75 days cash on hand			<b>1.25</b>
After compliance with independent consultant recommendations (or with 75 days COH) - not below			<b>1.10</b>

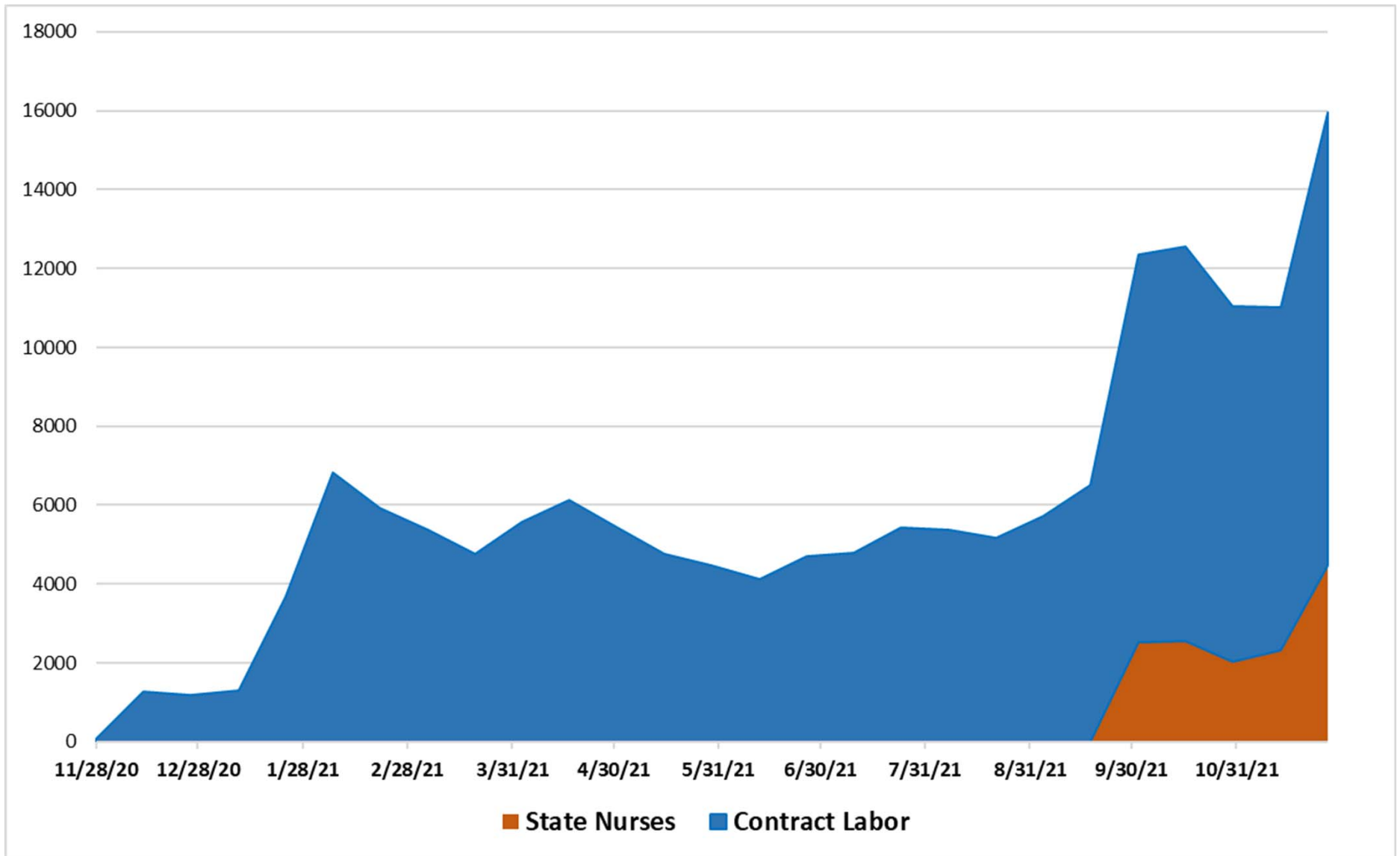
# Productive Hours



# Premium & Extra Pay Impact on Rates

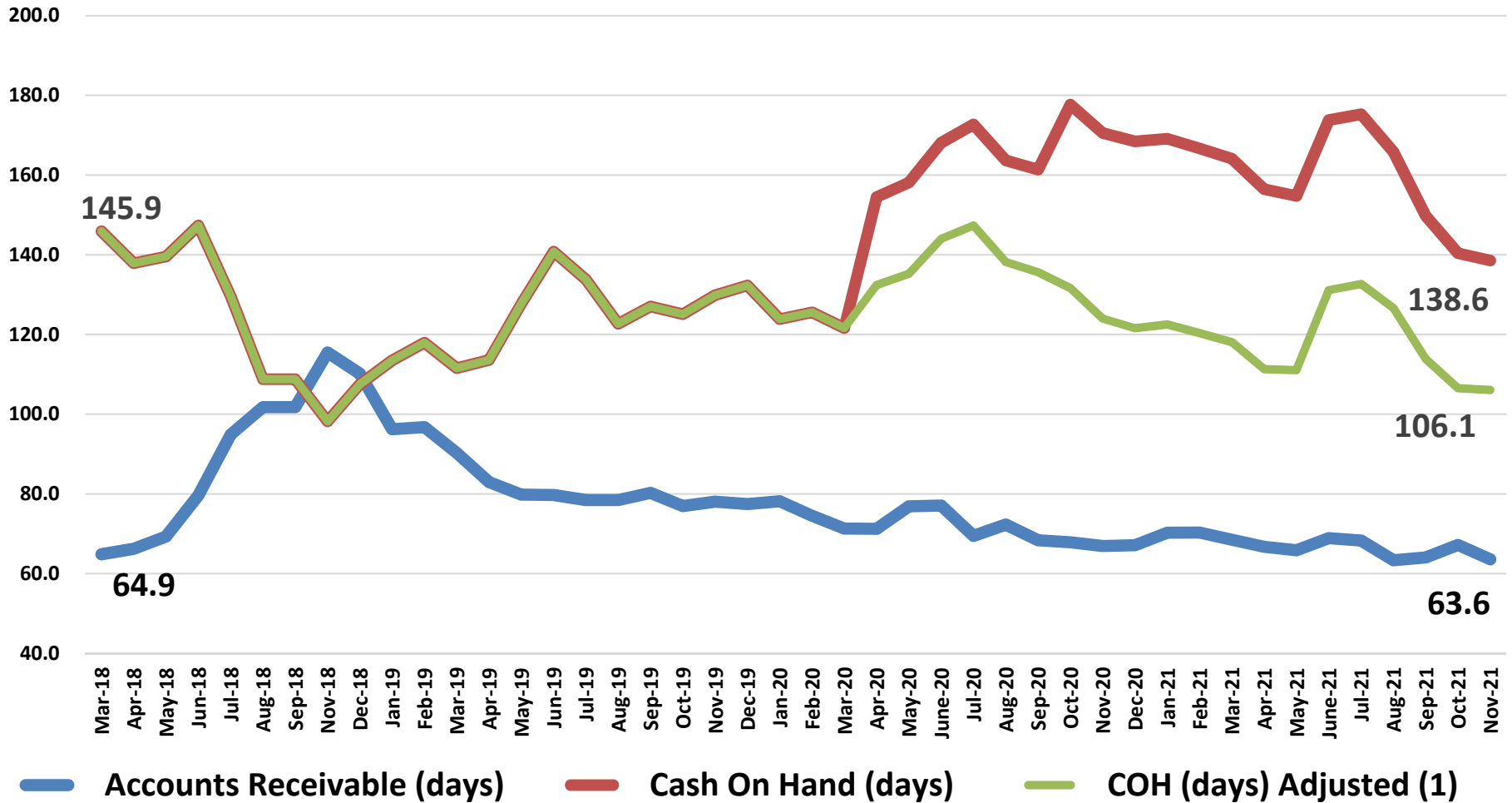


# Contract Labor Hours





# Trended Liquidity Ratios



(1) Adjusted for Medicare accelerated payments and the deferral of employer portion of FICA as allowed by the CARES act.

# KAWEAH DELTA HEALTH CARE DISTRICT

## RATIO ANALYSIS REPORT

### NOVEMBER 30, 2021

	Current Month Value	Prior Month Value	June 30, 2021 Audited Value	2019 Moody's Median Benchmark		
				Aa	A	Baa
<b>LIQUIDITY RATIOS</b>						
Current Ratio (x)	1.5	1.3	1.2	1.5	<b>1.8</b>	1.9
Accounts Receivable (days)	63.6	67.2	67.0	48.2	<b>46.2</b>	46.6
Cash On Hand (days)	138.6	140.4	173.3	276.1	<b>215.1</b>	162.5
Cushion Ratio (x)	19.6	19.8	22.9	37.8	<b>23.5</b>	14.6
Average Payment Period (days)	78.9	80.2	93.2	74.6	<b>60.5</b>	61.1
<b>CAPITAL STRUCTURE RATIOS</b>						
Cash-to-Debt	139.4%	141.1%	164.4%	244.9%	<b>176.8%</b>	121.2%
Debt-To-Capitalization	31.0%	31.7%	31.2%	24.4%	<b>30.9%</b>	38.4%
Debt-to-Cash Flow (x)	4.4	17.3	4.6	2.1	<b>2.7</b>	4.0
Debt Service Coverage	3.0	0.8	2.9	8.2	<b>5.5</b>	3.4
Maximum Annual Debt Service Coverage (x)	3.0	0.8	2.9	7.1	<b>4.7</b>	3.1
Age Of Plant (years)	14.0	14.0	13.5	10.6	<b>12.0</b>	12.2
<b>PROFITABILITY RATIOS</b>						
Operating Margin	(.8%)	(3.5%)	(3.5%)	4.4%	<b>2.7%</b>	0.5%
Excess Margin	1.7%	(2.8%)	1.5%	7.6%	<b>5.2%</b>	2.6%
Operating Cash Flow Margin	3.7%	1.1%	1.4%	10.0%	<b>8.7%</b>	6.3%
Return on Assets	1.5%	(2.4%)	1.3%	5.3%	<b>4.4%</b>	2.6%

# KAWEAH DELTA HEALTH CARE DISTRICT

## CONSOLIDATED INCOME STATEMENT (000's)

FISCAL YEAR 2021 & 2022

Fiscal Year	Operating Revenue			Operating Expenses				Operating Expenses Total	Operating Income	Non-Operating Income	Net Income	Operating Margin %	Excess Margin
	Net Patient Revenue	Other Operating Revenue	Operating Revenue Total	Personnel Expense	Physician Fees	Supplies Expense	Other Operating Expense						
<b>2021</b>													
Jul-20	47,402	13,608	61,009	32,213	7,807	10,036	13,502	63,559	(2,550)	4,542	1,993	(4.2%)	3.0%
Aug-20	48,393	13,339	61,732	32,203	8,699	10,720	14,744	66,366	(4,634)	4,444	(191)	(7.5%)	(0.3%)
Sep-20	48,769	13,548	62,317	32,837	6,871	11,619	14,643	65,971	(3,654)	3,138	(515)	(5.9%)	(0.8%)
Oct-20	51,454	13,083	64,537	33,385	7,746	10,713	15,033	66,876	(2,339)	5,177	2,837	(3.6%)	4.1%
Nov-20	50,994	12,719	63,713	31,225	8,079	10,999	14,837	65,140	(1,427)	2,807	1,380	(2.2%)	2.1%
Dec-20	50,409	13,317	63,726	34,298	8,024	11,492	15,152	68,965	(5,240)	1,963	(3,276)	(8.2%)	(5.0%)
Jan-21	49,949	14,115	64,064	34,008	8,421	12,014	15,101	69,544	(5,480)	6,363	883	(8.6%)	1.3%
Feb-21	44,505	14,519	59,024	31,565	8,484	9,685	13,829	63,562	(4,538)	3,973	(565)	(7.7%)	(0.9%)
Mar-21	56,144	17,106	73,250	35,505	8,278	10,923	16,990	71,696	1,554	2,267	3,821	2.1%	5.1%
Apr-21	52,593	19,684	72,277	37,084	8,320	11,011	16,895	73,310	(1,033)	2,645	1,612	(1.4%)	2.2%
May-21	50,531	15,692	66,223	34,042	7,754	10,170	16,569	68,535	(2,312)	1,829	(483)	(3.5%)	(0.7%)
Jun-21	45,033	20,967	66,000	21,557	8,207	12,067	20,023	61,854	4,146	773	4,919	6.3%	7.4%
<b>2021 FY Total</b>	<b>\$ 596,175</b>	<b>\$ 181,697</b>	<b>\$ 777,872</b>	<b>\$ 389,923</b>	<b>\$ 96,690</b>	<b>\$ 131,449</b>	<b>\$ 187,317</b>	<b>\$ 805,379</b>	<b>\$ (27,507)</b>	<b>\$ 39,921</b>	<b>\$ 12,414</b>	<b>(3.5%)</b>	<b>1.5%</b>
<b>2022</b>													
Jul-21	51,502	15,035	66,537	32,678	7,922	9,596	15,217	65,413	1,124	582	1,706	1.7%	2.5%
Aug-21	49,714	16,024	65,737	33,434	8,527	13,004	15,414	70,379	(4,642)	990	(3,651)	(7.1%)	(5.5%)
Sep-21	57,879	15,513	73,391	38,332	7,736	11,942	17,438	75,448	(2,056)	(388)	(2,445)	(2.8%)	(3.3%)
Oct-21	55,674	15,592	71,266	36,627	9,674	11,714	17,386	75,402	(4,136)	732	(3,403)	(5.8%)	(4.8%)
Nov-21	54,846	22,162	77,008	33,634	10,261	10,623	15,629	70,146	6,862	7,129	13,991	8.9%	18.2%
<b>2022 FY Total</b>	<b>\$ 269,614</b>	<b>\$ 84,325</b>	<b>\$ 353,939</b>	<b>\$ 174,705</b>	<b>\$ 44,121</b>	<b>\$ 56,878</b>	<b>\$ 81,083</b>	<b>\$ 356,787</b>	<b>\$ (2,848)</b>	<b>\$ 9,045</b>	<b>\$ 6,197</b>	<b>(0.8%)</b>	<b>1.7%</b>
<b>FYTD Budget</b>	<b>264,178</b>	<b>77,046</b>	<b>341,224</b>	<b>163,228</b>	<b>41,935</b>	<b>52,563</b>	<b>79,402</b>	<b>337,128</b>	<b>4,096</b>	<b>2,402</b>	<b>6,499</b>	<b>1.2%</b>	<b>1.9%</b>
<b>Variance</b>	<b>\$ 5,436</b>	<b>\$ 7,279</b>	<b>\$ 12,715</b>	<b>\$ 11,477</b>	<b>\$ 2,186</b>	<b>\$ 4,315</b>	<b>\$ 1,682</b>	<b>\$ 19,660</b>	<b>\$ (6,944)</b>	<b>\$ 6,643</b>	<b>\$ (302)</b>		
<b>Current Month Analysis</b>													
Nov-21	\$ 54,846	\$ 22,162	\$ 77,008	\$ 33,634	\$ 10,261	\$ 10,623	\$ 15,629	\$ 70,146	\$ 6,862	\$ 7,129	\$ 13,991	8.9%	16.6%
Budget	52,798	15,331	68,129	32,212	8,740	10,437	15,847	67,235	894	389	1,282	1.3%	1.9%
<b>Variance</b>	<b>\$ 2,048</b>	<b>\$ 6,831</b>	<b>\$ 8,879</b>	<b>\$ 1,422</b>	<b>\$ 1,521</b>	<b>\$ 186</b>	<b>\$ (218)</b>	<b>\$ 2,911</b>	<b>\$ 5,968</b>	<b>\$ 6,740</b>	<b>12,708</b>		

# KAWEAH DELTA HEALTH CARE DISTRICT

## FISCAL YEAR 2021 & 2022

Fiscal Year	Patient Days	ADC	Adjusted Patient		DFR & Bad Debt %	Net Patient Revenue/ Ajusted Patient Day	Personnel Expense/ Ajusted Patient Day	Physician Fees/ Ajusted Patient Day	Supply Expense/ Ajusted Patient Day	Total Operating Expense/ Ajusted Patient Day	Personnel Expense/ Net Patient Revenue	Physician Fees/ Net Patient Revenue	Supply Expense/ Net Patient Revenue	Total Operating Expense/ Net Patient Revenue
			Days	Revenue %										
<b>2021</b>														
Jul-20	13,016	420	24,934	52.2%	76.8%	1,901	1,292	313	403	2,549	68.0%	16.5%	21.2%	134.1%
Aug-20	13,296	429	24,893	53.4%	75.7%	1,944	1,294	349	431	2,666	66.5%	18.0%	22.2%	137.1%
Sep-20	13,024	434	24,587	53.0%	75.6%	1,984	1,336	279	473	2,683	67.3%	14.1%	23.8%	135.3%
Oct-20	12,478	403	24,749	50.4%	74.2%	2,079	1,349	313	433	2,702	64.9%	15.1%	20.8%	130.0%
Nov-20	12,898	430	24,958	51.7%	74.0%	2,043	1,251	324	441	2,610	61.2%	15.8%	21.6%	127.7%
Dec-20	14,389	464	25,827	55.7%	75.2%	1,952	1,328	311	445	2,670	68.0%	15.9%	22.8%	136.8%
Jan-21	14,002	452	24,471	57.2%	75.5%	2,041	1,390	344	491	2,842	68.1%	16.9%	24.1%	139.2%
Feb-21	12,388	442	23,578	52.5%	77.3%	1,888	1,339	360	411	2,696	70.9%	19.1%	21.8%	142.8%
Mar-21	13,030	420	25,820	50.5%	74.9%	2,174	1,375	321	423	2,777	63.2%	14.7%	19.5%	127.7%
Apr-21	12,361	412	25,268	48.9%	75.8%	2,081	1,468	329	436	2,901	70.5%	15.8%	20.9%	139.4%
May-21	13,115	423	25,026	52.4%	76.4%	2,019	1,360	310	406	2,739	67.4%	15.3%	20.1%	135.6%
Jun-21	12,916	431	25,797	50.1%	79.6%	1,746	836	318	468	2,398	47.9%	18.2%	26.8%	137.4%
<b>2021 FY Total</b>	<b>156,913</b>	<b>430</b>	<b>300,105</b>	<b>52.3%</b>	<b>75.9%</b>	<b>1,987</b>	<b>1,299</b>	<b>322</b>	<b>438</b>	<b>2,684</b>	<b>65.4%</b>	<b>16.2%</b>	<b>22.0%</b>	<b>135.1%</b>
<b>2022</b>														
Jul-21	13,388	432	26,085	51.3%	76.2%	1,974	1,253	304	368	2,508	63.4%	15.4%	18.6%	127.0%
Aug-21	14,401	465	27,703	52.0%	77.3%	1,795	1,207	308	469	2,540	67.3%	17.2%	26.2%	141.6%
Sep-21	14,824	494	28,321	52.3%	75.0%	2,044	1,353	273	422	2,664	66.2%	13.4%	20.6%	130.4%
Oct-21	15,505	500	28,243	54.9%	75.8%	1,971	1,297	343	415	2,670	65.8%	17.4%	21.0%	135.4%
Nov-21	13,958	465	26,550	52.6%	74.8%	2,066	1,267	386	400	2,642	61.3%	18.7%	19.4%	127.9%
<b>2022 FY Total</b>	<b>72,076</b>	<b>471</b>	<b>136,908</b>	<b>52.6%</b>	<b>75.8%</b>	<b>1,969</b>	<b>1,276</b>	<b>322</b>	<b>415</b>	<b>2,606</b>	<b>64.8%</b>	<b>16.4%</b>	<b>21.1%</b>	<b>132.3%</b>
<b>FYTD Budget</b>	<b>67,083</b>	<b>438</b>	<b>133,832</b>	<b>50.1%</b>	<b>75.4%</b>	<b>1,974</b>	<b>1,220</b>	<b>313</b>	<b>393</b>	<b>2,462</b>	<b>61.8%</b>	<b>15.9%</b>	<b>19.9%</b>	<b>127.6%</b>
<b>Variance</b>	<b>4,993</b>	<b>33</b>	<b>3,075</b>	<b>2.5%</b>	<b>0.4%</b>	<b>(5)</b>	<b>56</b>	<b>9</b>	<b>23</b>	<b>144</b>	<b>3.0%</b>	<b>0.5%</b>	<b>1.2%</b>	<b>4.7%</b>
<b>Current Month Analysis</b>														
<b>Nov-21</b>	<b>13,958</b>	<b>465</b>	<b>26,550</b>	<b>52.6%</b>	<b>74.8%</b>	<b>2,066</b>	<b>1,267</b>	<b>386</b>	<b>400</b>	<b>2,642</b>	<b>61.3%</b>	<b>18.7%</b>	<b>19.4%</b>	<b>127.9%</b>
<b>Budget</b>	<b>13,238</b>	<b>441</b>	<b>26,599</b>	<b>49.8%</b>	<b>75.3%</b>	<b>1,985</b>	<b>1,211</b>	<b>329</b>	<b>392</b>	<b>2,532</b>	<b>61.0%</b>	<b>16.6%</b>	<b>19.8%</b>	<b>127.3%</b>
<b>Variance</b>	<b>720</b>	<b>24</b>	<b>(49)</b>	<b>2.8%</b>	<b>(0.6%)</b>	<b>81</b>	<b>56</b>	<b>58</b>	<b>8</b>	<b>110</b>	<b>0.3%</b>	<b>2.2%</b>	<b>(0.4%)</b>	<b>0.6%</b>

**KAWEAH DELTA HEALTH CARE DISTRICT  
CONSOLIDATED STATEMENTS OF NET POSITION (000's)**

	Nov-21	Oct-21	Change	% Change	Jun-21 (Audited)
<b>ASSETS AND DEFERRED OUTFLOWS</b>					
<b>CURRENT ASSETS</b>					
Cash and cash equivalents	\$ 18,775	\$ 862	\$ 17,913	2078.0%	\$ 30,081
Current Portion of Board designated and trusted assets	15,444	17,511	(2,067)	(11.8%)	13,695
Accounts receivable:					
Net patient accounts	131,985	128,690	3,296	2.6%	121,553
Other receivables	26,302	25,378	924	3.6%	16,048
	158,287	154,067	4,220	2.7%	137,601
Inventories	12,071	12,048	23	0.2%	10,800
Medicare and Medi-Cal settlements	54,241	41,357	12,885	31.2%	37,339
Prepaid expenses	11,445	12,079	(634)	(5.2%)	12,210
Total current assets	270,265	237,924	32,341	13.6%	241,726
<b>NON-CURRENT CASH AND INVESTMENTS -</b>					
less current portion					
Board designated cash and assets	304,604	326,280	(21,677)	(6.6%)	349,933
Revenue bond assets held in trust	22,301	22,299	2	0.0%	22,271
Assets in self-insurance trust fund	2,080	2,075	5	0.2%	2,073
Total non-current cash and investments	328,984	350,654	(21,670)	(6.2%)	374,277
<b>CAPITAL ASSETS</b>					
Land	17,542	17,542	-	0.0%	17,542
Buildings and improvements	384,707	384,488	220	0.1%	384,399
Equipment	318,401	317,875	526	0.2%	316,636
Construction in progress	57,196	56,487	709	1.3%	53,113
	777,847	776,392	1,455	0.2%	771,690
Less accumulated depreciation	440,073	437,516	2,557	0.6%	427,307
	337,774	338,876	(1,102)	(0.3%)	344,383
Property under capital leases -					
less accumulated amortization	61	124	(63)	(50.7%)	376
Total capital assets	337,835	339,000	(1,165)	(0.3%)	344,759
<b>OTHER ASSETS</b>					
Property not used in operations	1,614	1,618	(4)	(0.3%)	1,635
Health-related investments	5,404	5,523	(119)	(2.2%)	5,216
Other	12,161	11,885	277	2.3%	11,569
Total other assets	19,180	19,026	154	0.8%	18,419
Total assets	956,264	946,604	9,660	1.0%	979,182
<b>DEFERRED OUTFLOWS</b>	(35,991)	(35,961)	(30)	0.1%	(35,831)
Total assets and deferred outflows	<b>\$ 920,273</b>	<b>\$ 910,643</b>	<b>\$ 9,630</b>	<b>1.1%</b>	<b>\$943,351</b>

**KAWEAH DELTA HEALTH CARE DISTRICT**

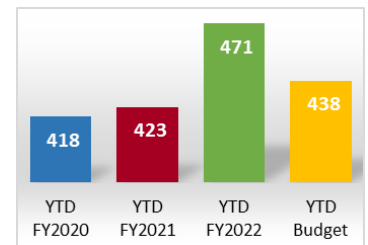
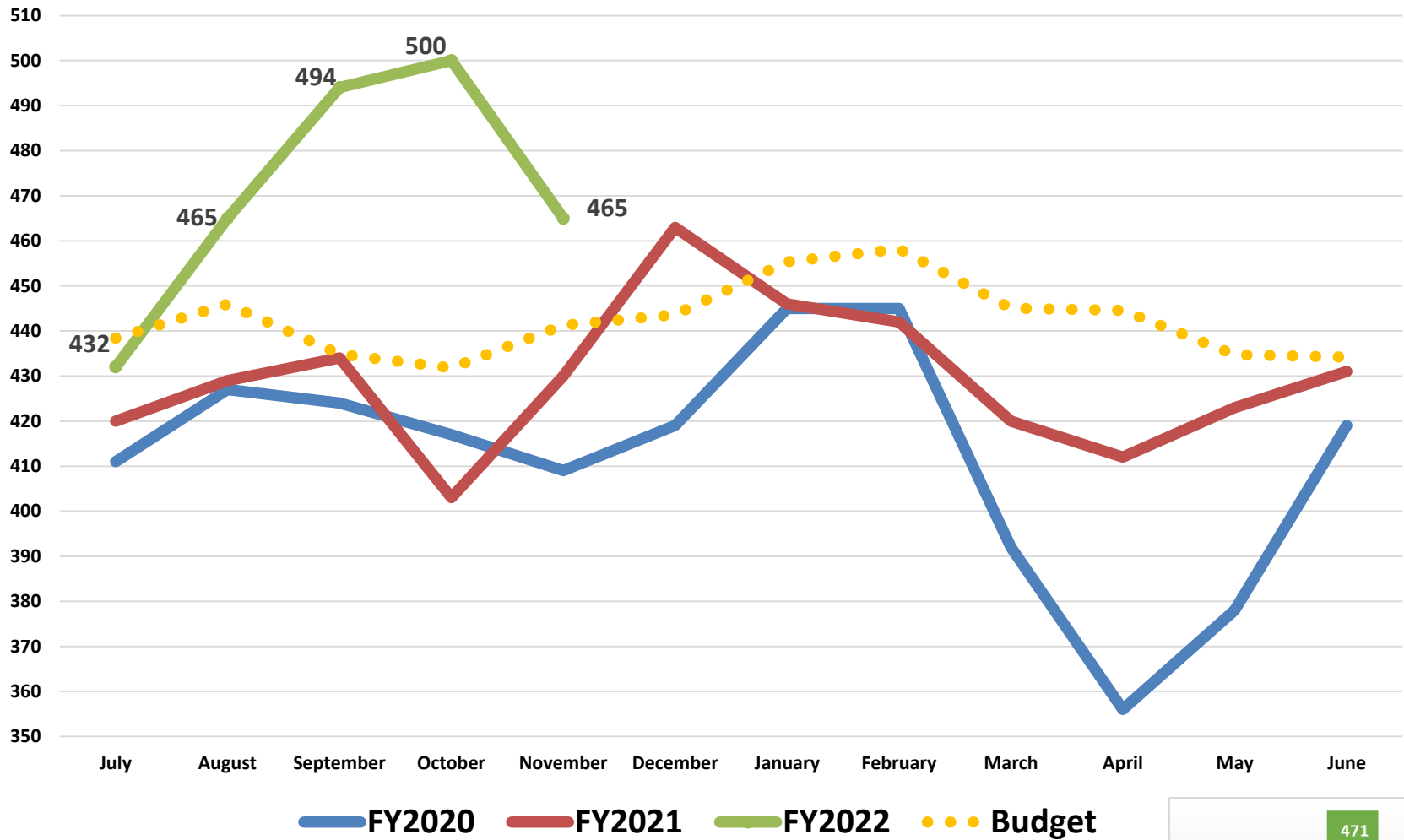
**CONSOLIDATED STATEMENTS OF NET POSITION (000's)**

	Nov-21	Oct-21	Change	% Change	Jun-21 (Audited)
<b>LIABILITIES AND NET ASSETS</b>					
<b>CURRENT LIABILITIES</b>					
Accounts payable and accrued expenses	\$ 92,095	\$ 95,867	\$ (3,772)	(3.9%)	\$114,900
Accrued payroll and related liabilities	73,879	73,022	856	1.2%	71,537
Long-term debt, current portion	11,239	11,245	(6)	(0.1%)	11,128
Total current liabilities	177,213	180,134	(2,921)	(1.6%)	197,565
<b>LONG-TERM DEBT, less current portion</b>					
Bonds payable	248,492	248,544	(52)	(0.0%)	250,675
Capital leases	96	104	(8)	(8.0%)	123
Total long-term debt	248,588	248,648	(60)	(0.0%)	250,797
<b>NET PENSION LIABILITY</b>	(32,477)	(30,436)	(2,041)	6.7%	(22,273)
<b>OTHER LONG-TERM LIABILITIES</b>	33,099	32,482	616	1.9%	30,894
Total liabilities	426,422	430,828	(4,406)	(1.0%)	456,983
<b>NET ASSETS</b>					
Invested in capital assets, net of related debt	103,016	104,139	(1,123)	(1.1%)	107,949
Restricted	33,483	35,709	(2,226)	(6.2%)	31,668
Unrestricted	357,351	339,967	17,384	5.1%	346,751
Total net position	493,850	479,815	14,036	2.9%	486,368
Total liabilities and net position	<b>\$ 920,273</b>	<b>\$ 910,643</b>	<b>\$ 9,630</b>	<b>1.1%</b>	<b>\$943,351</b>

# Statistical Report

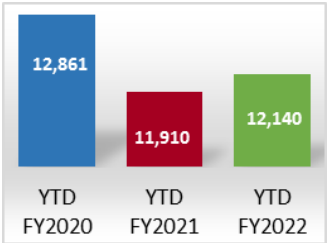
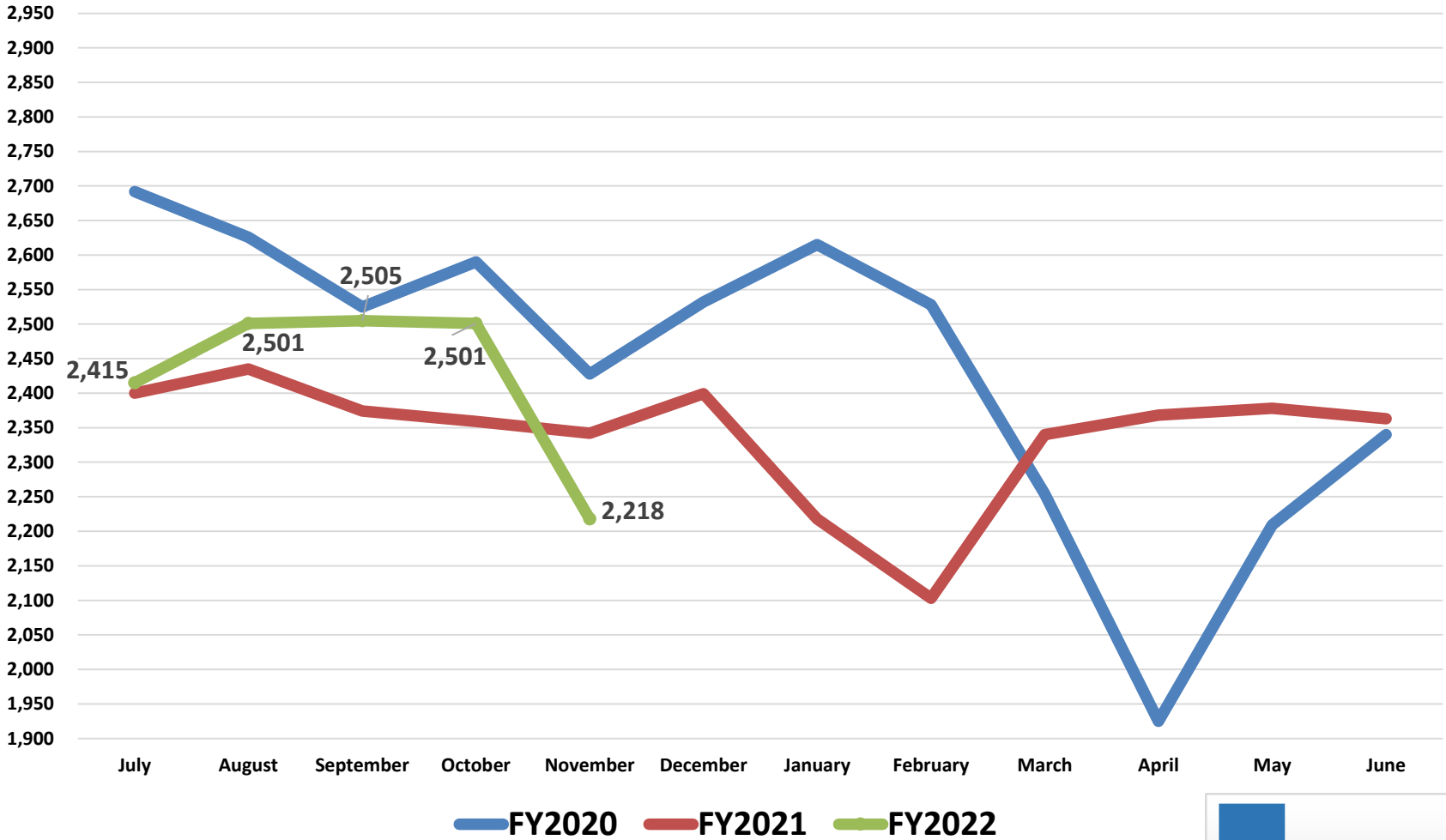
## December 2021

# Average Daily Census

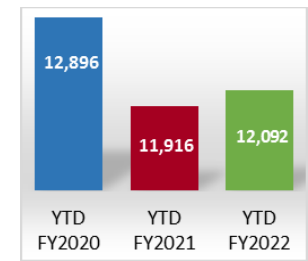
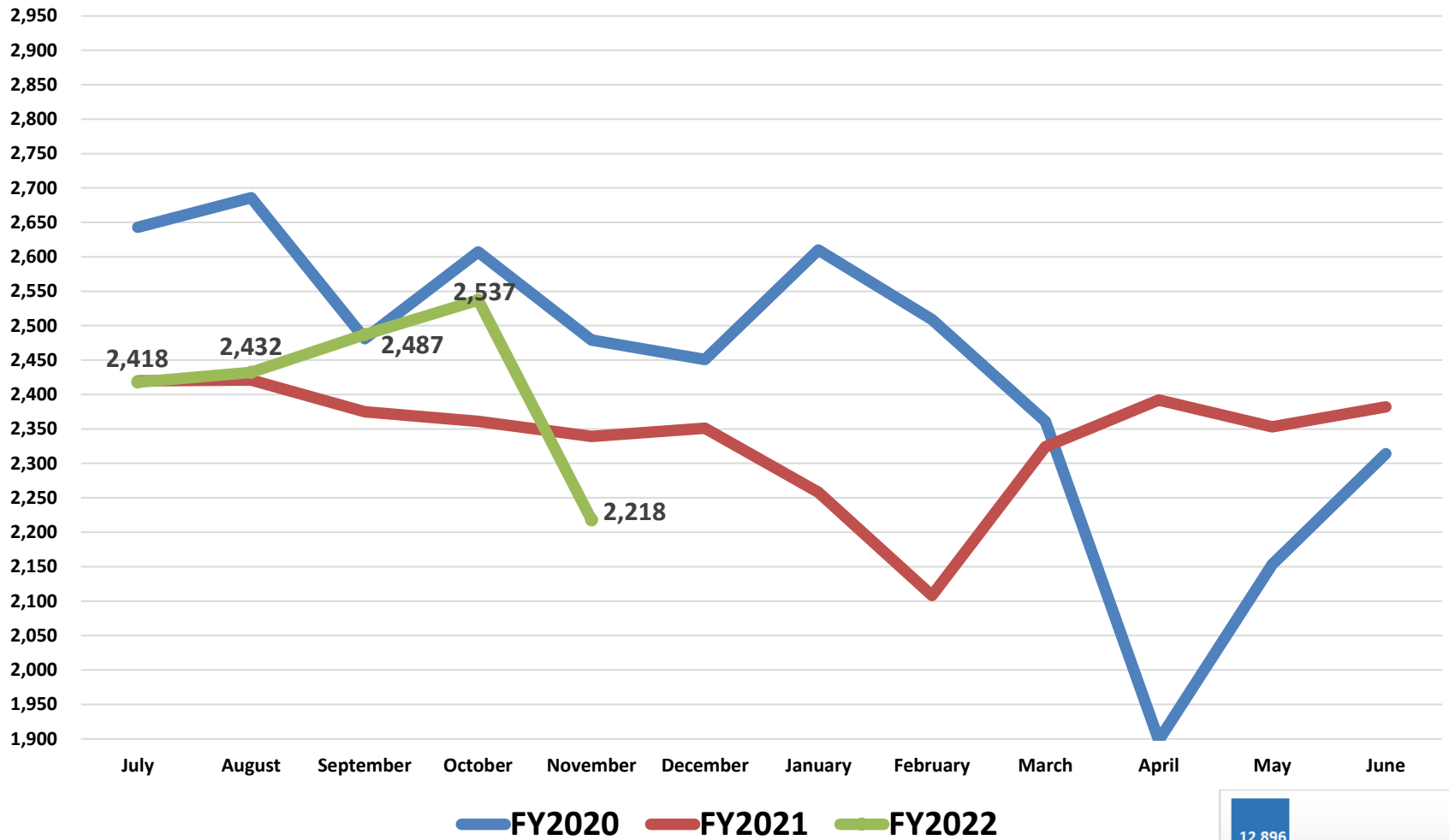




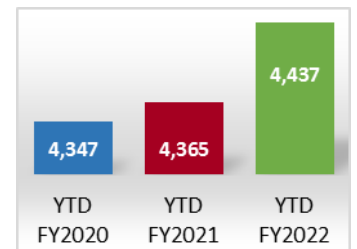
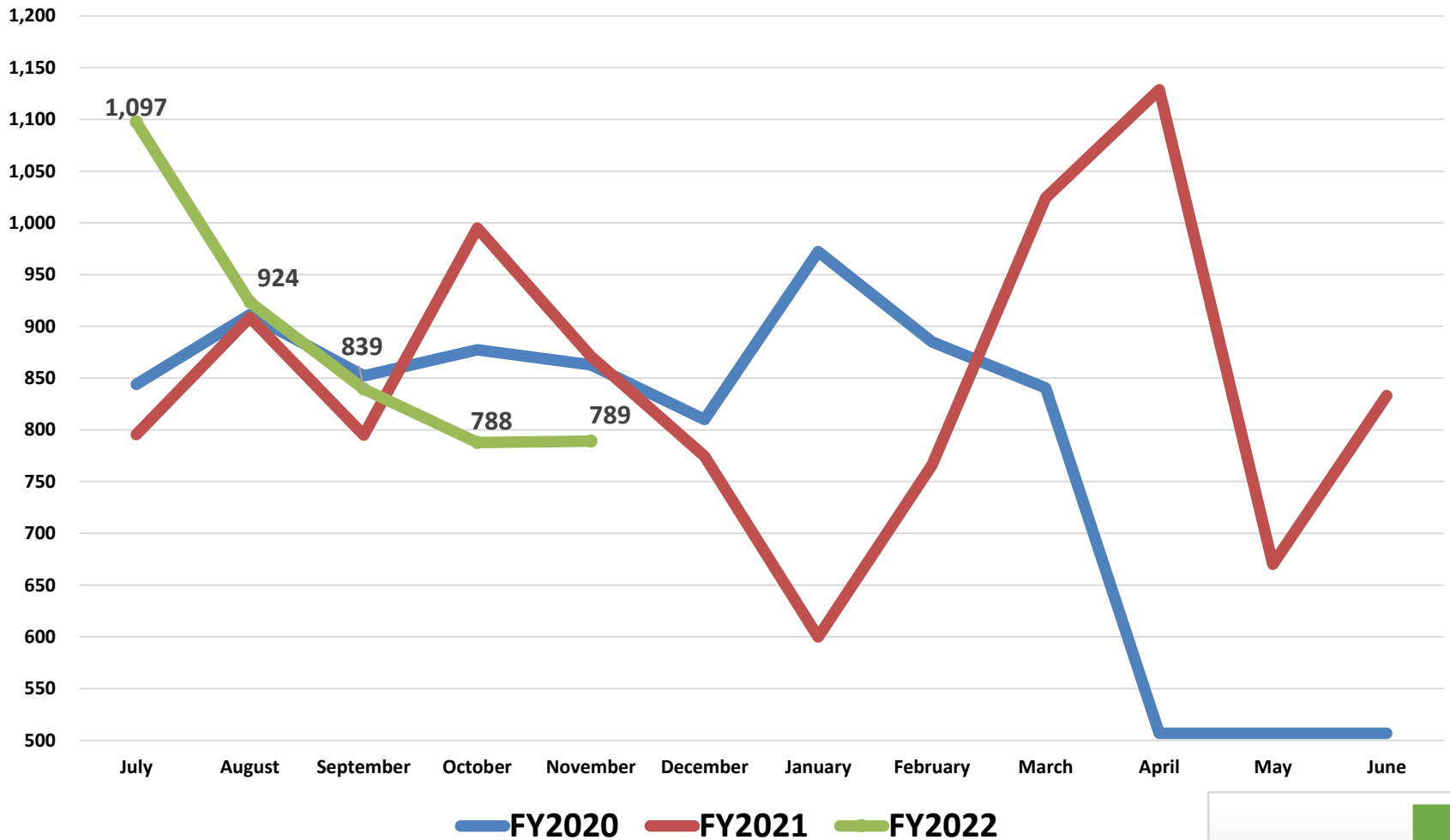
# Admissions



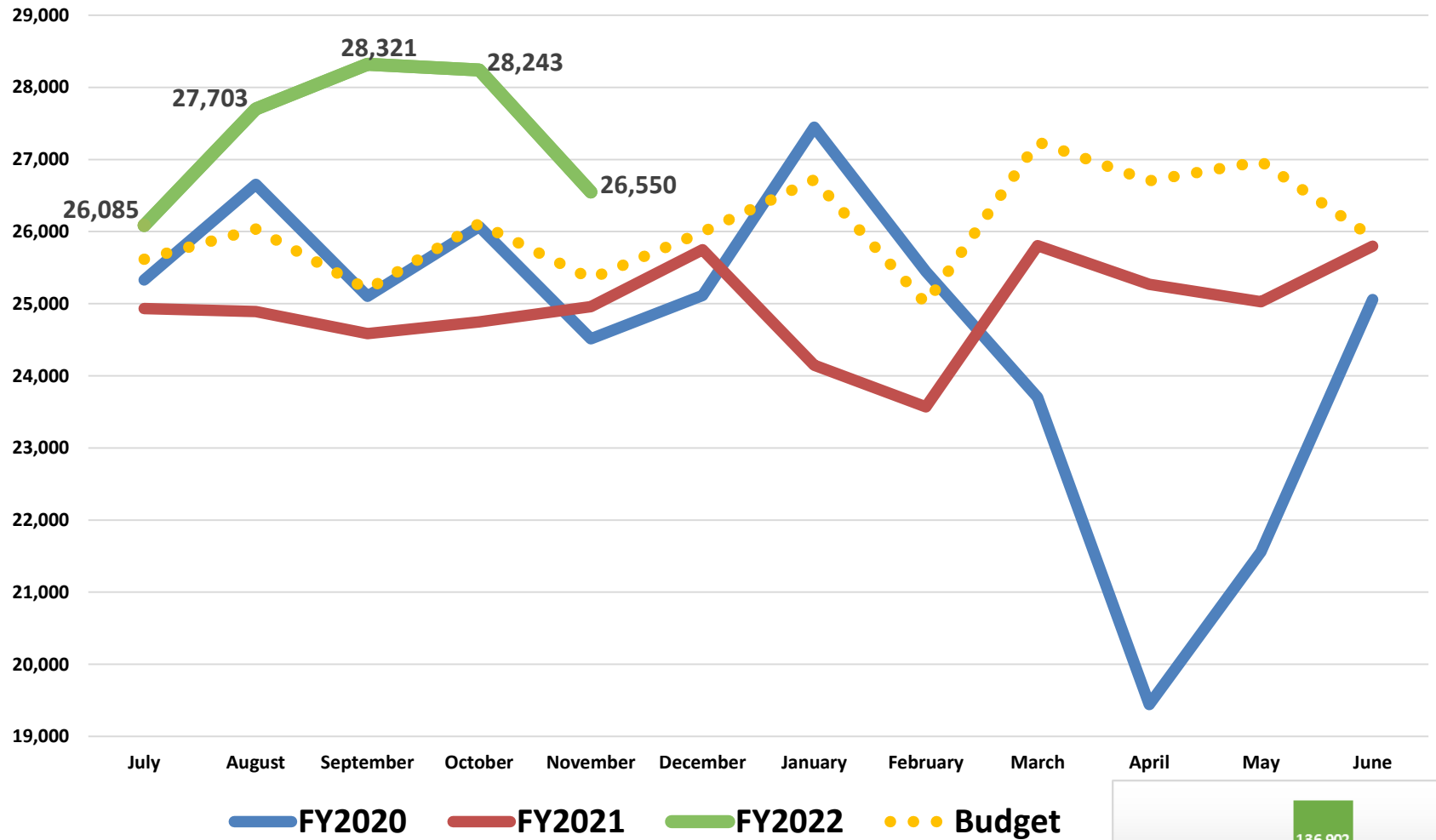
# Discharges



# Observation Days

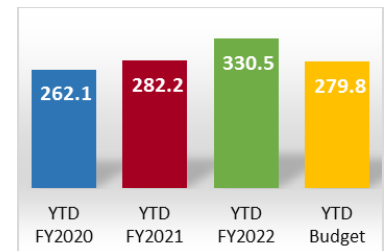
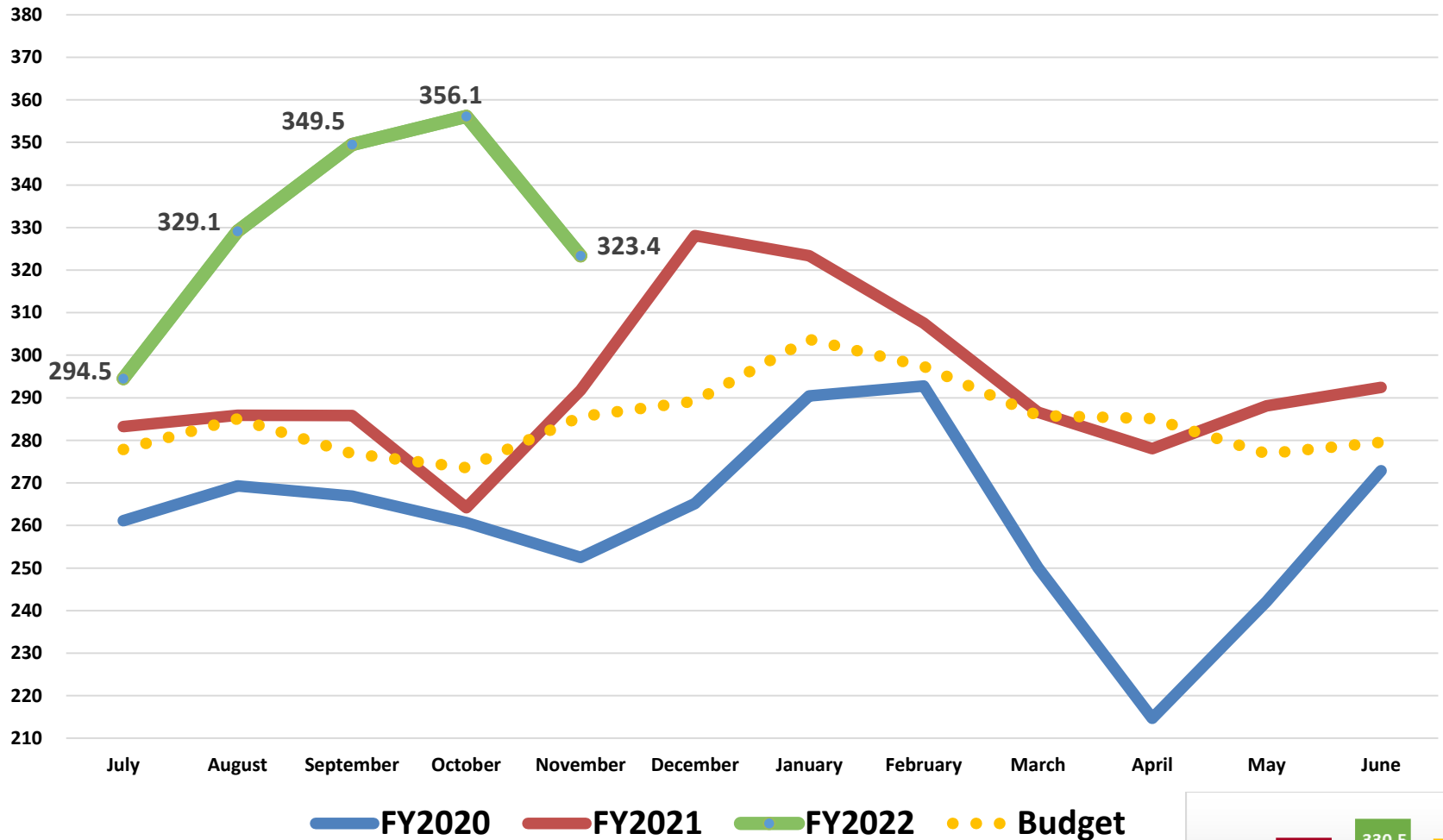


# Adjusted Patient Days

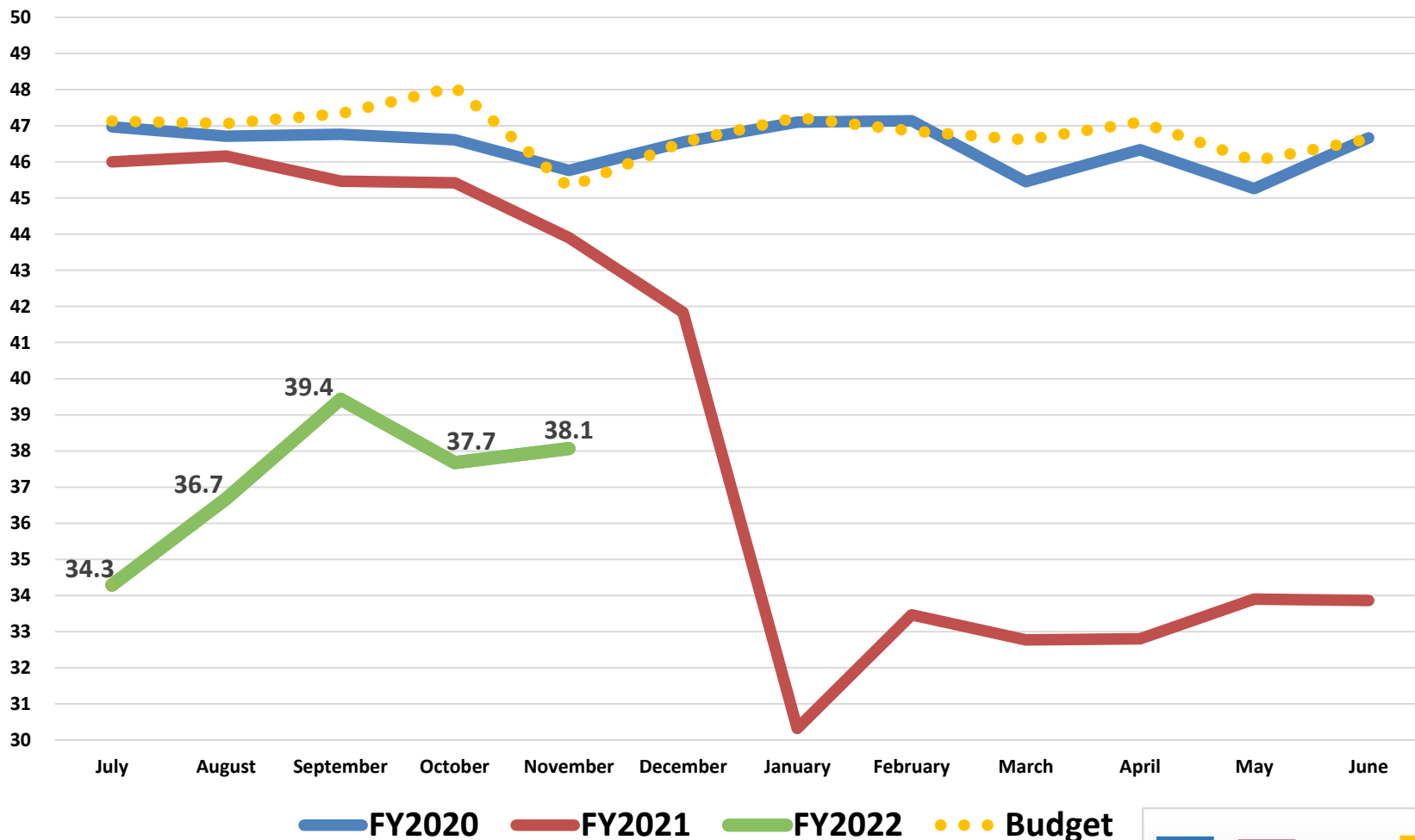


127,672	124,121	136,902	128,308
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Medical Center – Avg. Patients Per Day

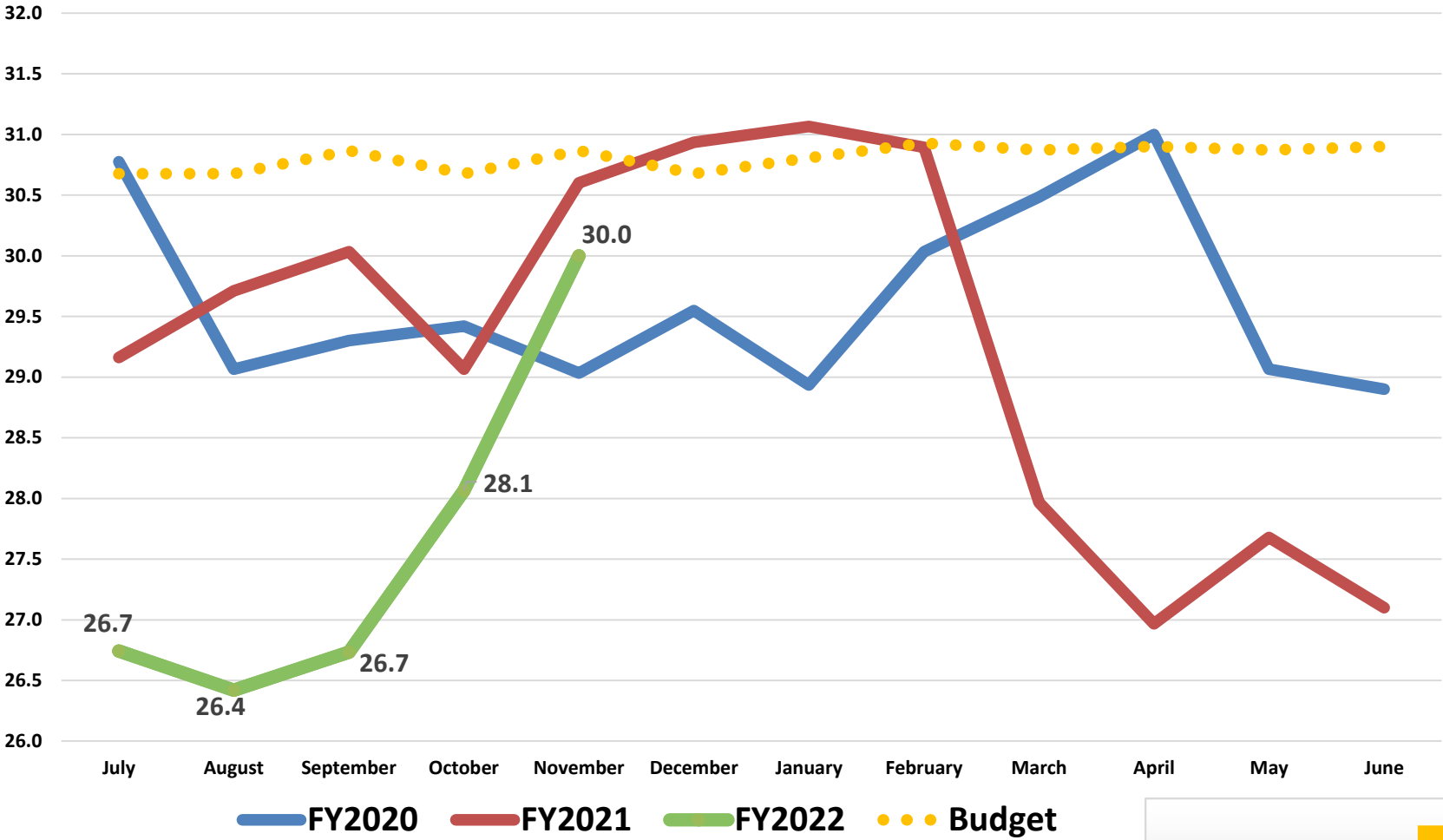


# Acute I/P Psych - Avg. Patients Per Day



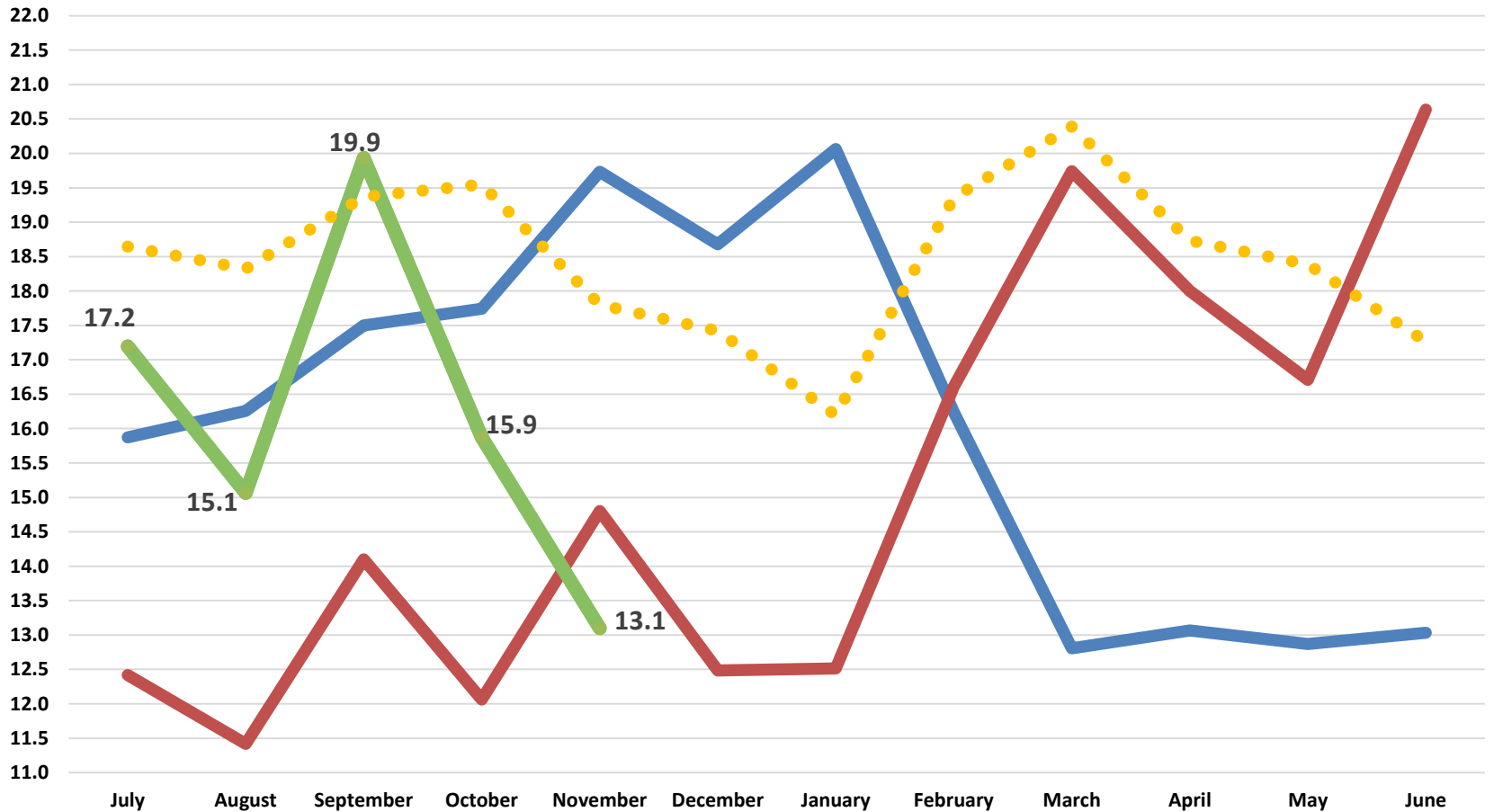
46.6	45.4	37.2	47.0
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Sub-Acute - Avg. Patients Per Day



29.5	29.7	27.6	30.8
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Rehabilitation Hospital - Avg. Patients Per Day

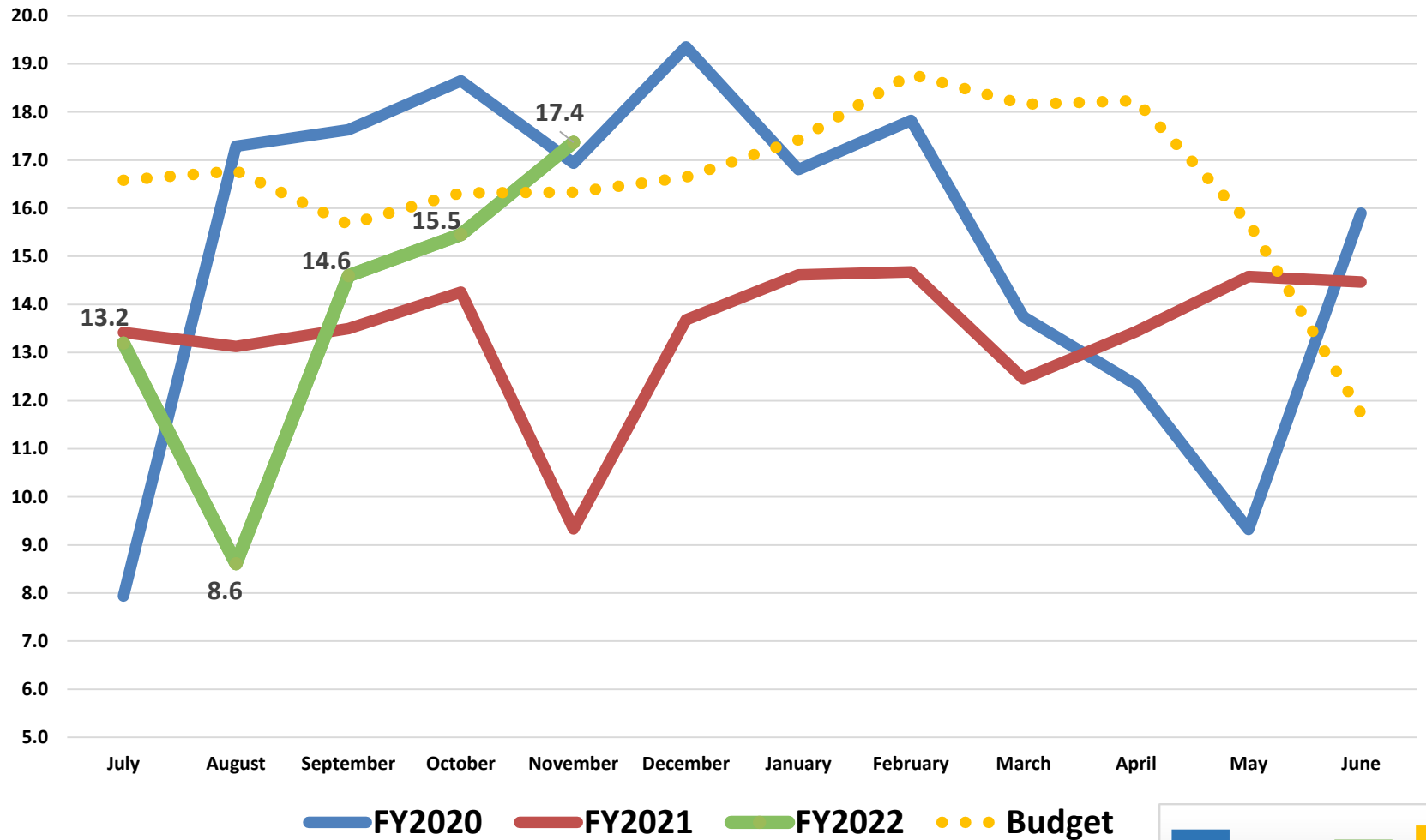


—●— **FY2020**   
 —●— **FY2021**   
 —●— **FY2022**   
 ●●● **Budget**



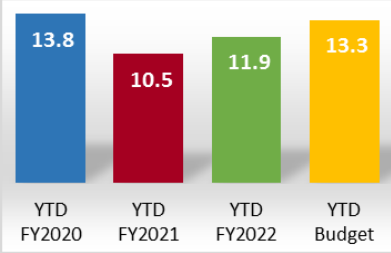
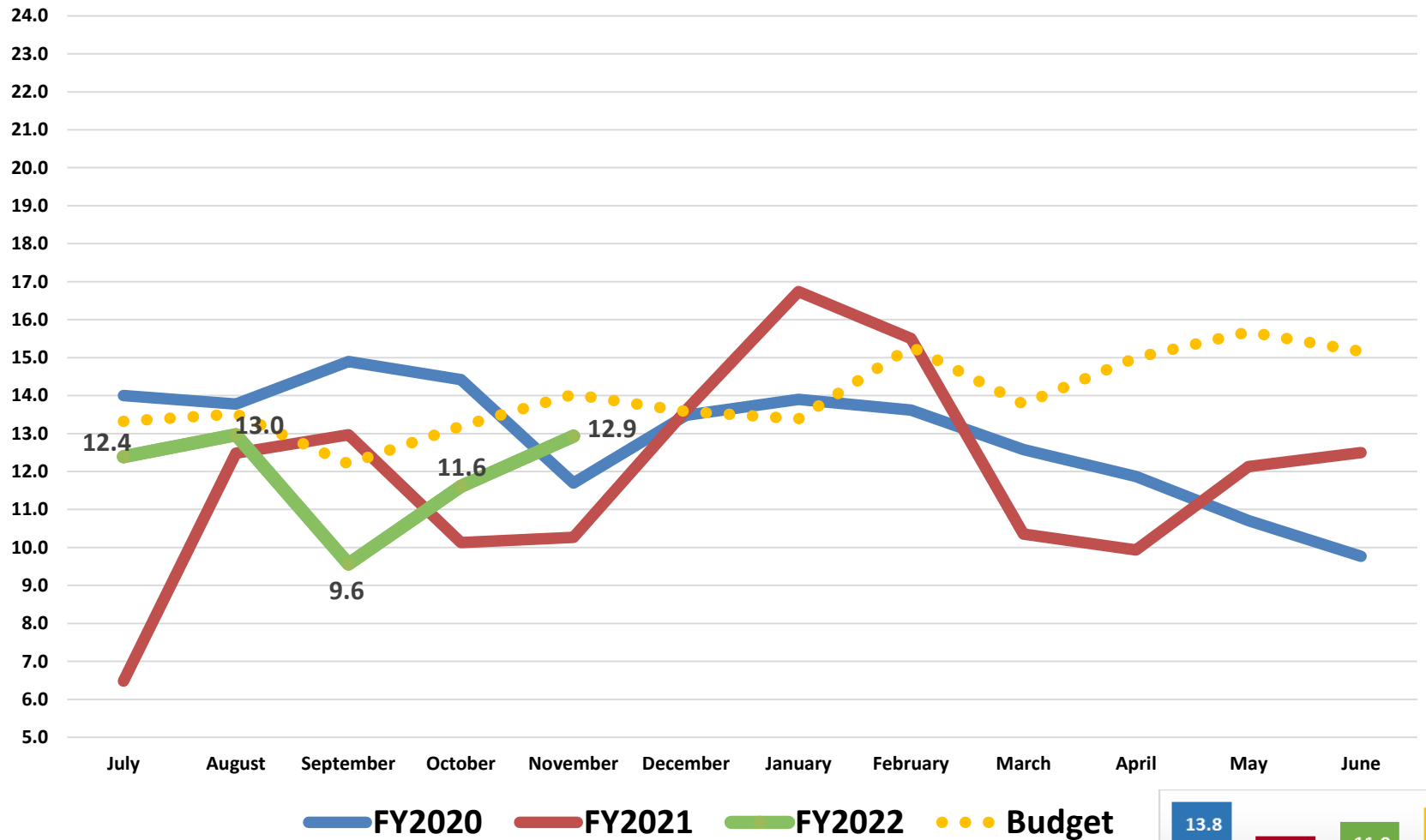


# Transitional Care Services (TCS) - Avg. Patients Per Day

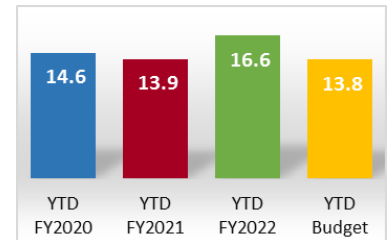
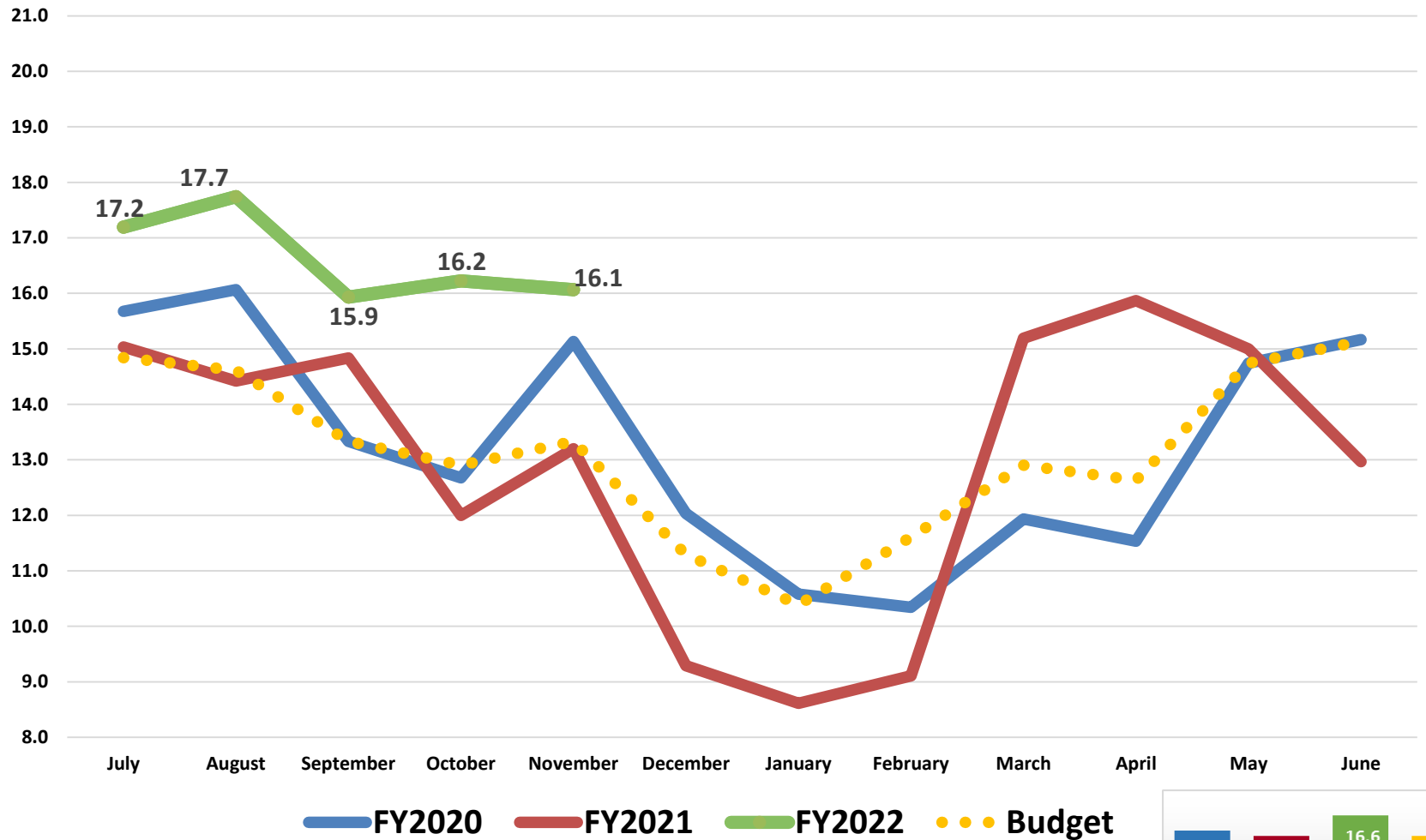


15.7	12.7	13.8	16.3
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

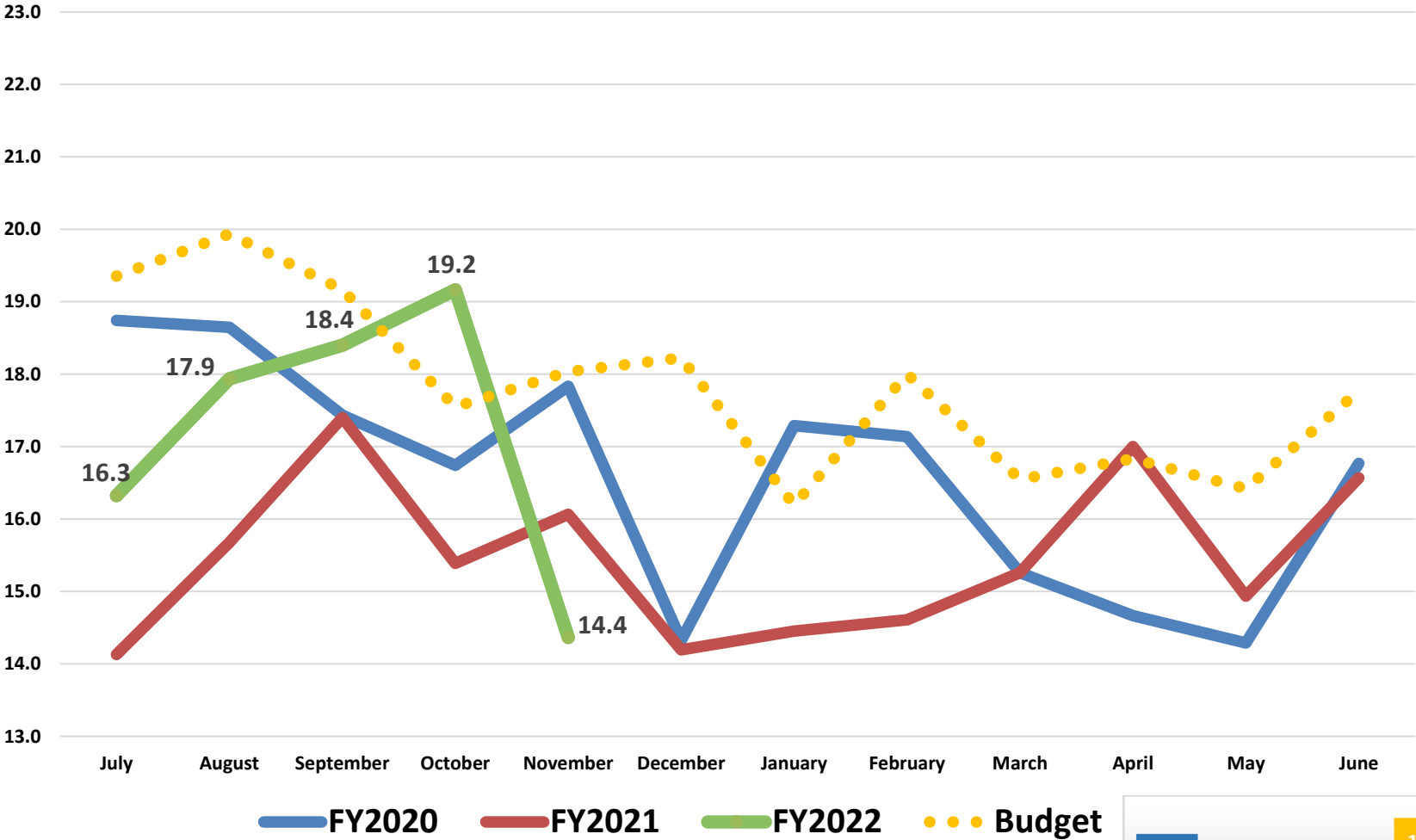
# TCS Ortho - Avg. Patients Per Day



# NICU - Avg. Patients Per Day

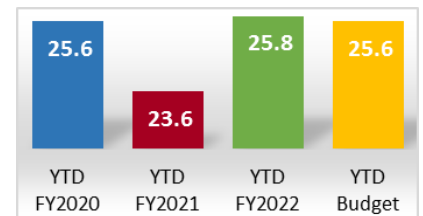
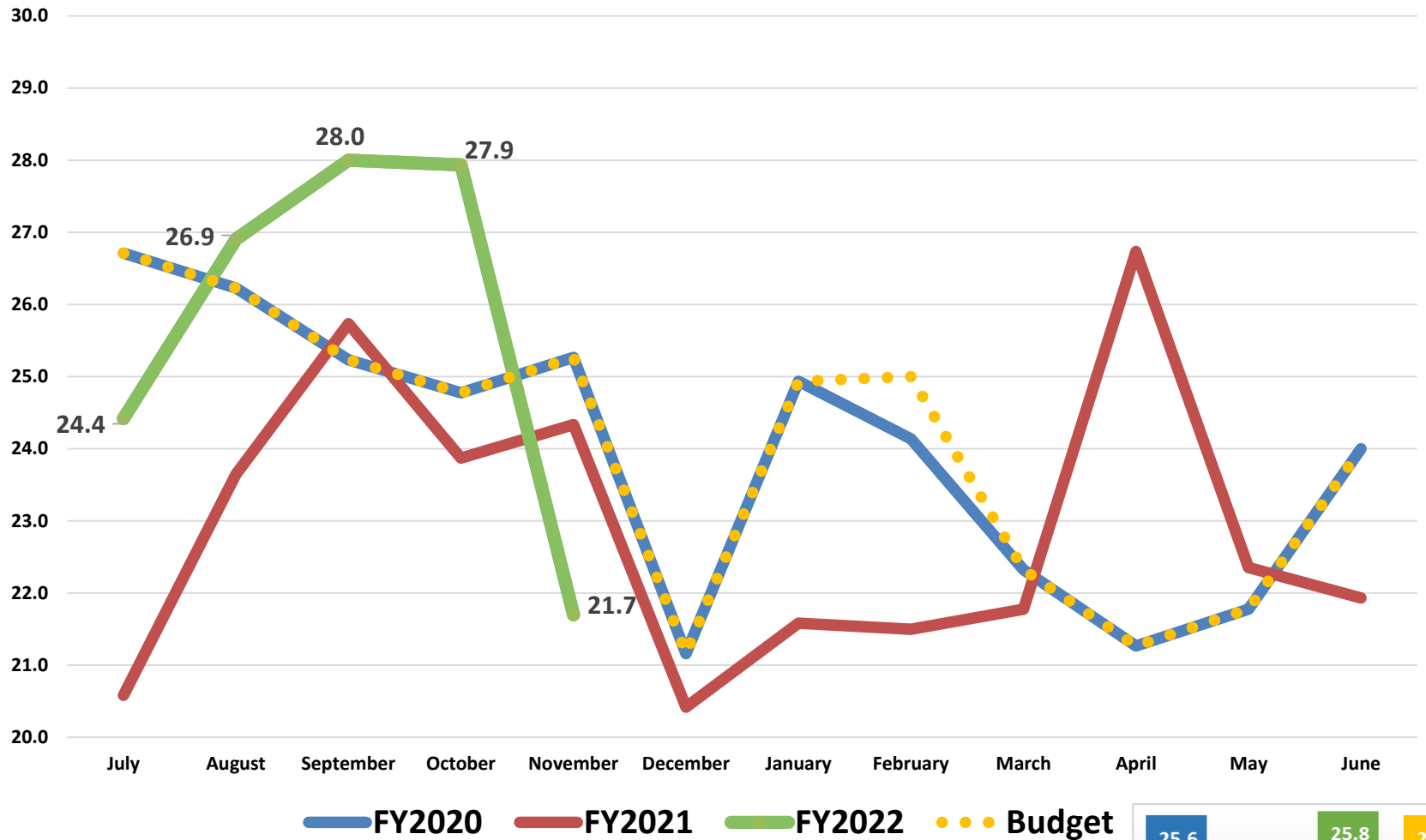


# Nursery - Avg. Patients Per Day

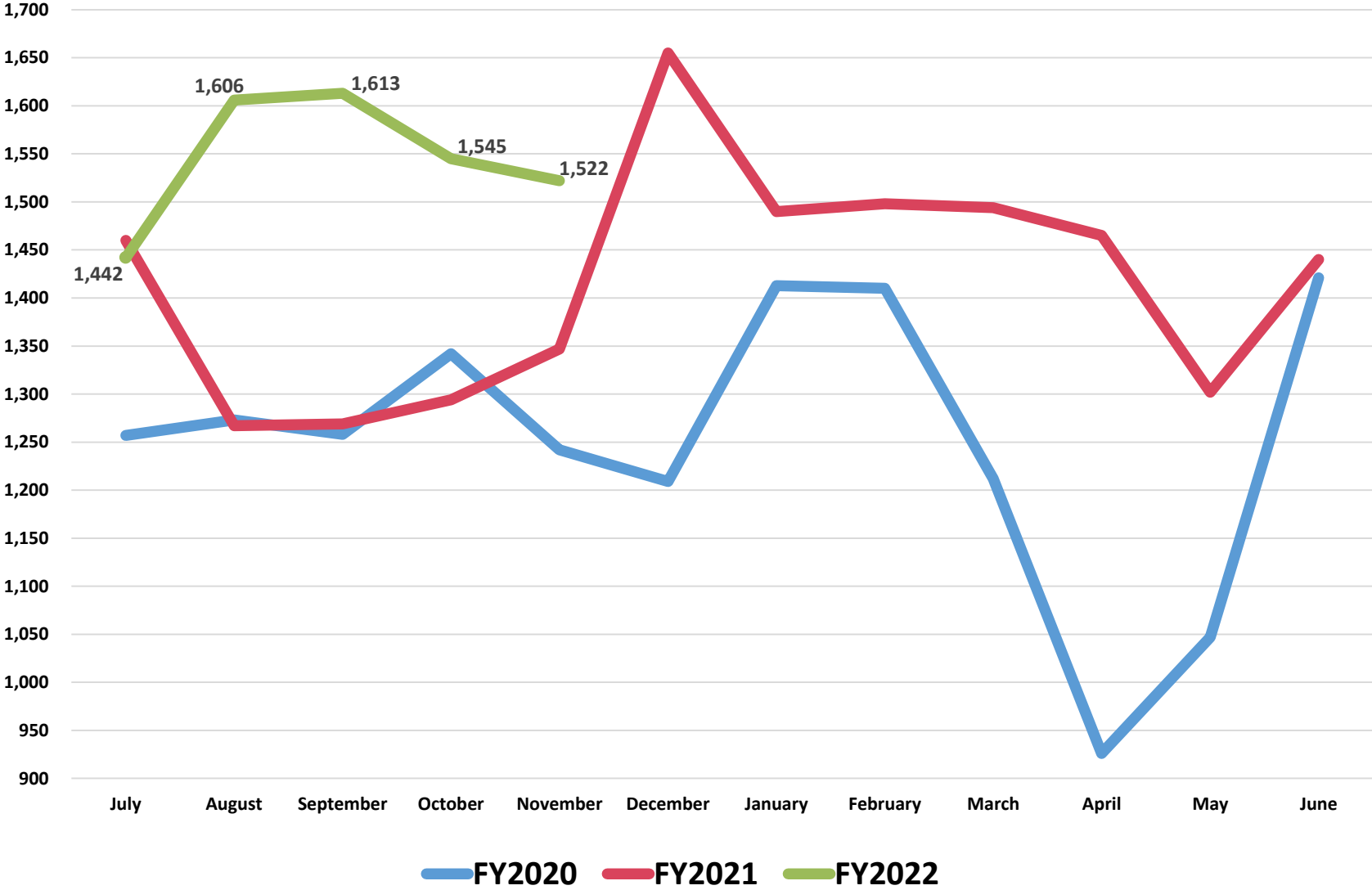


17.9	15.7	17.2	18.8
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

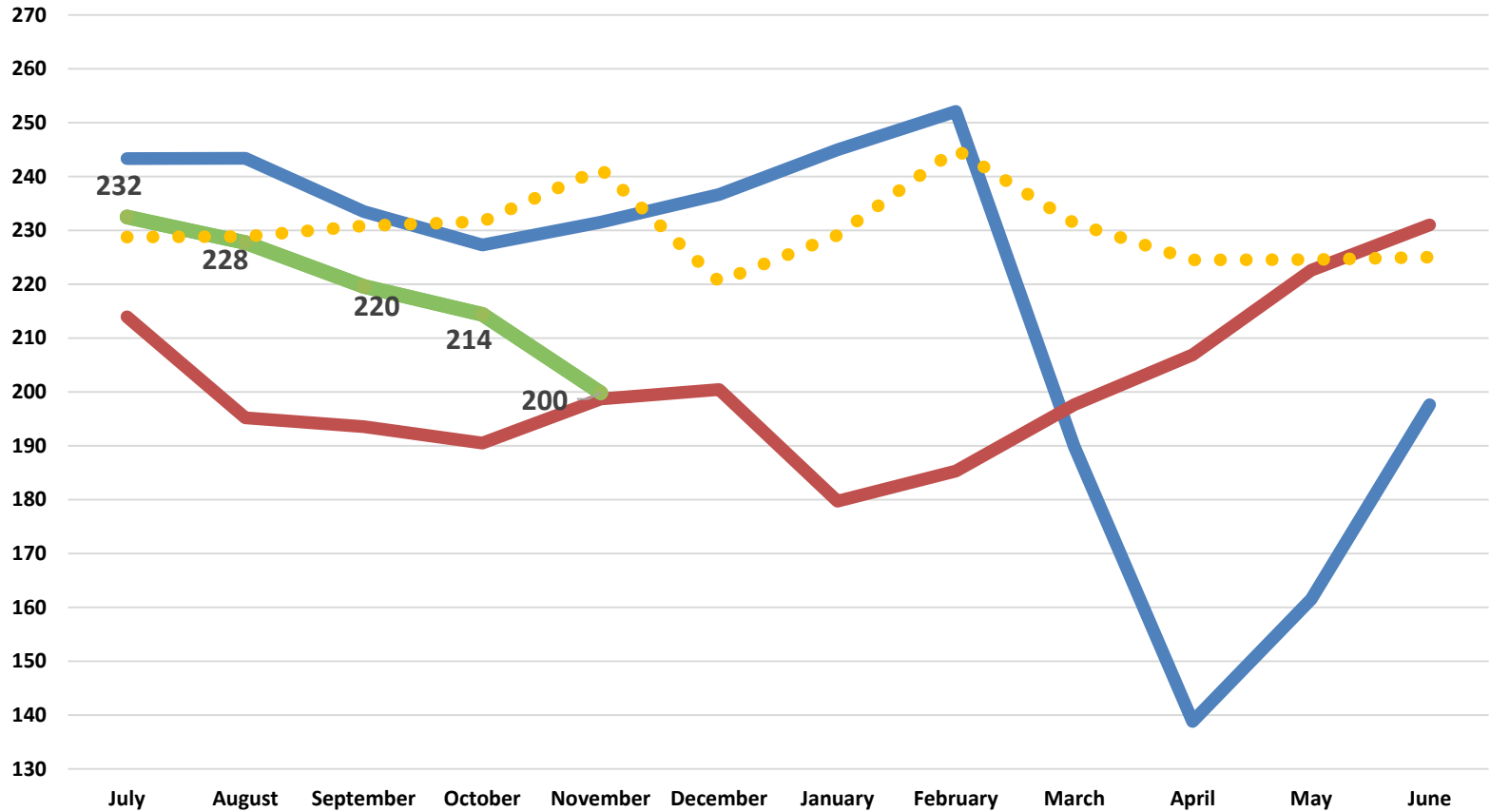
# Obstetrics - Avg. Patients Per Day



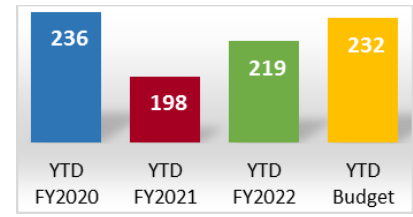
# Outpatient Registrations per Day



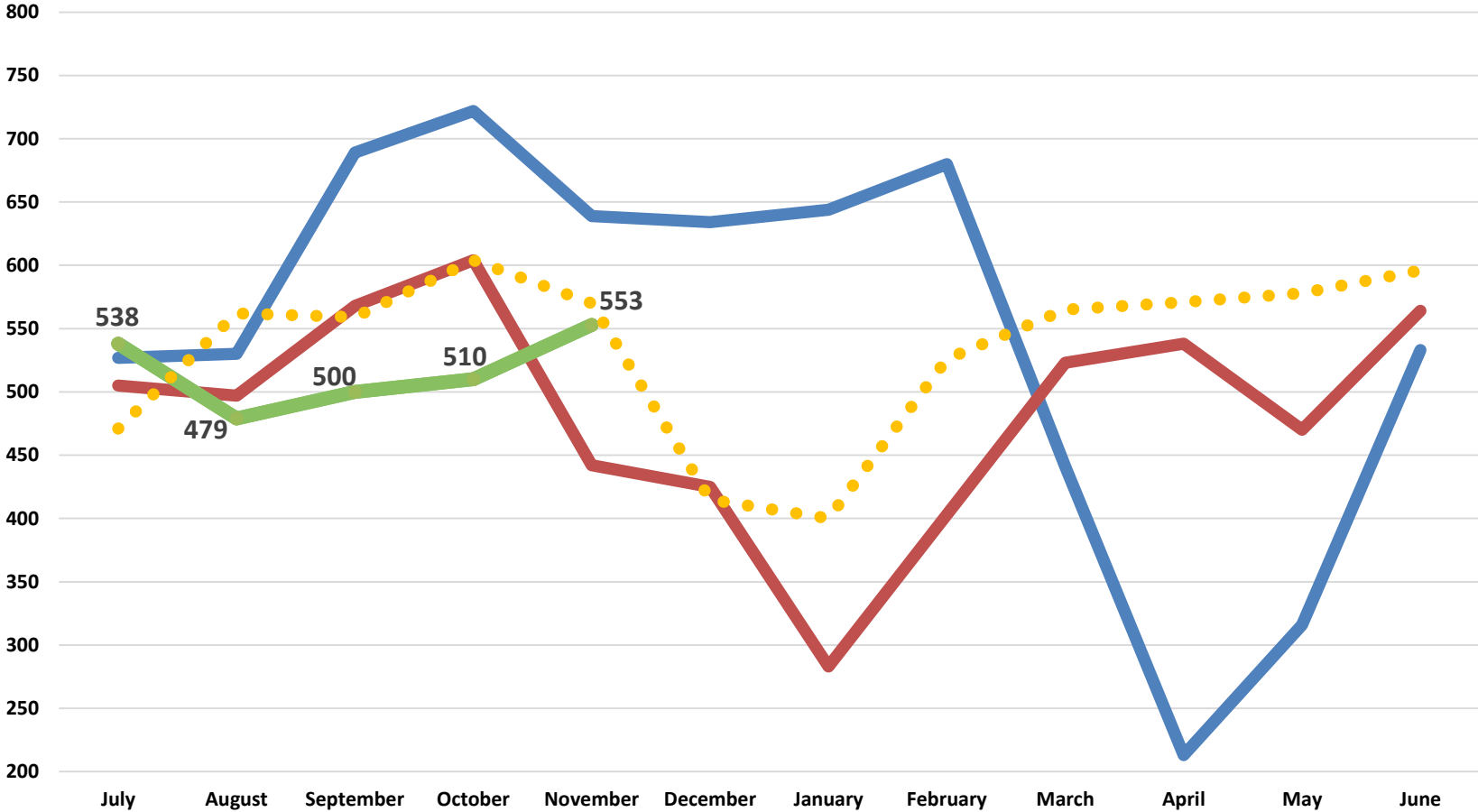
# Emergency Dept – Avg Treated Per Day



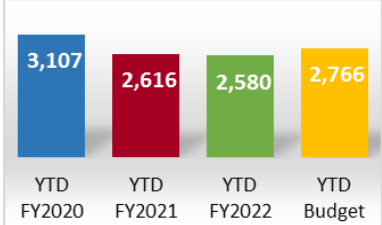
— **FY2020**   
 — **FY2021**   
 — **FY2022**   
 ●●● **Budget**



# Endoscopy Procedures

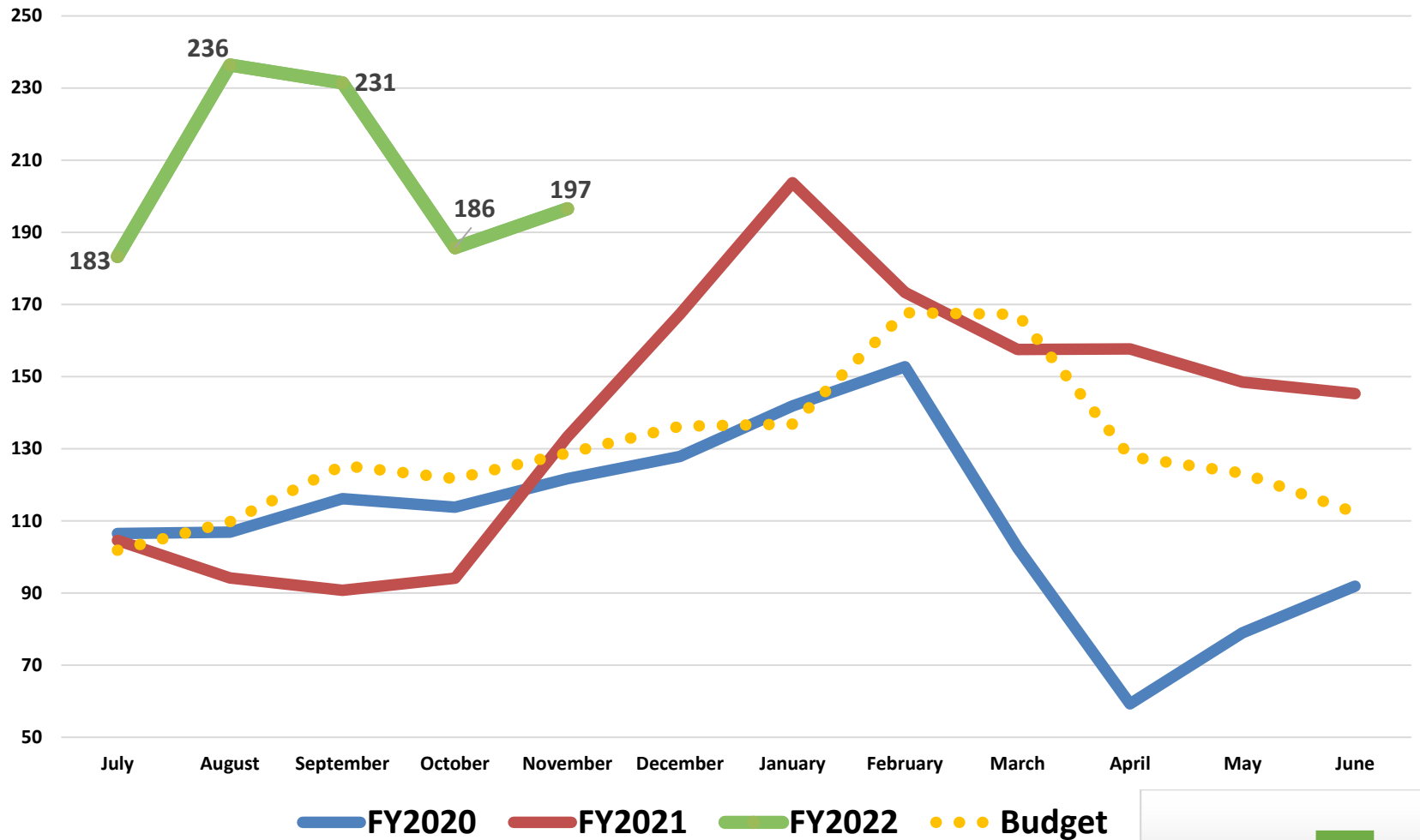


—●— **FY2020**   
 —●— **FY2021**   
 —●— **FY2022**   
 ●●● **Budget**



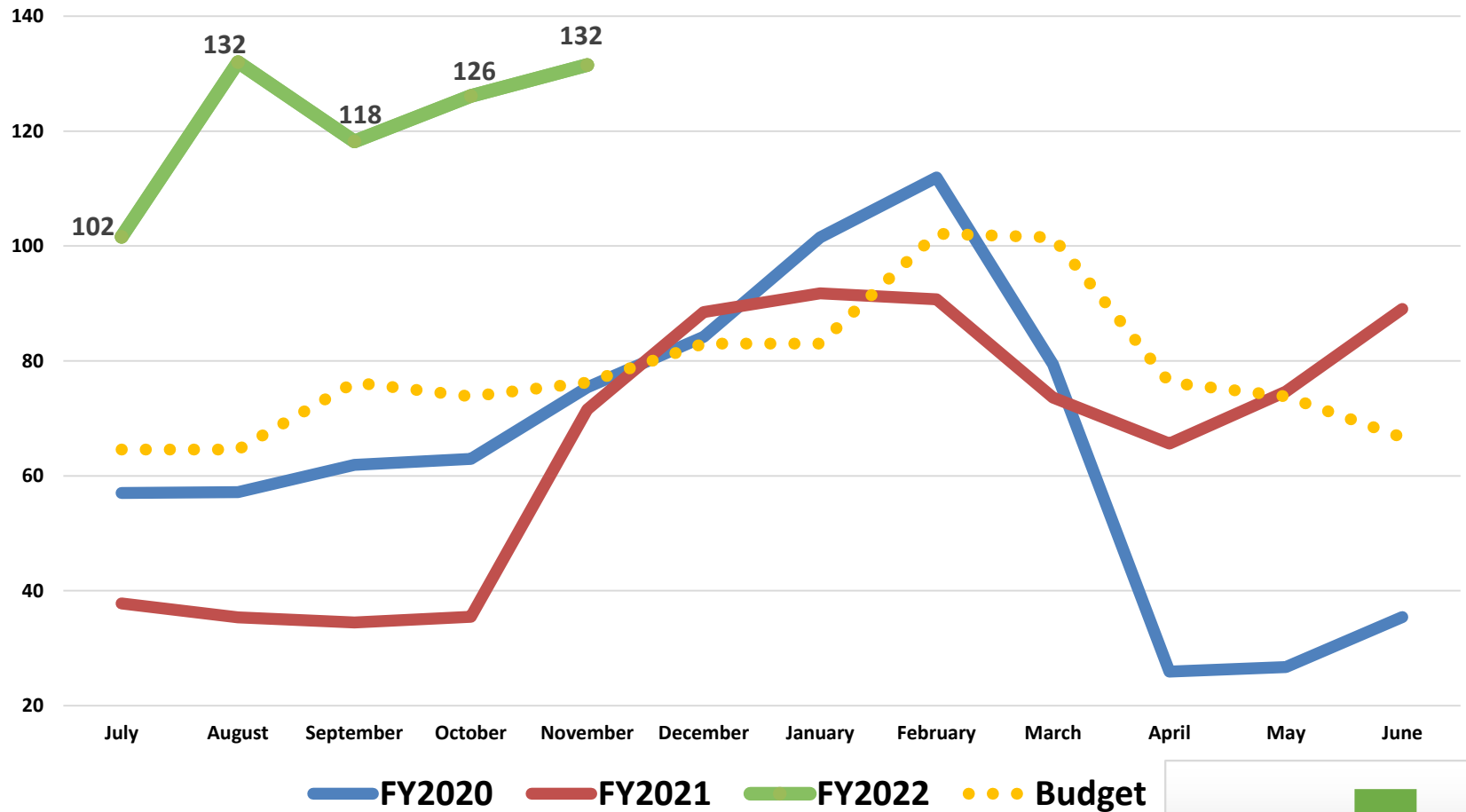


# Urgent Care – Court Average Visits Per Day



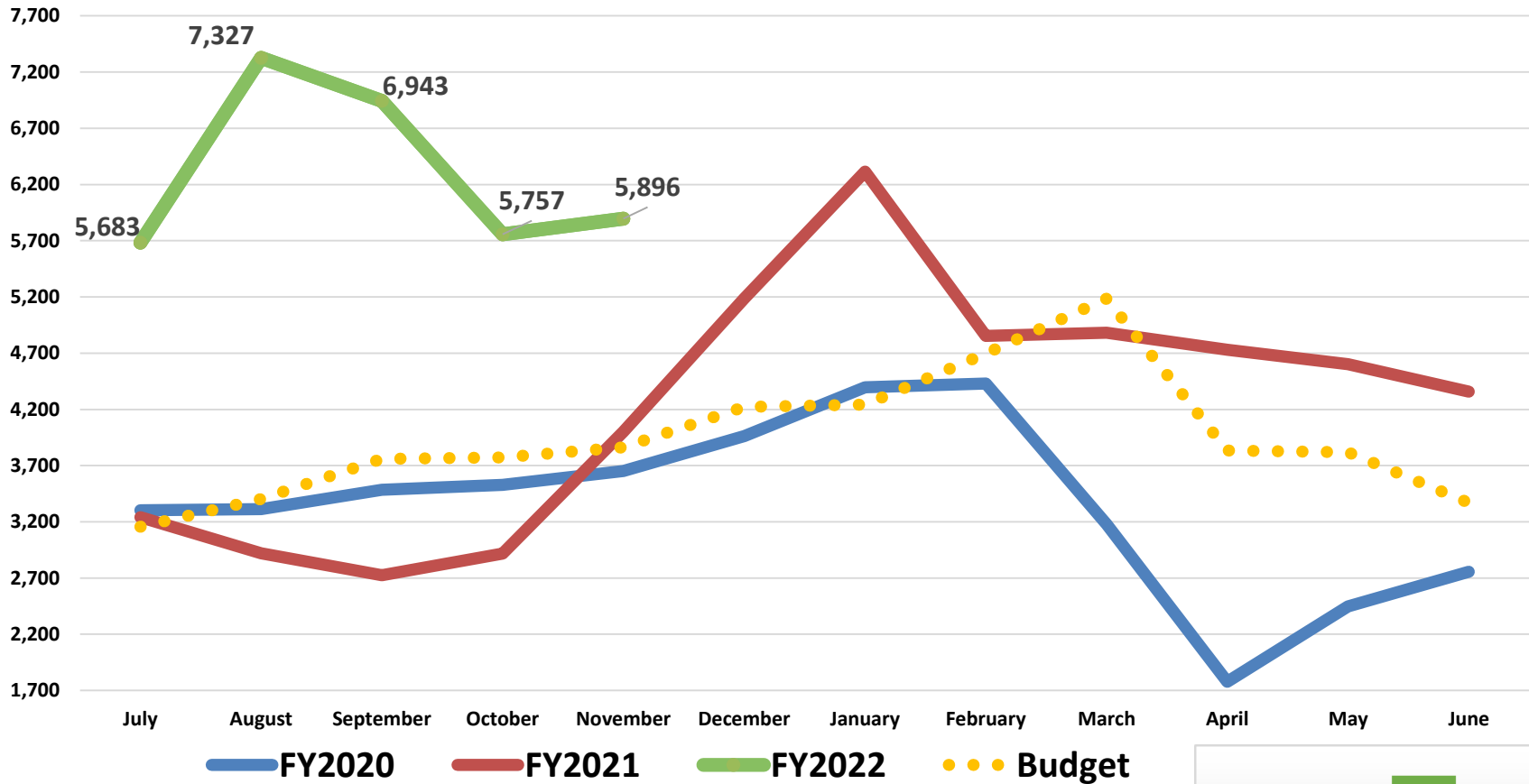
113	103	207	117
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Urgent Care – Demaree Average Visits Per Day



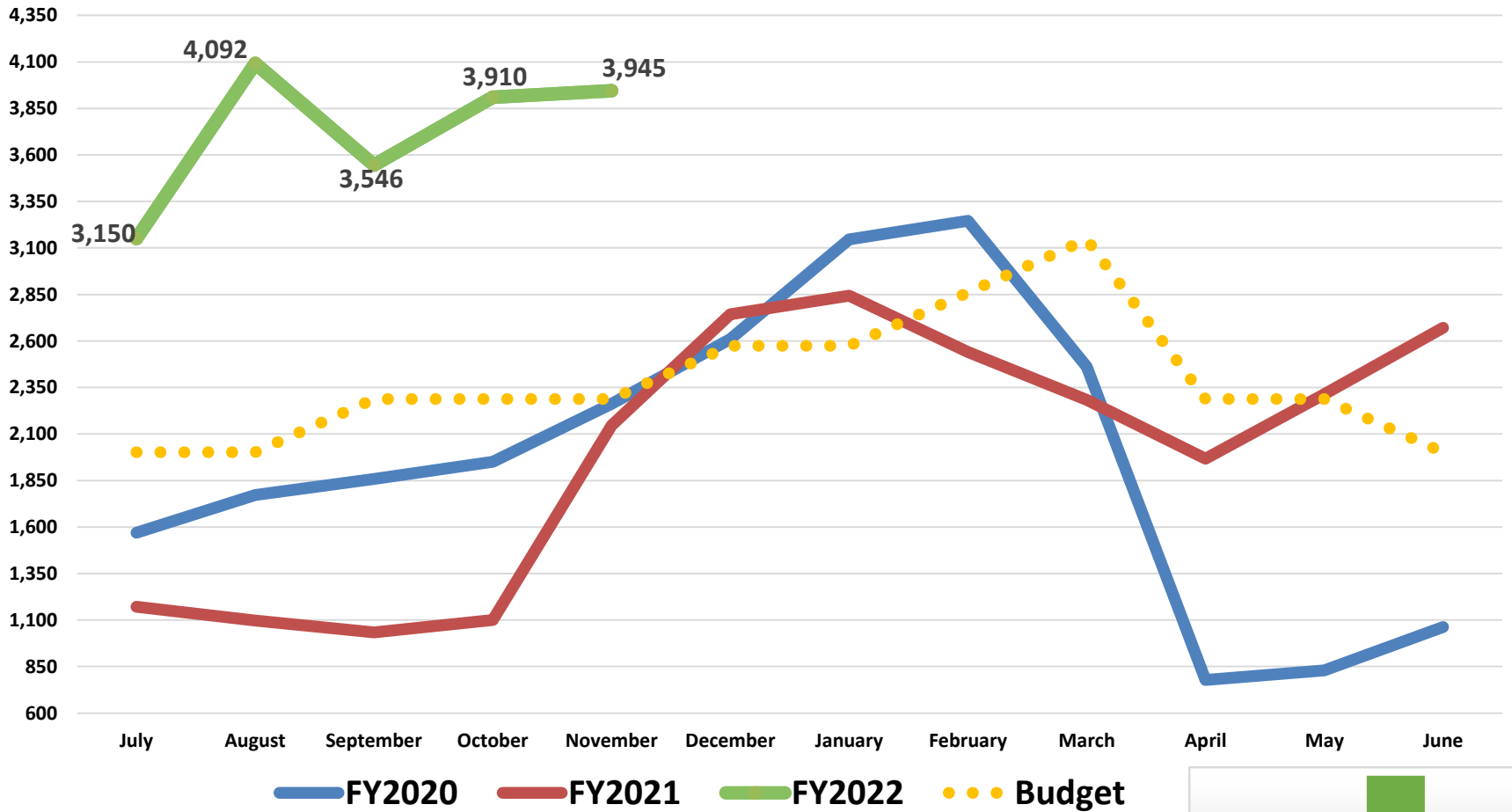
63	43	122	71
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Urgent Care – Court Total Visits



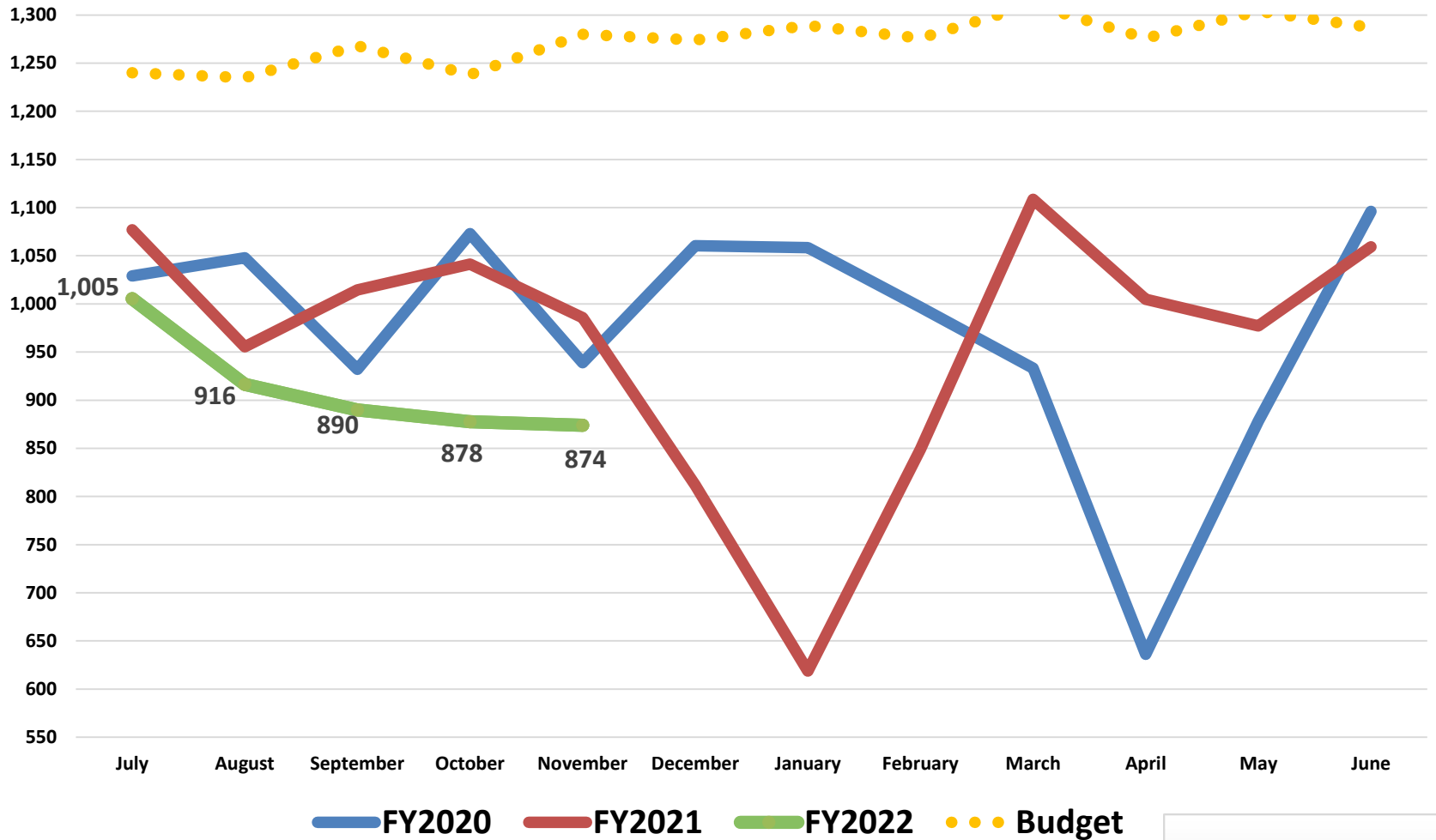
17,281	15,803	31,606	17,956
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Urgent Care – Demaree Total Visits



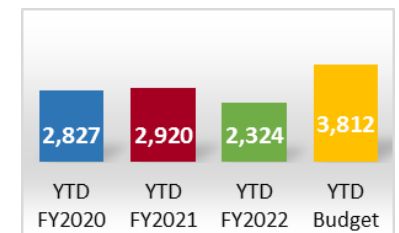
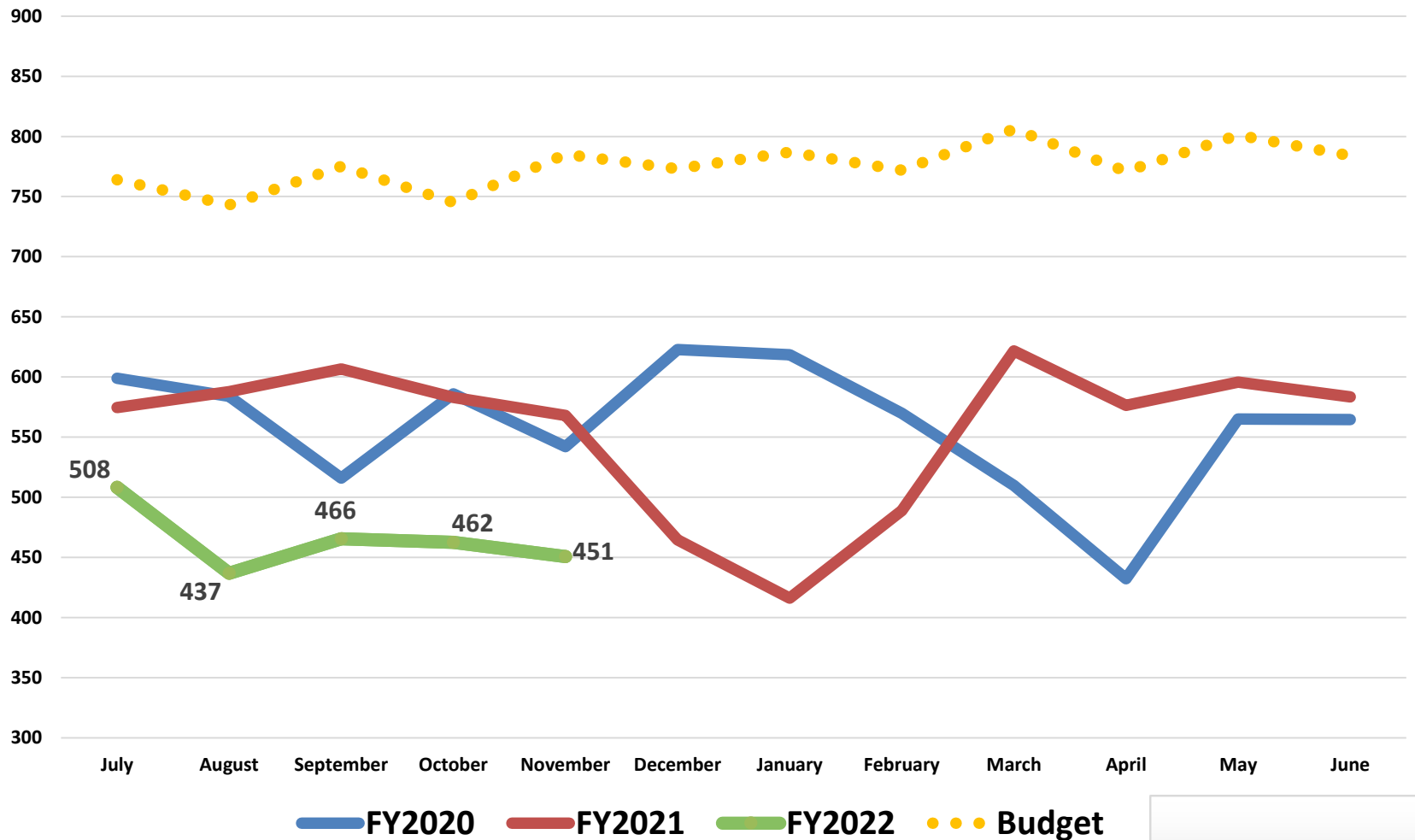
9,412	6,548	18,643	10,868
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Surgery (IP & OP) – 100 Min Units

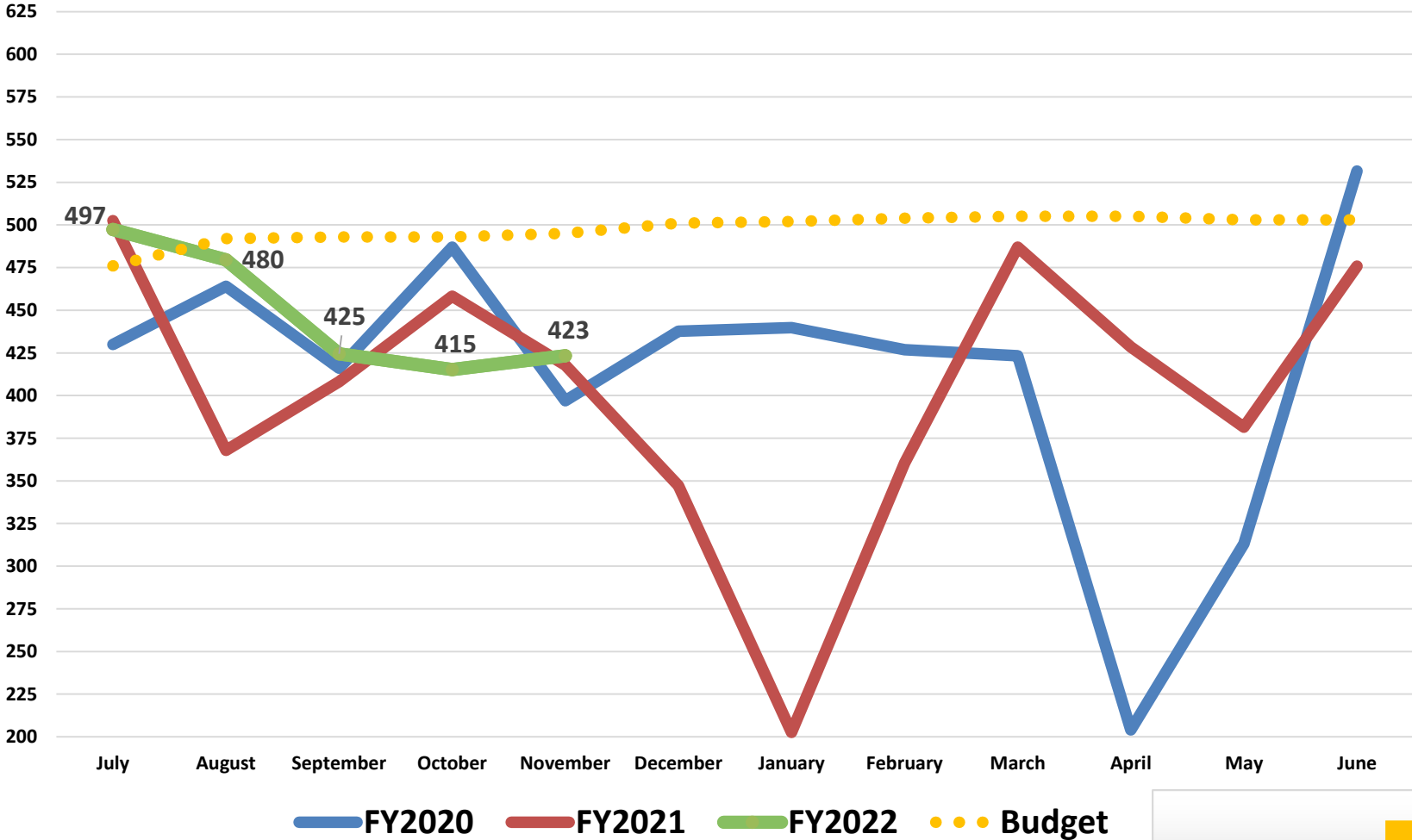


5,021	5,074	4,563	6,261
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Surgery (IP Only) – 100 Min Units

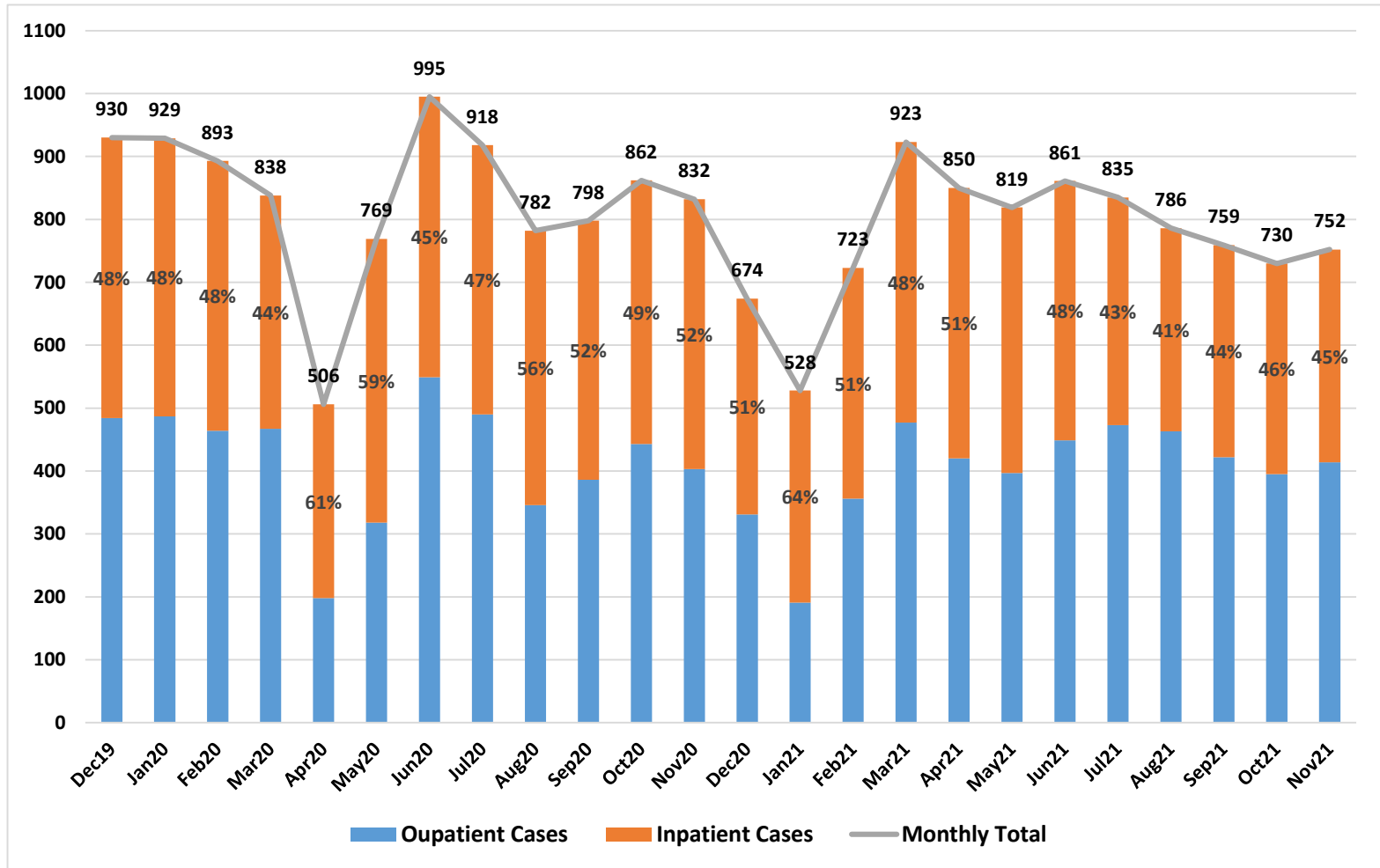


# Surgery (OP Only) – 100 Min Units



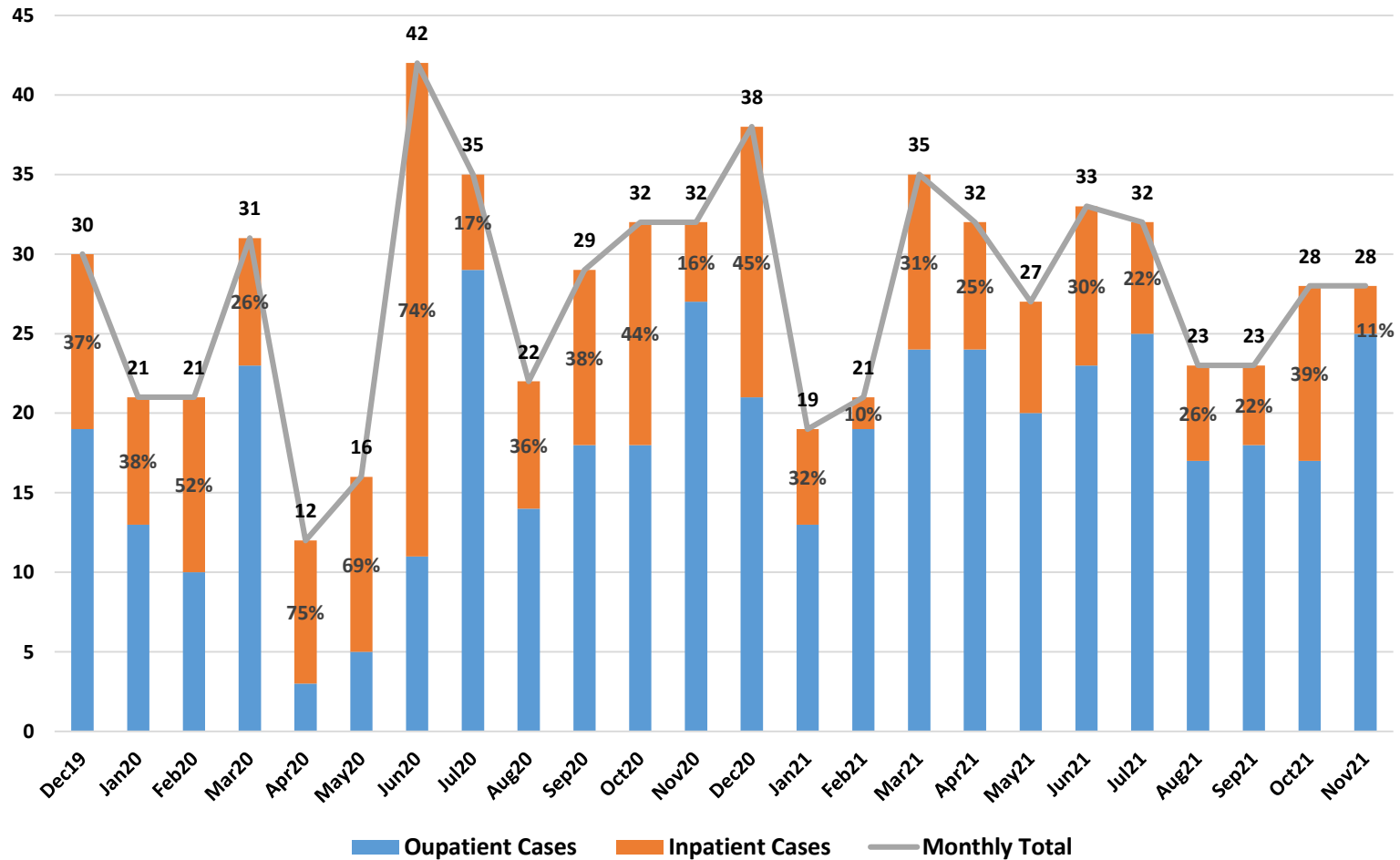
2,194	2,154	2,240	2,449
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Surgery Cases

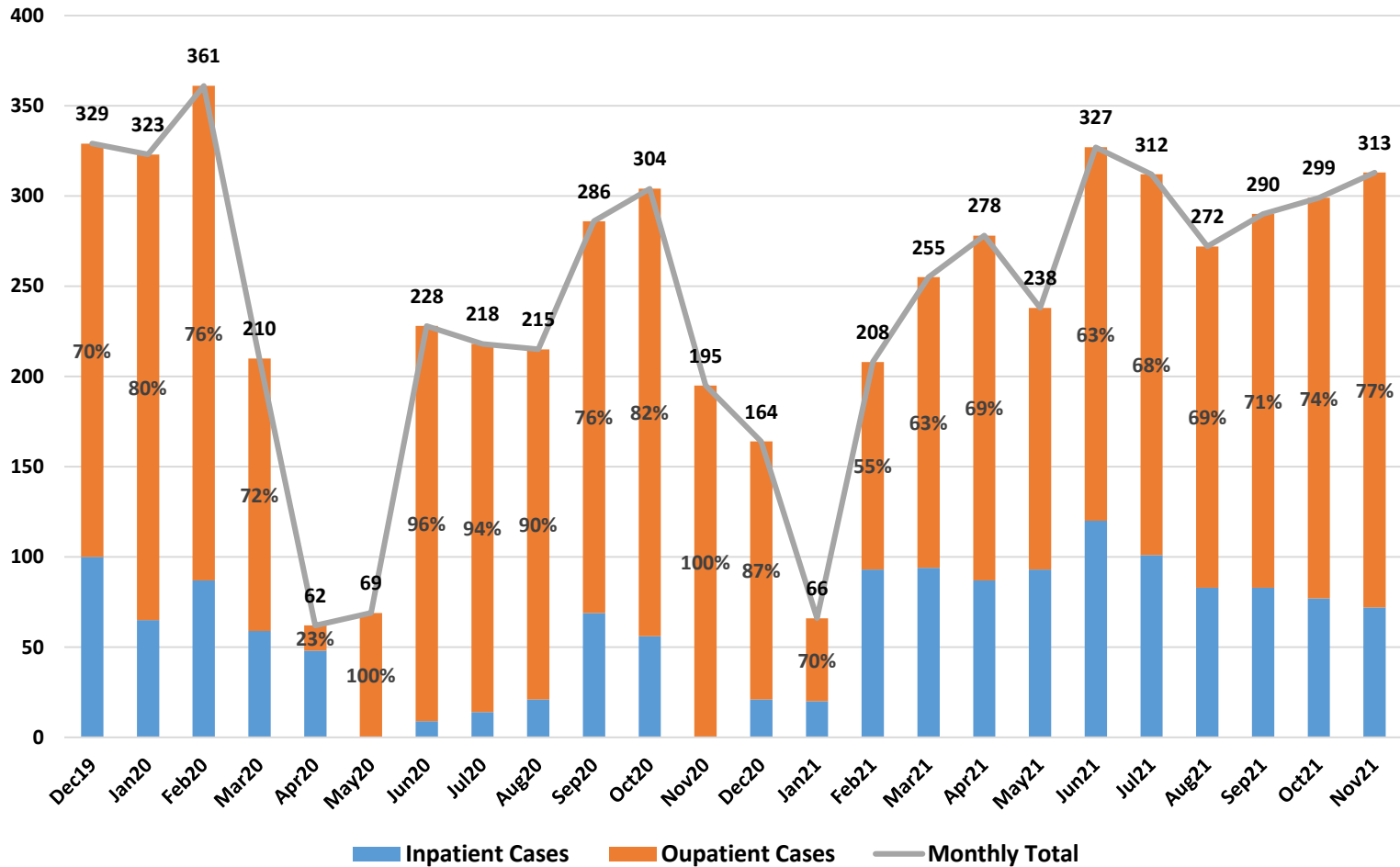




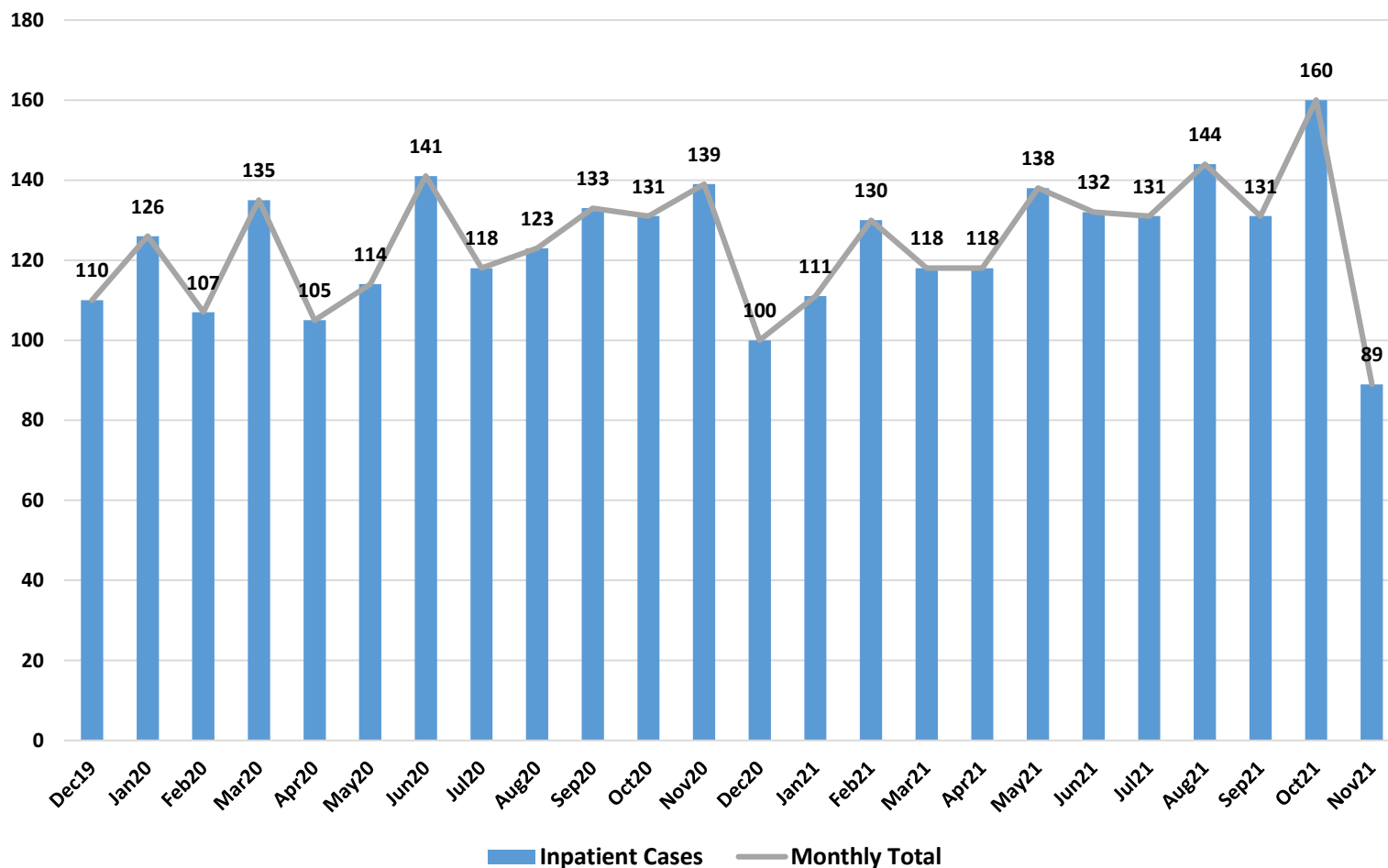
# Robotic Cases



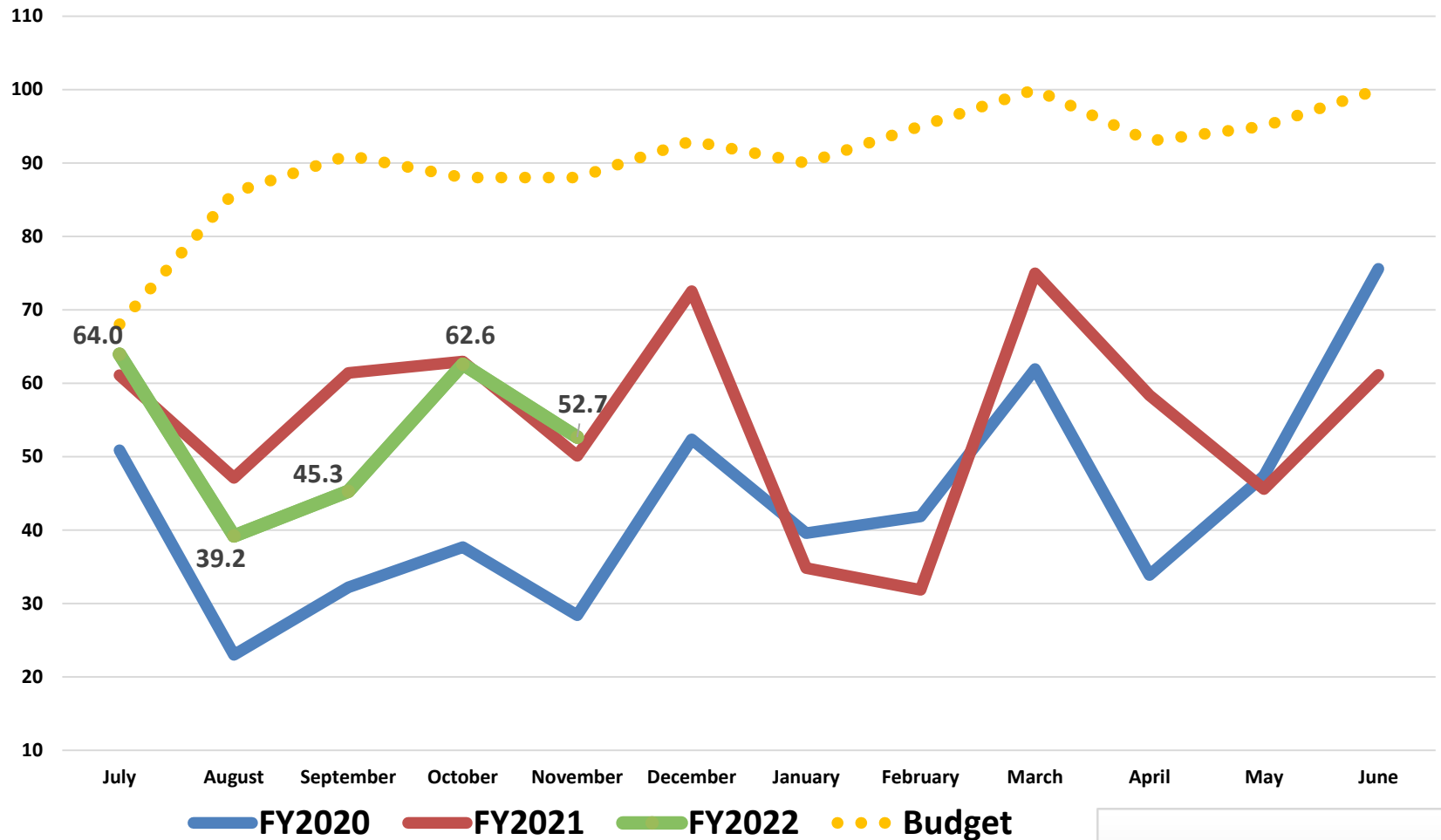
# Endo Cases (Endo Suites)



# OB Cases

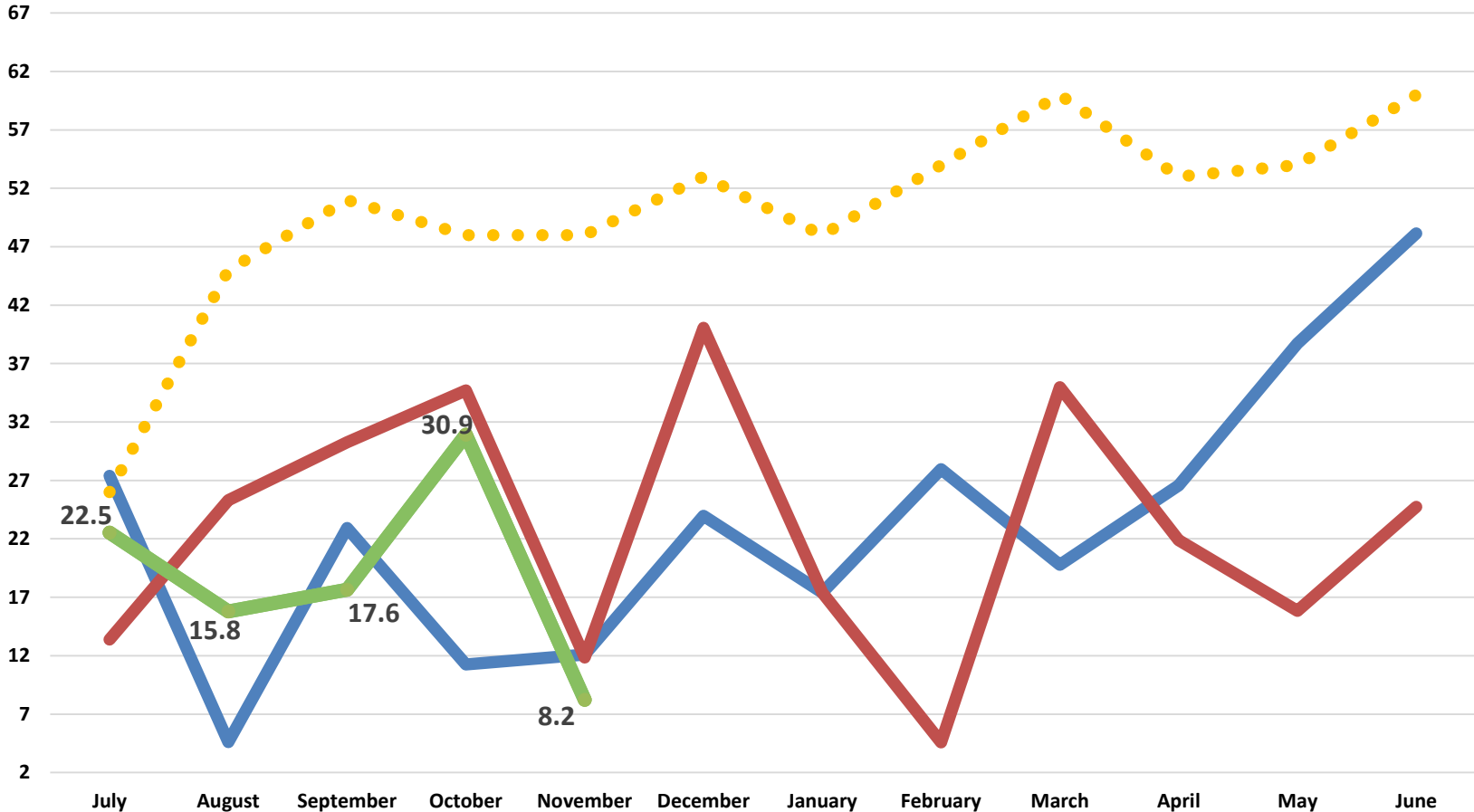


# Robotic Surgery (IP & OP) – 100 Min Units



172.2	282.7	263.7	421.0
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

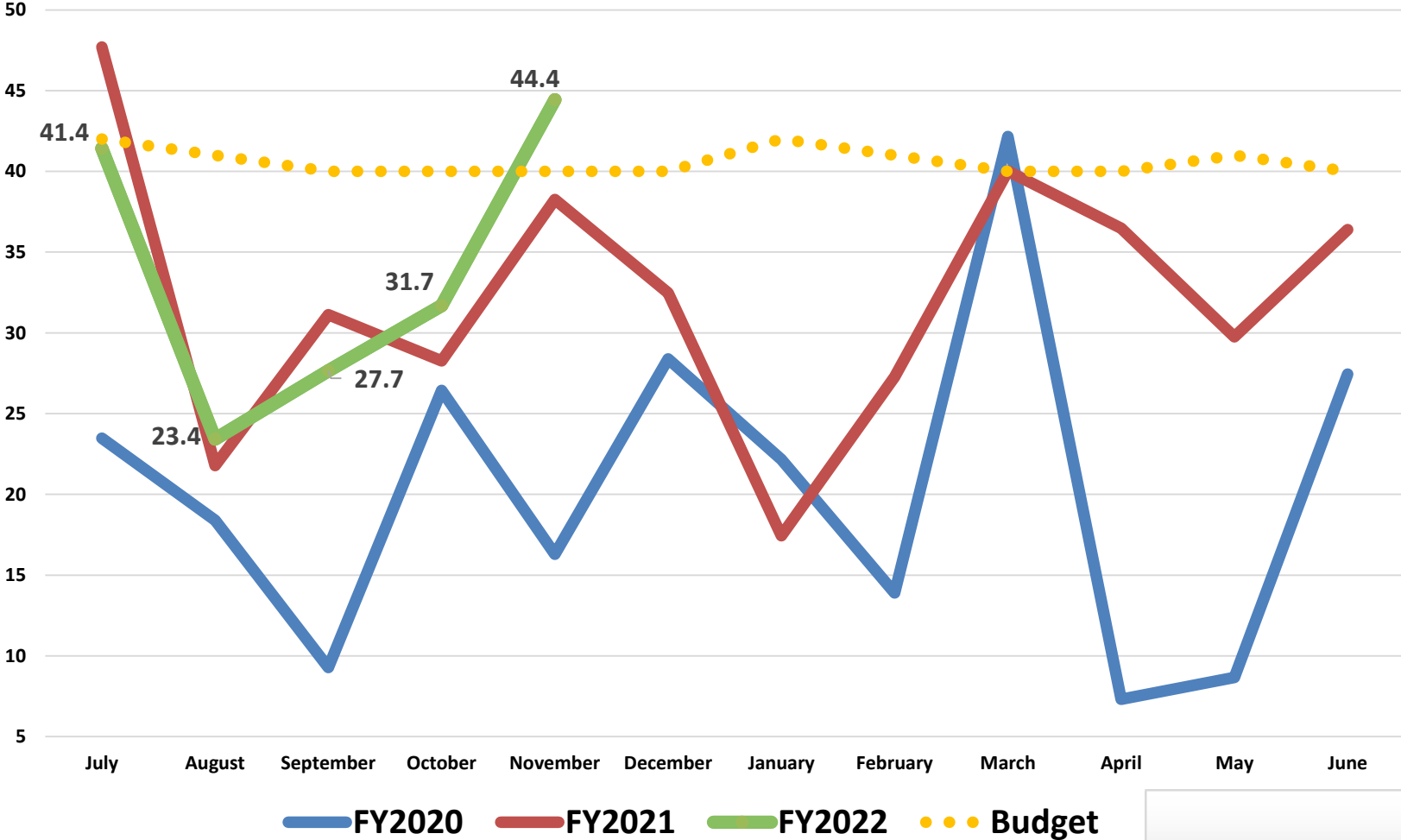
# Robotic Surgery (IP Only) – 100 Min Units



— FY2020   
 — FY2021   
 — FY2022   
 ●●● Budget

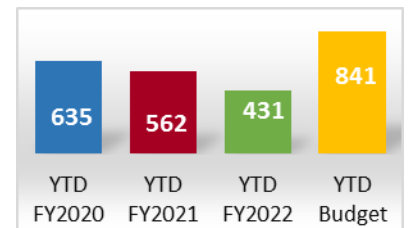
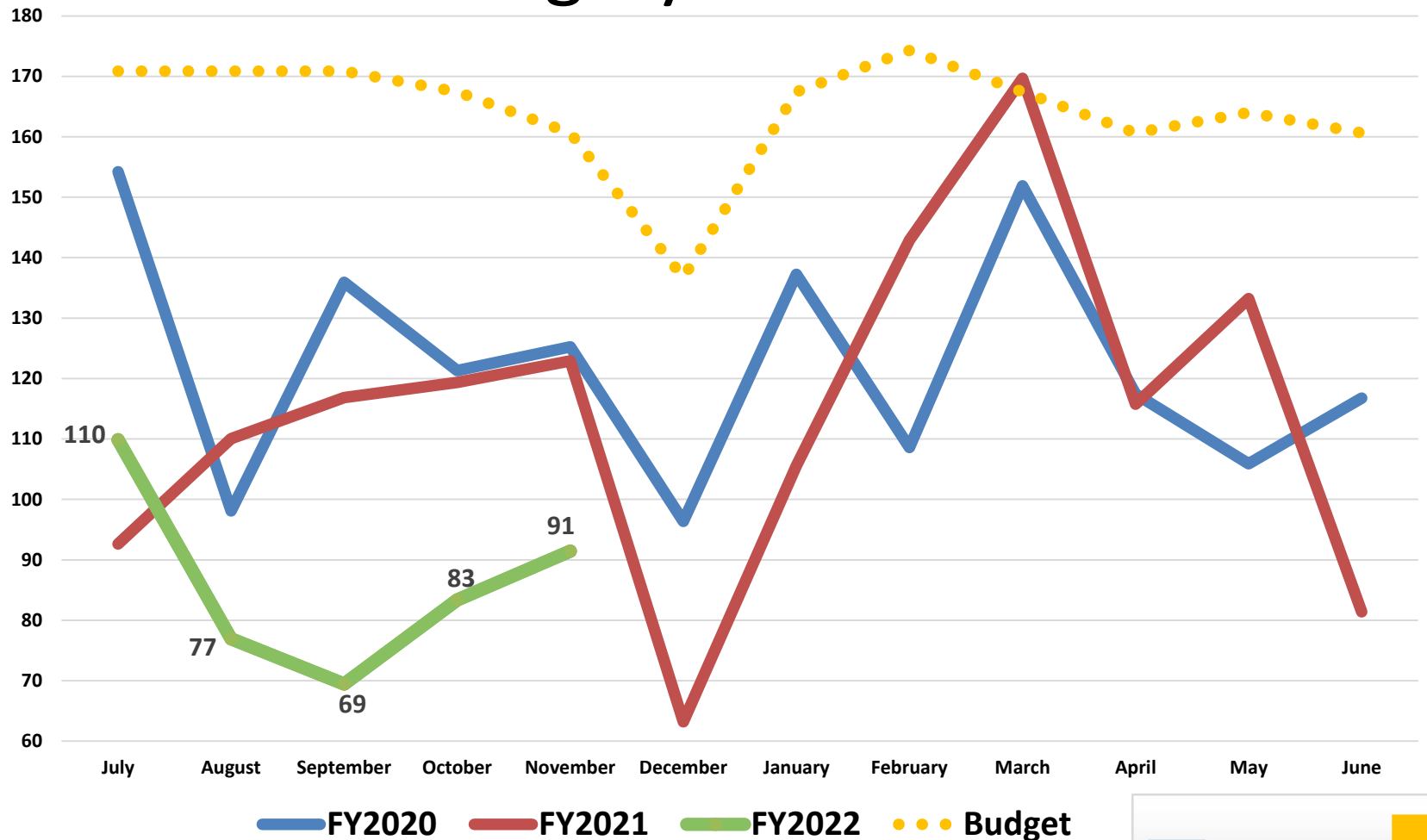
78.3	115.5	95.1	218.0
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Robotic Surgery (OP Only) – 100 Min Units

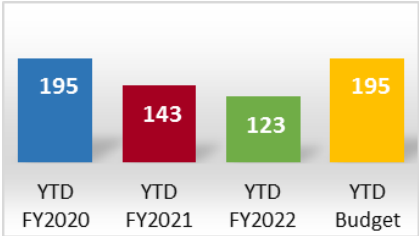
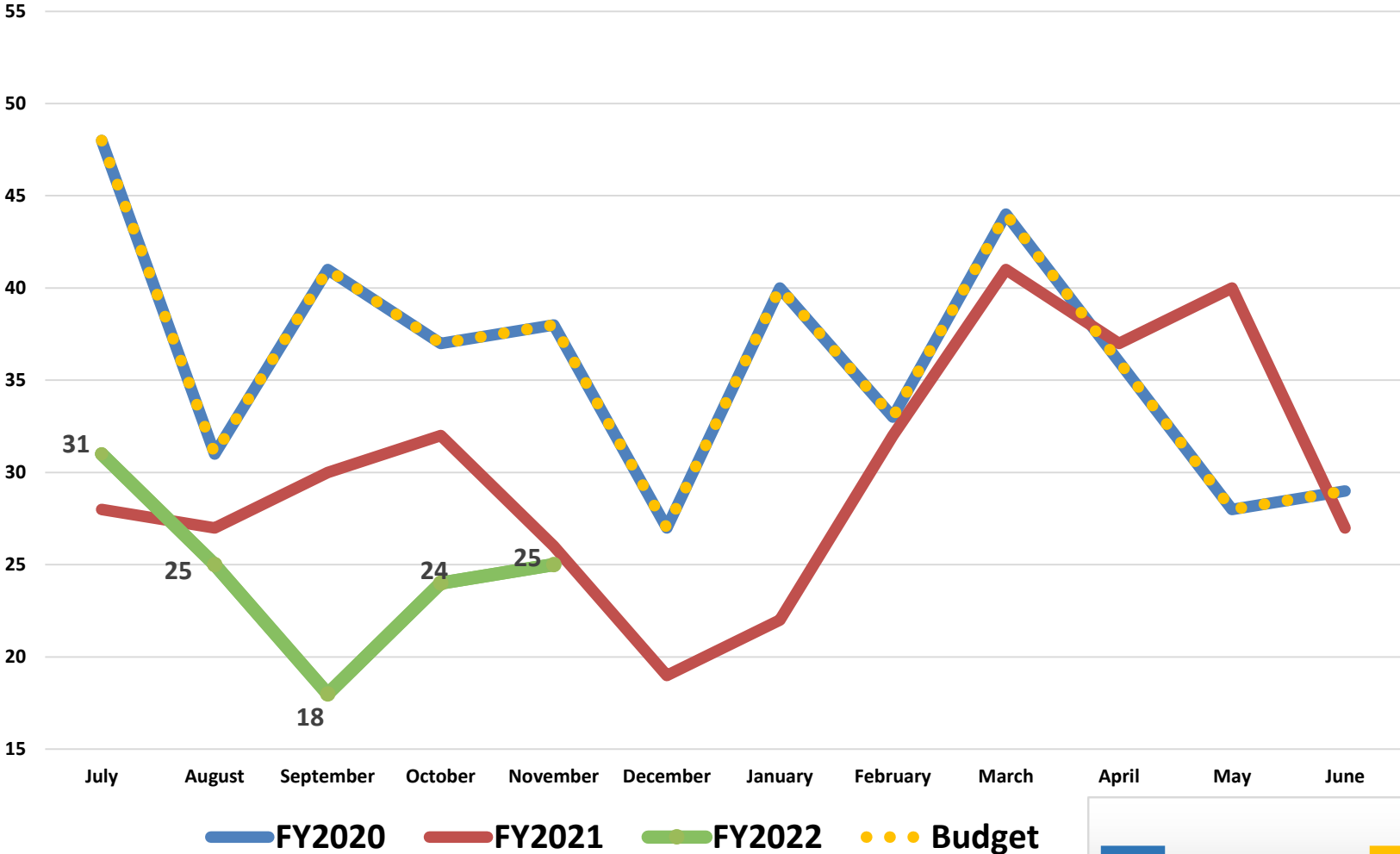


93.9	167.1	168.6	203.0
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Cardiac Surgery – 100 Min Units



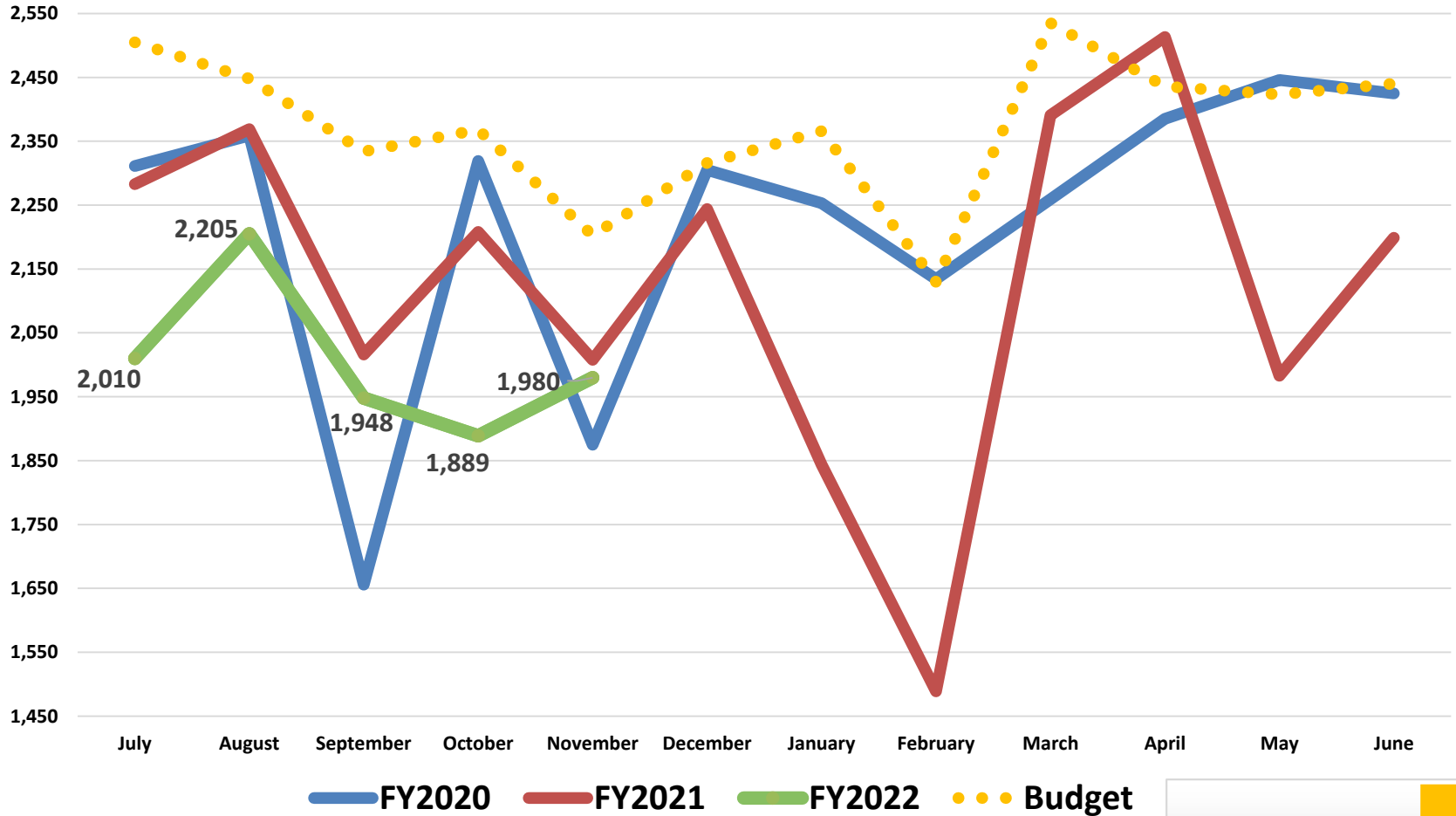
# Cardiac Surgery – Cases





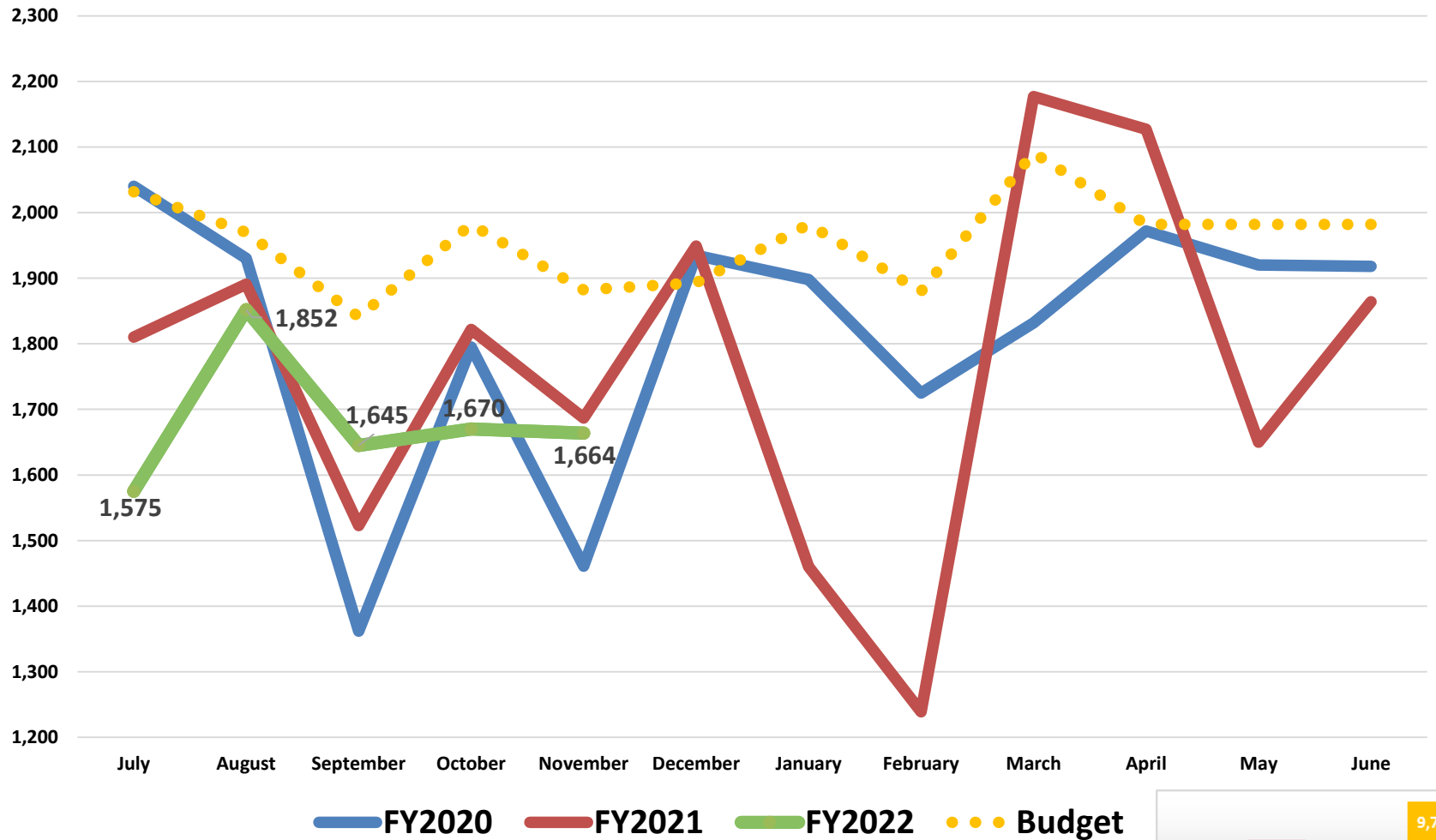
# Radiation Oncology Treatments

## Hanford and Visalia



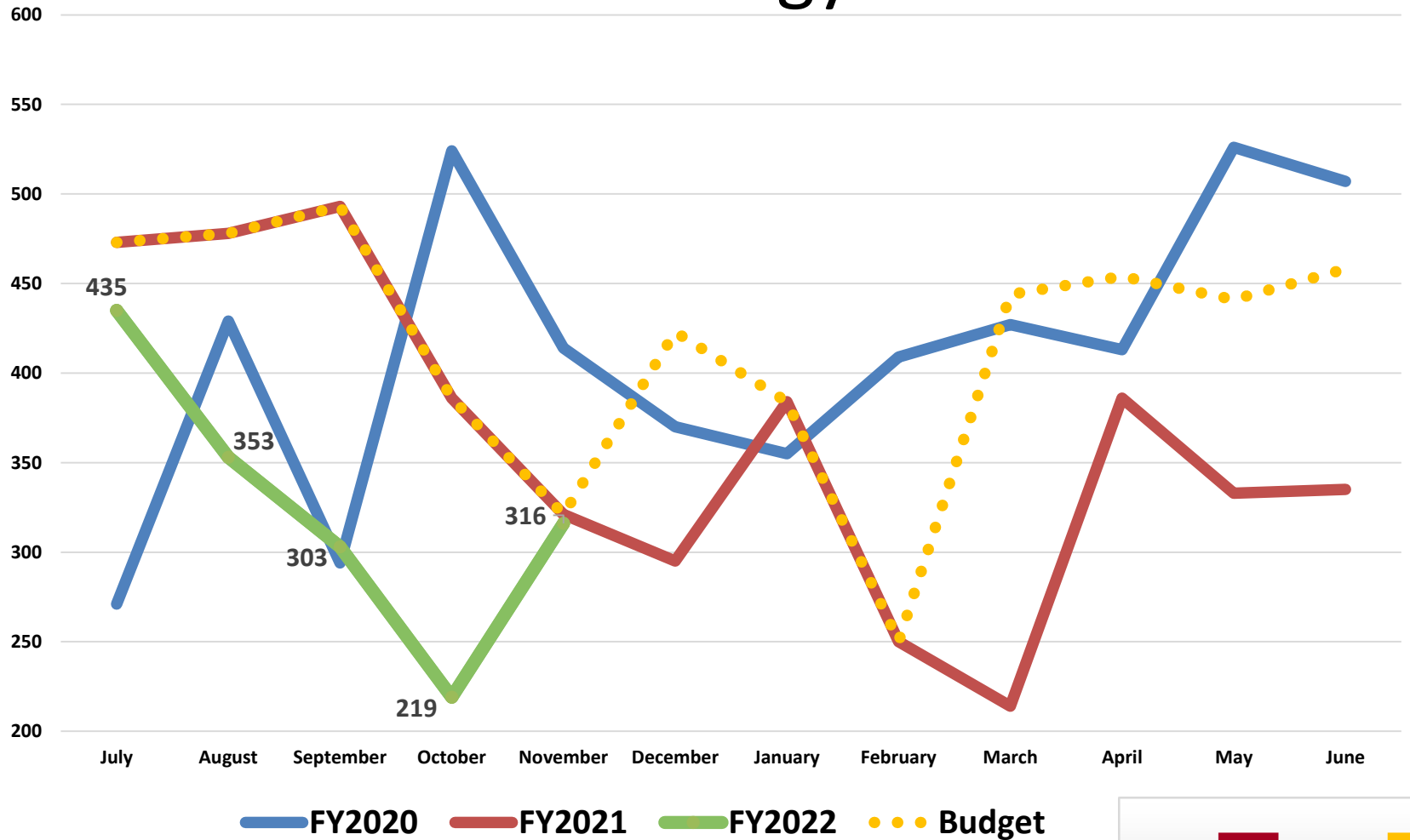
10,520	10,884	10,032	11,858
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Radiation Oncology - Visalia

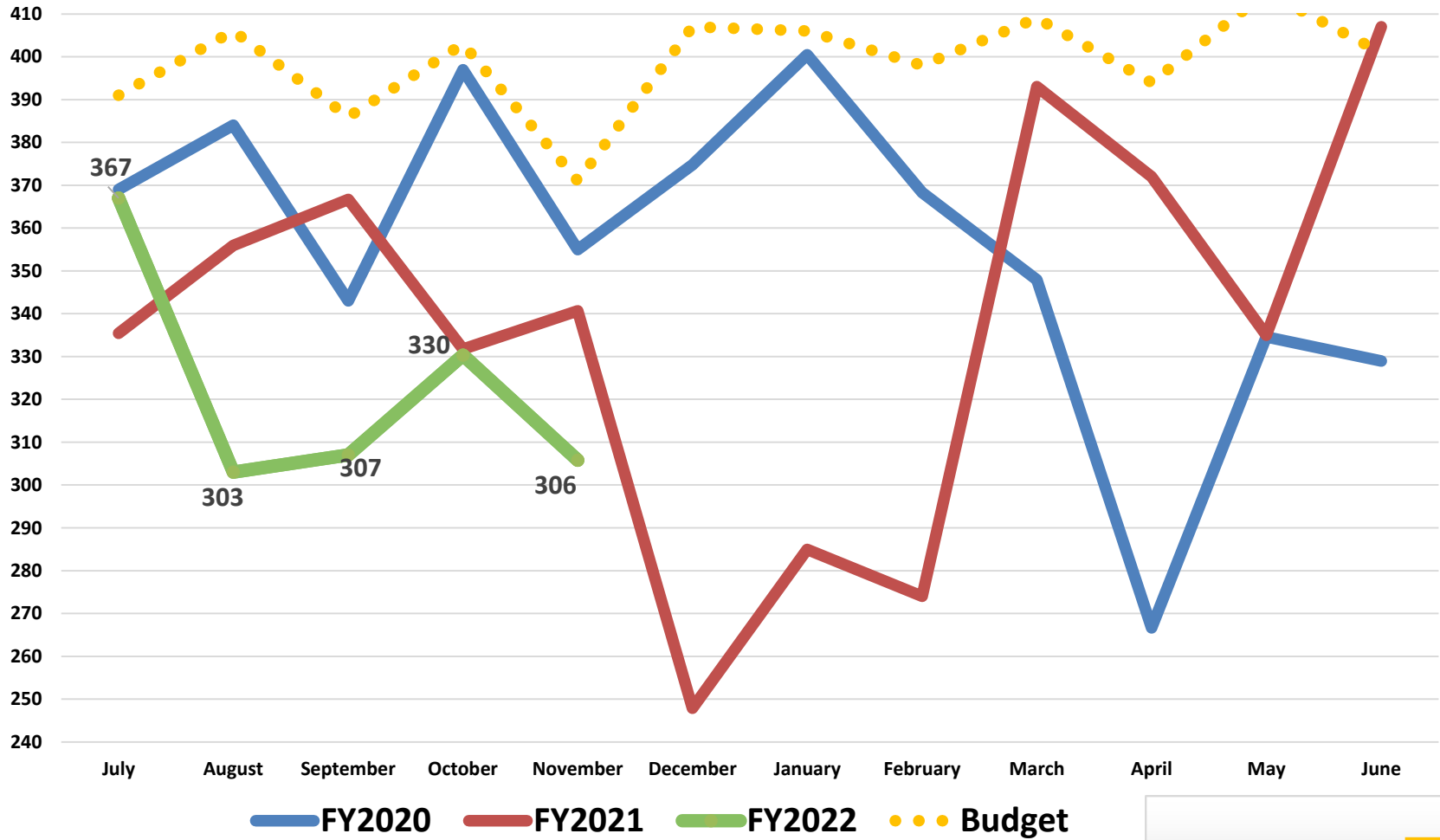


8,588	8,733	8,406	9,707
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Radiation Oncology - Hanford

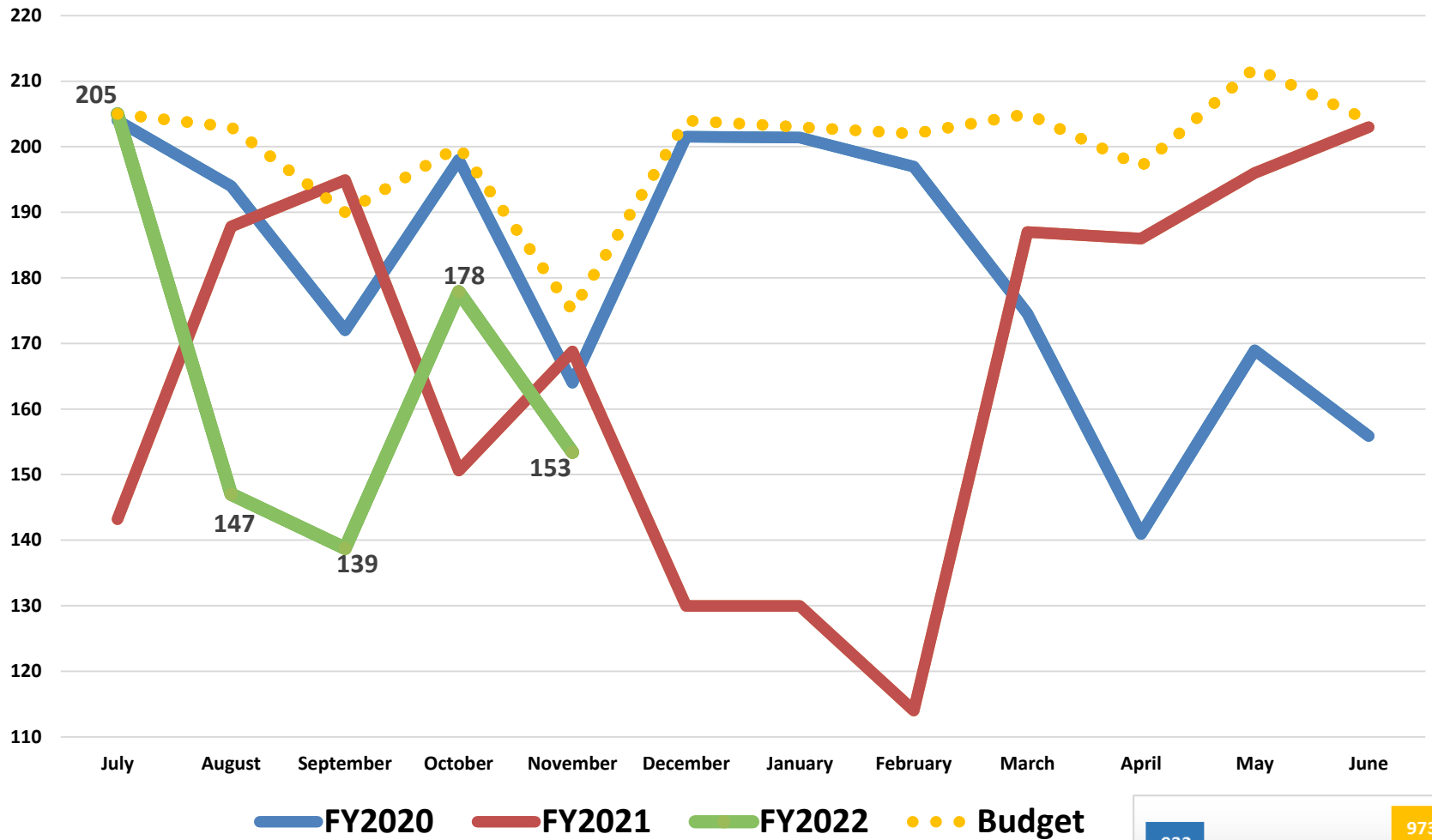


# Cath Lab (IP & OP) – 100 Min Units



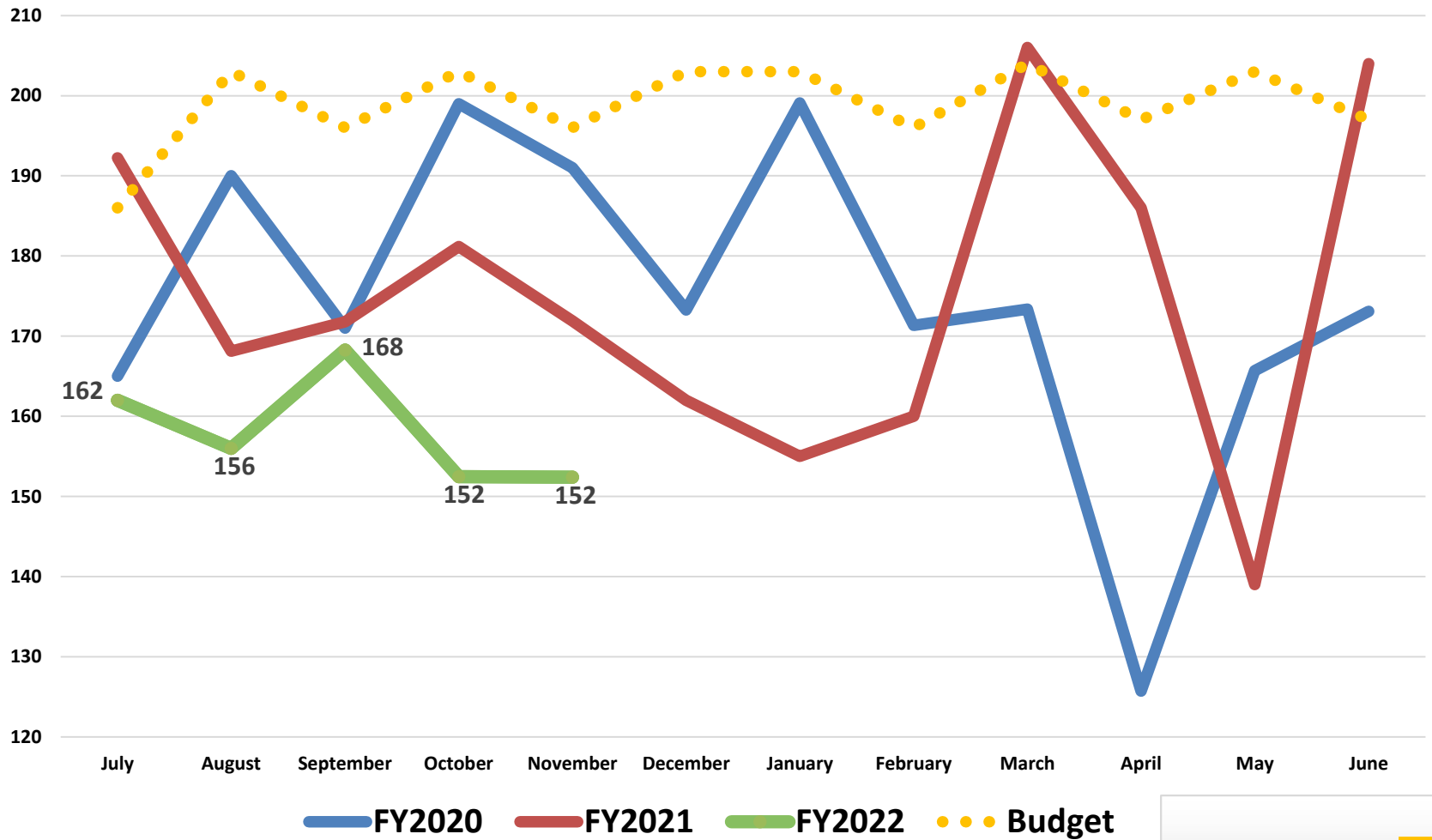
1,848	1,731	1,613	1,957
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Cath Lab (IP Only) – 100 Min Units



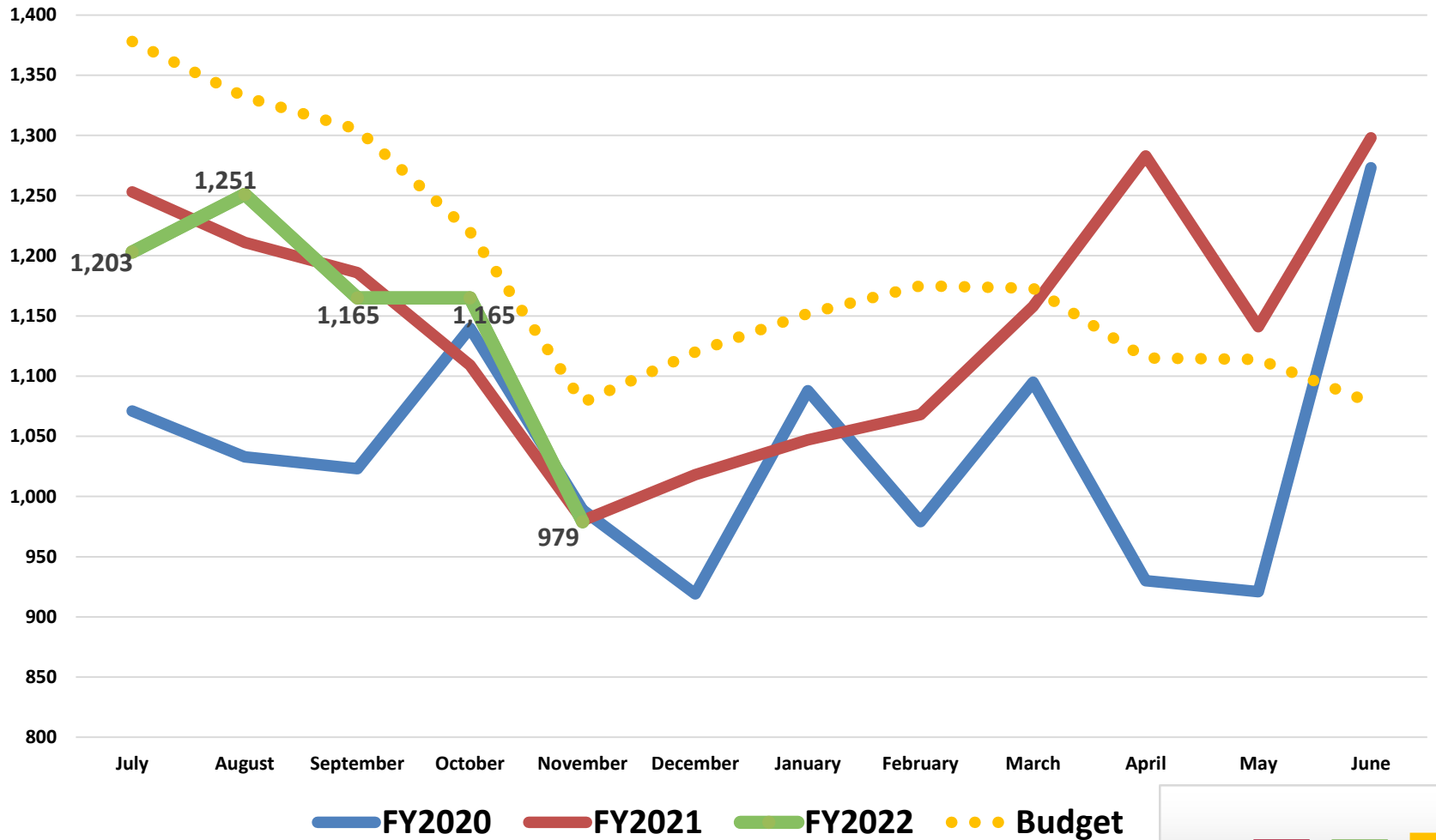
932	845	822	973
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Cath Lab (OP Only) – 100 Min Units



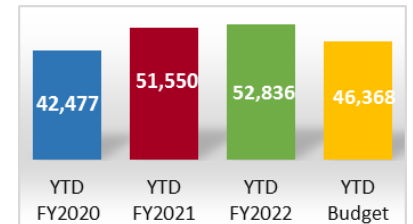
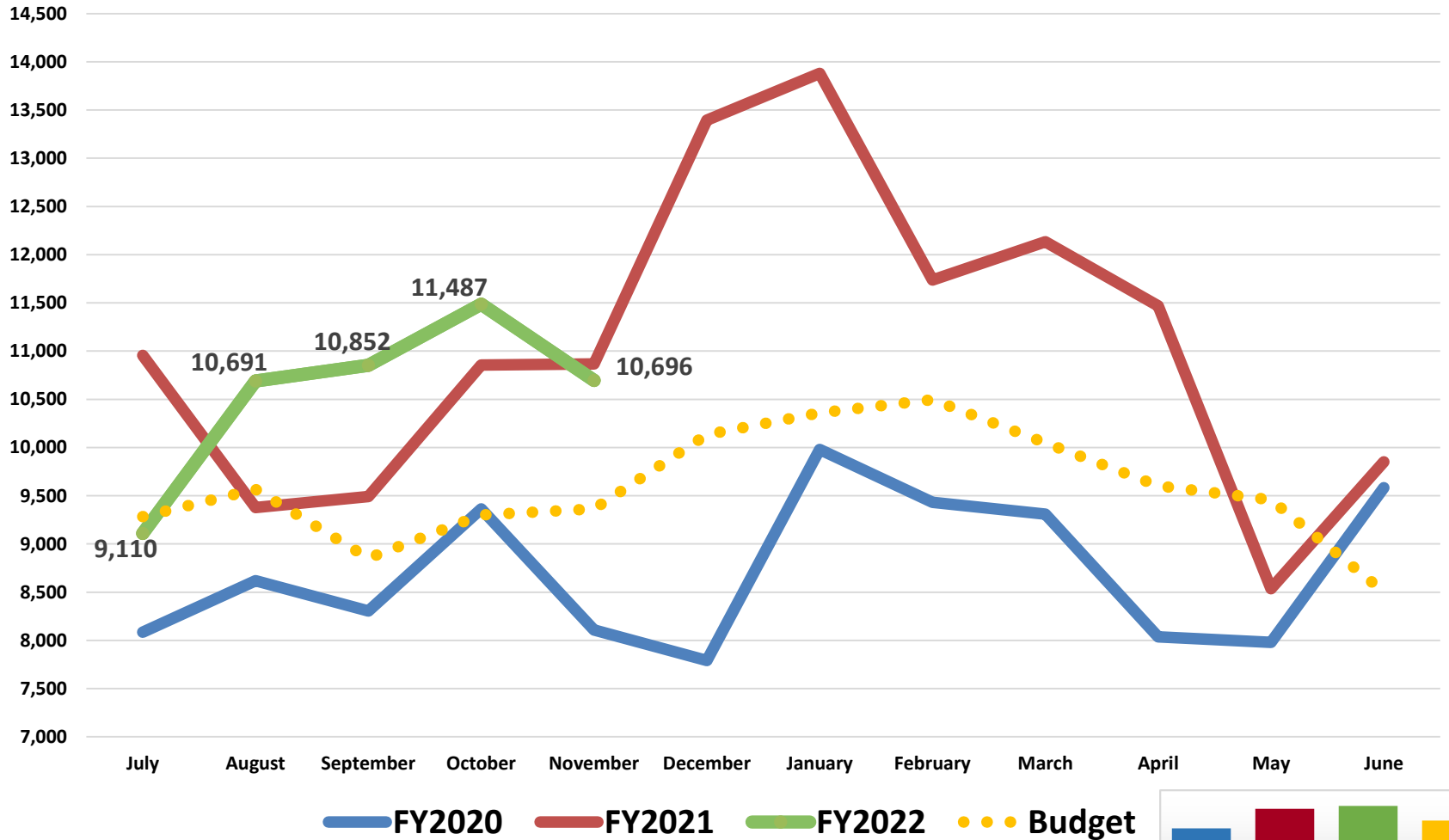
916	885	791	984
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# GME Family Medicine Clinic Visits



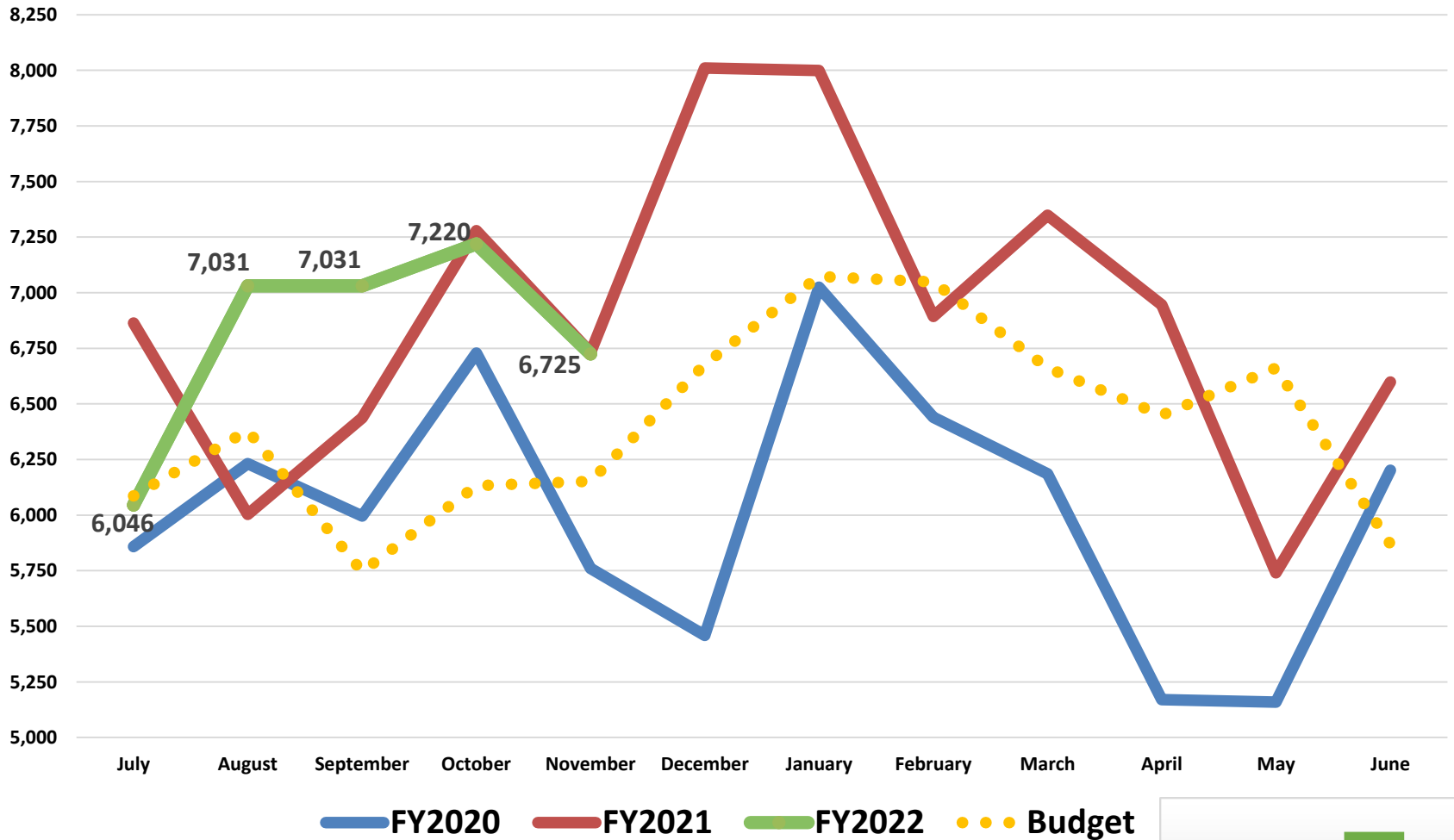
5,256	5,739	5,763	6,313
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Rural Health Clinic Registrations



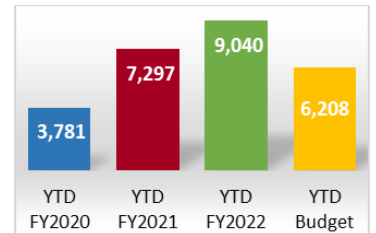
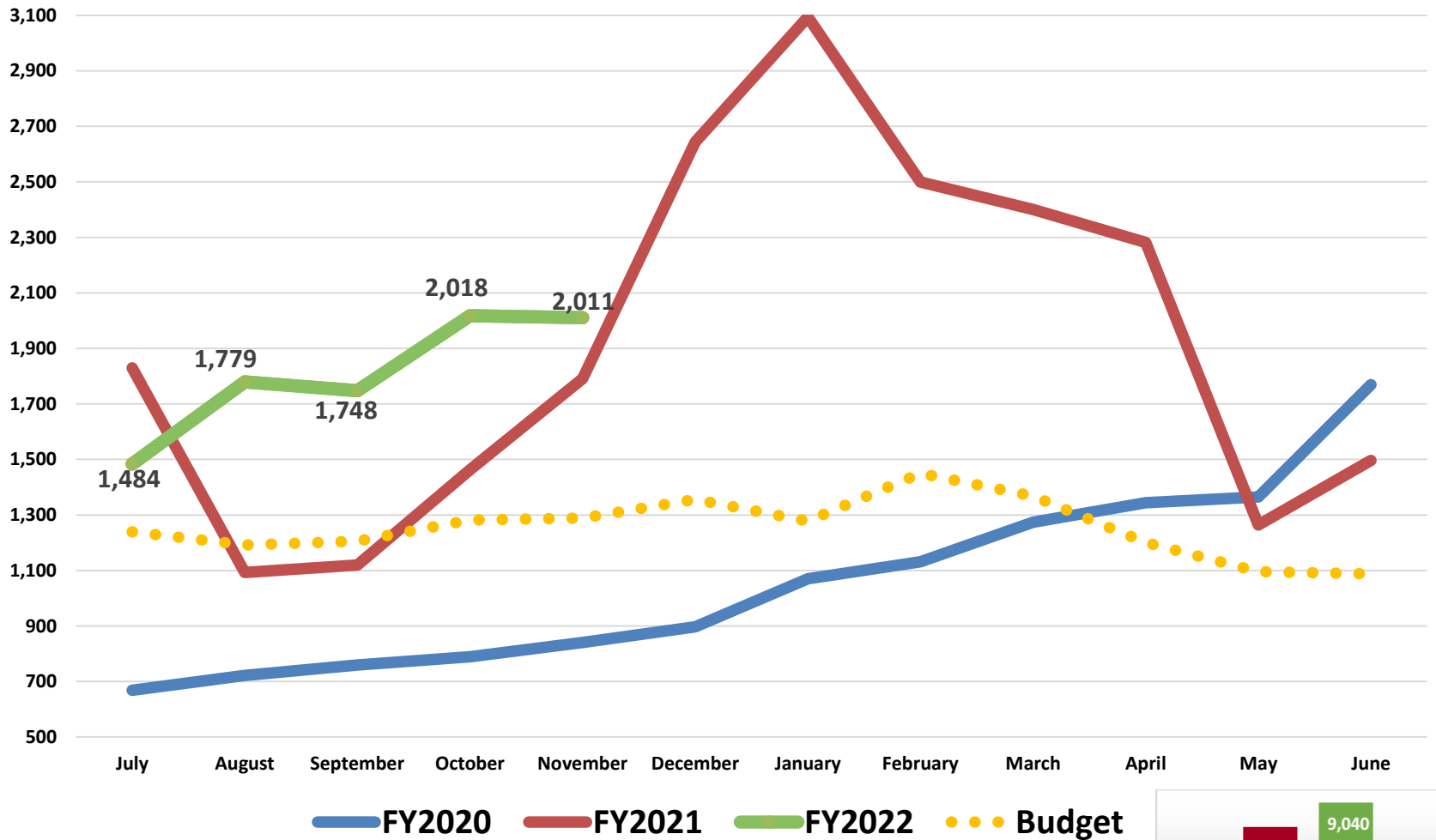


# Exeter RHC - Registrations

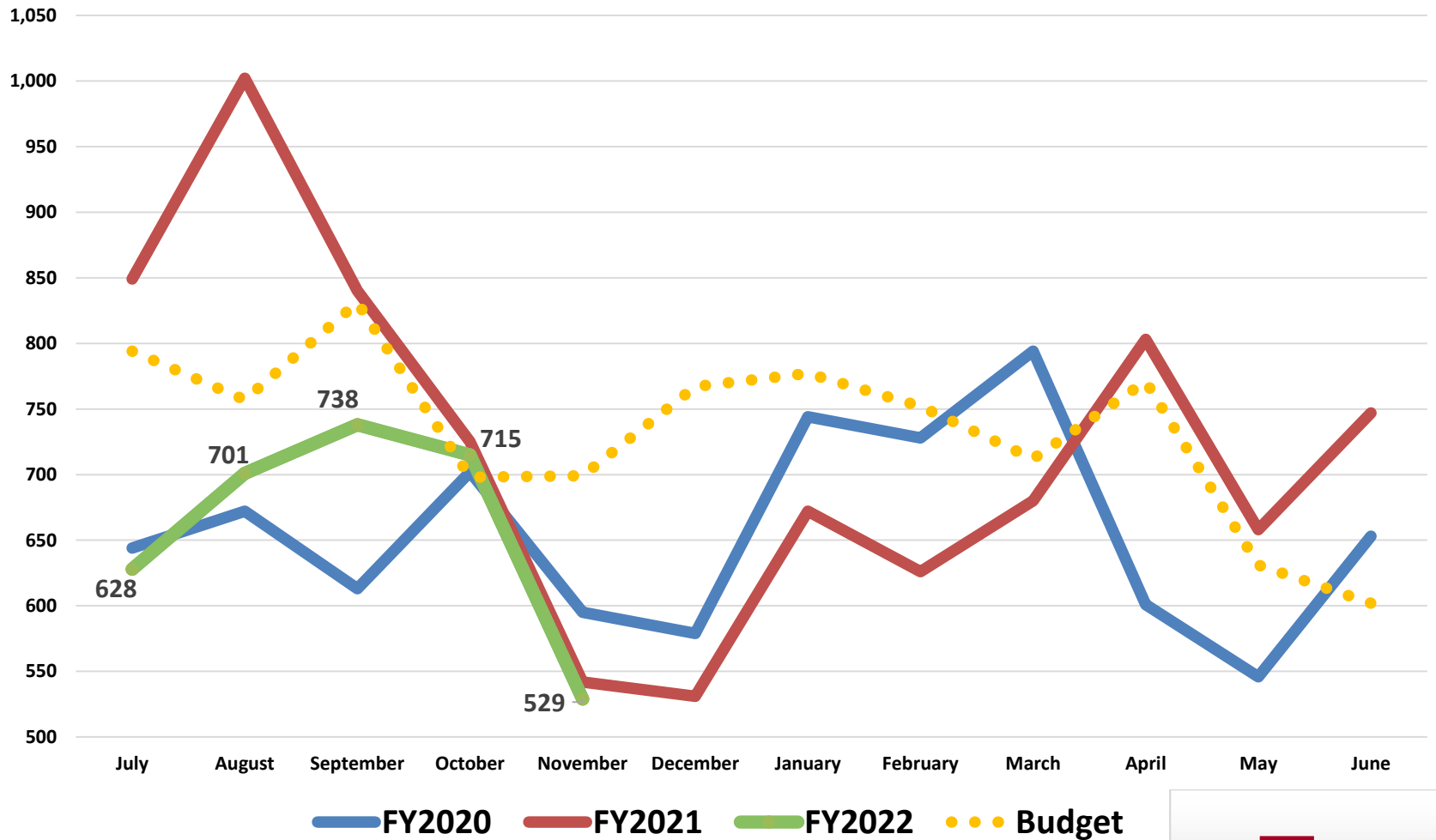


30,574	33,315	34,053	30,497
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Lindsay RHC - Registrations

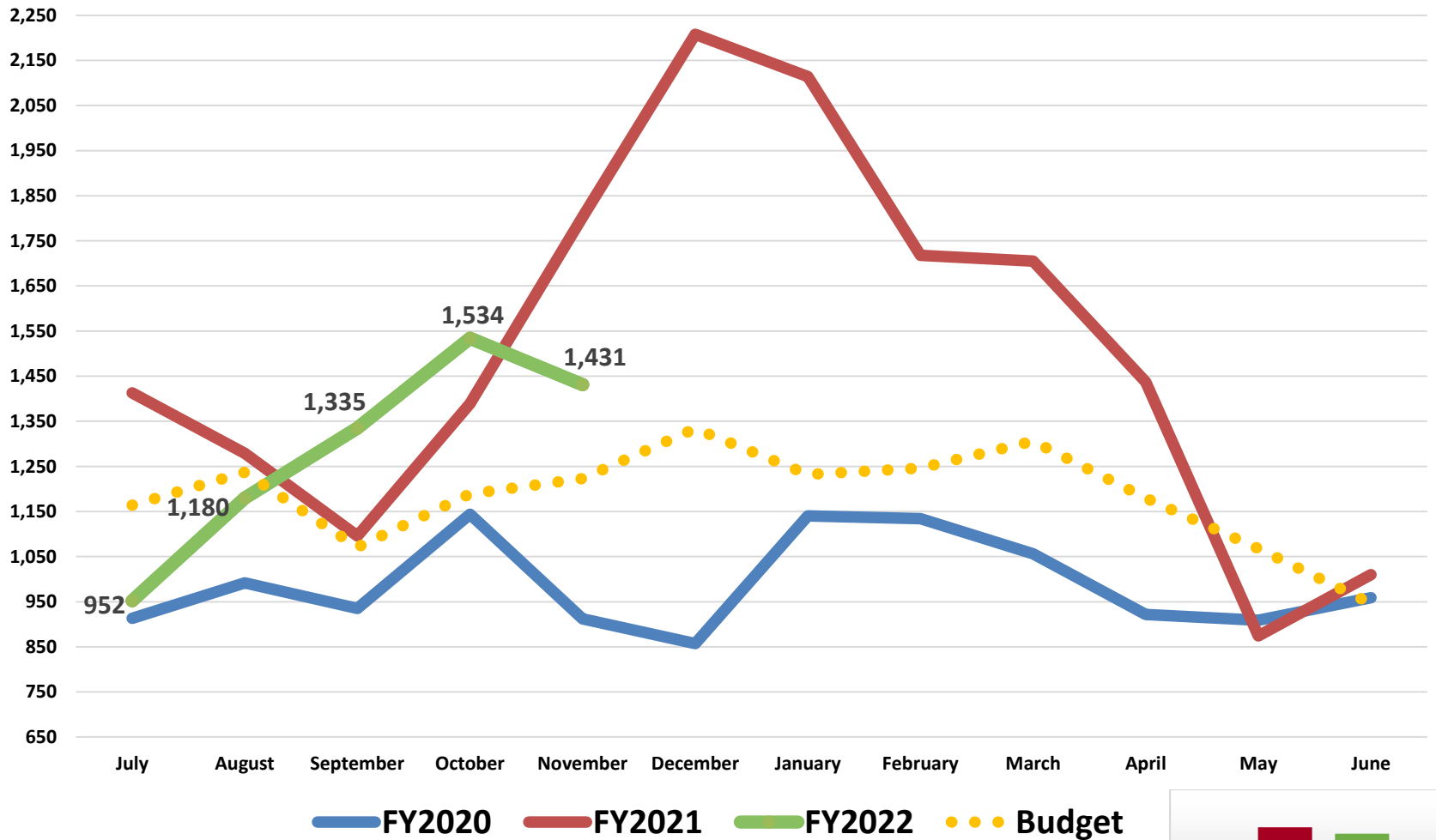


# Woodlake RHC - Registrations



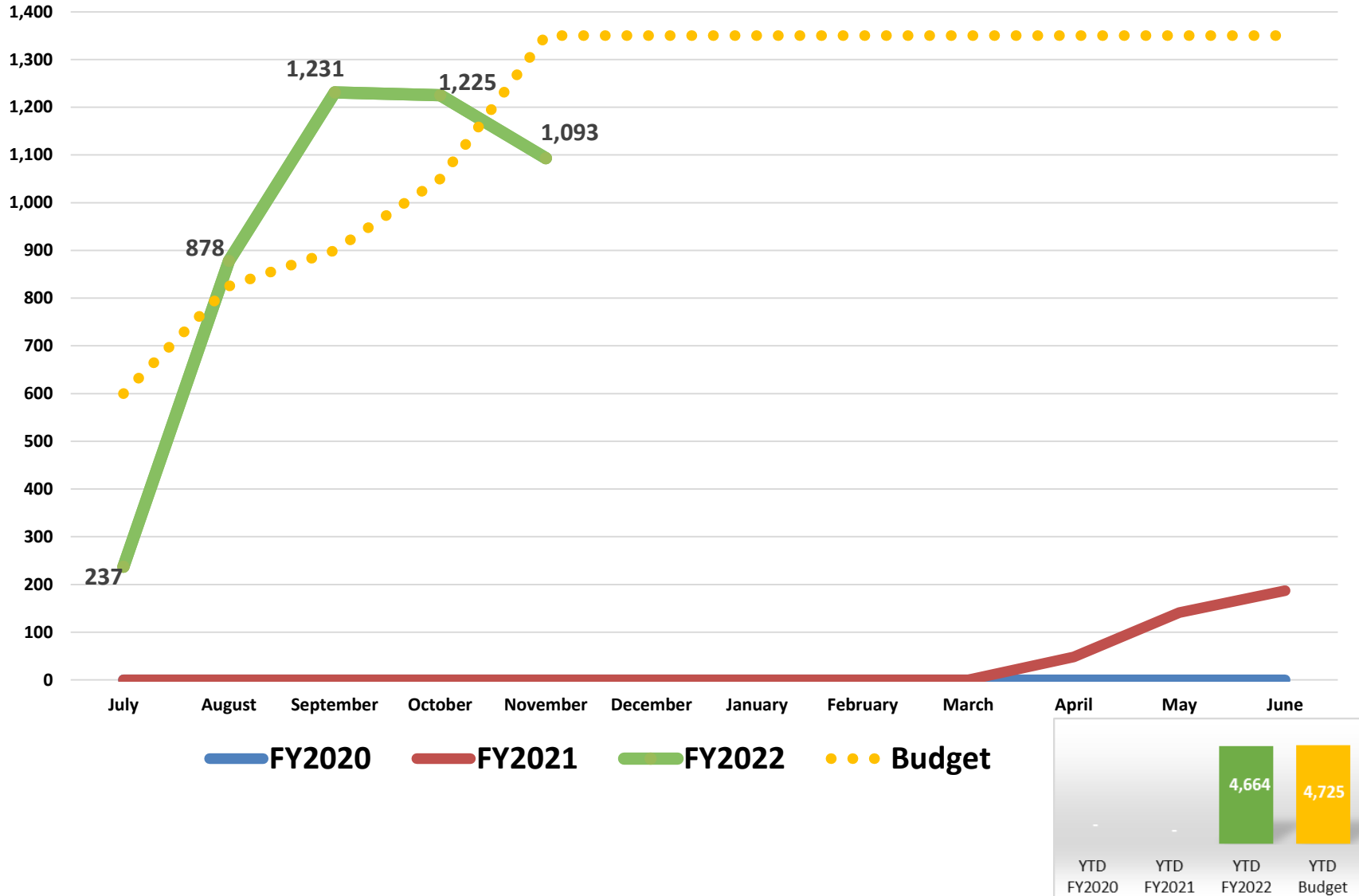
3,226	3,958	3,311	3,779
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Dinuba RHC - Registrations

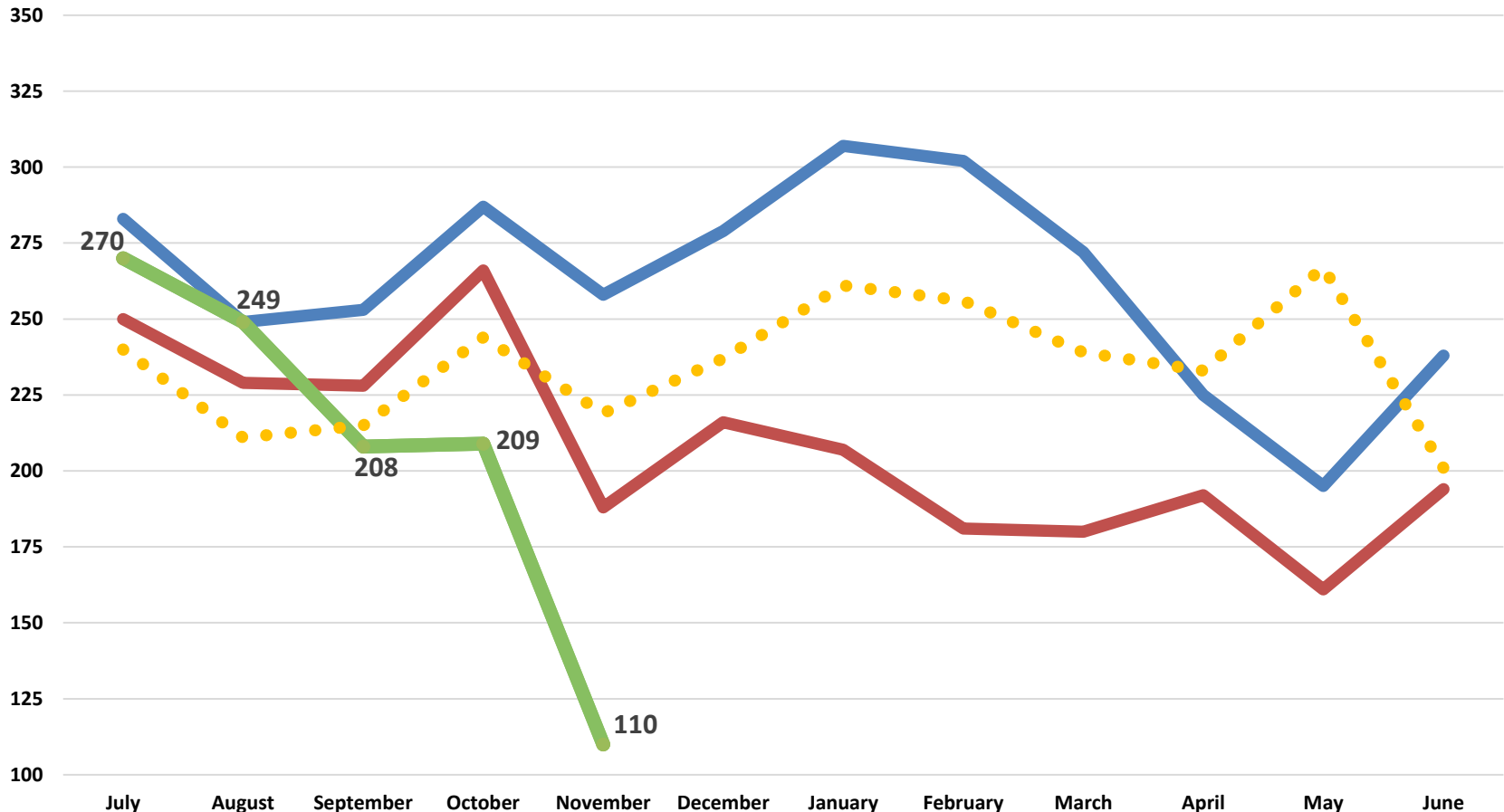


4,896	6,980	6,432	5,884
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Tulare RHC - Registrations



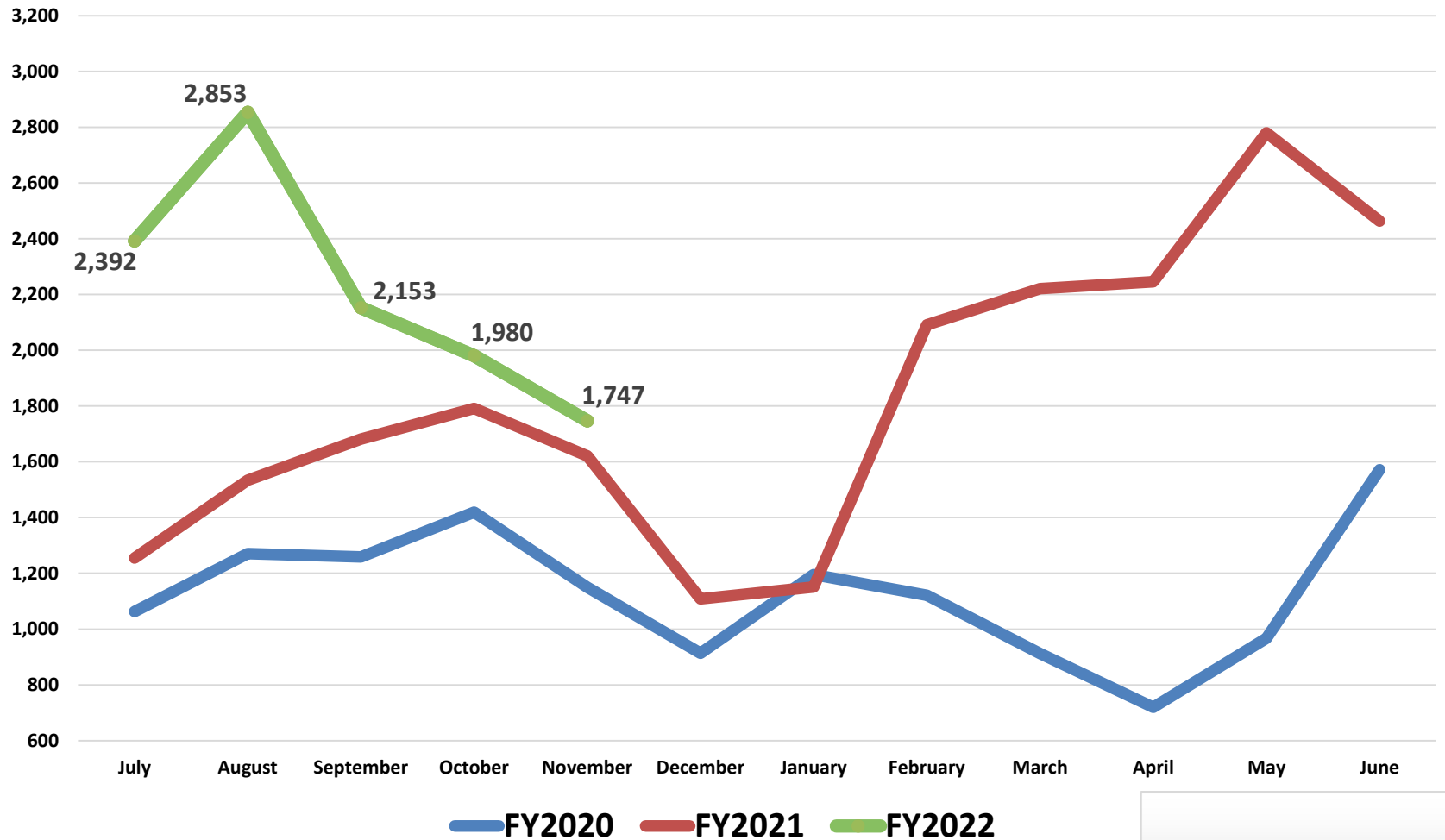
# Neurosurgery Clinic - Registrations



— **FY2020**   
 — **FY2021**   
 — **FY2022**   
 ●●● **Budget**

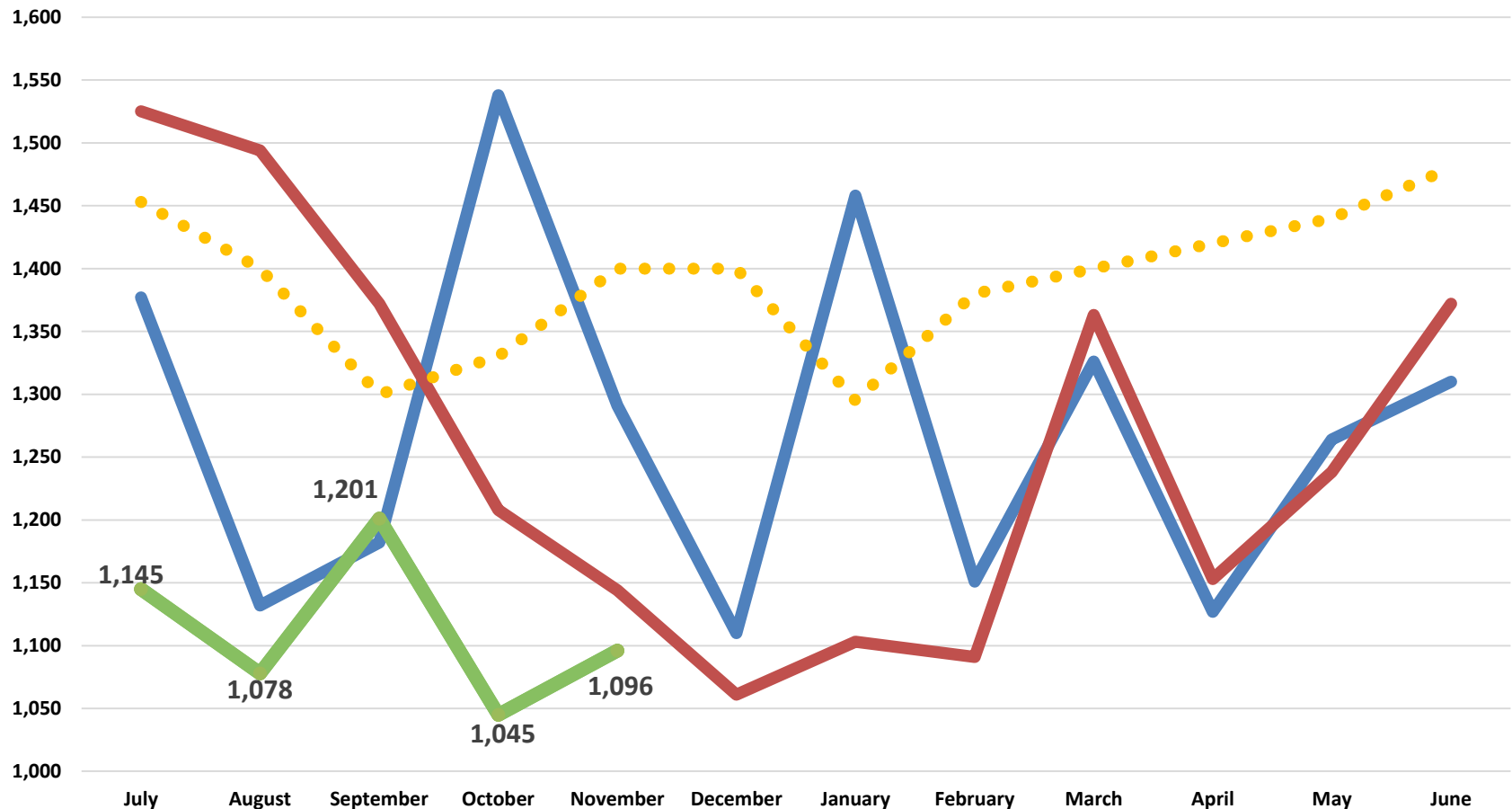
1,330	1,161	1,046	1,129
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Neurosurgery Clinic - wRVU's

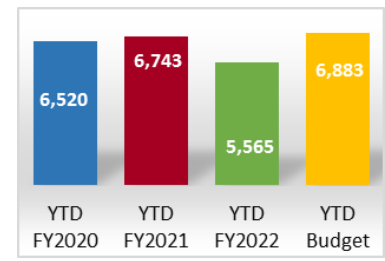


6,162	7,883	11,125
YTD FY2020	YTD FY2021	YTD FY2022

# Sequoia Cardiology - Registrations

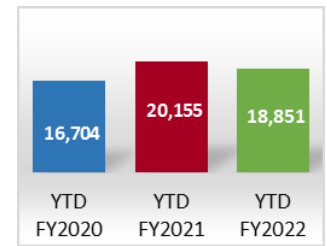
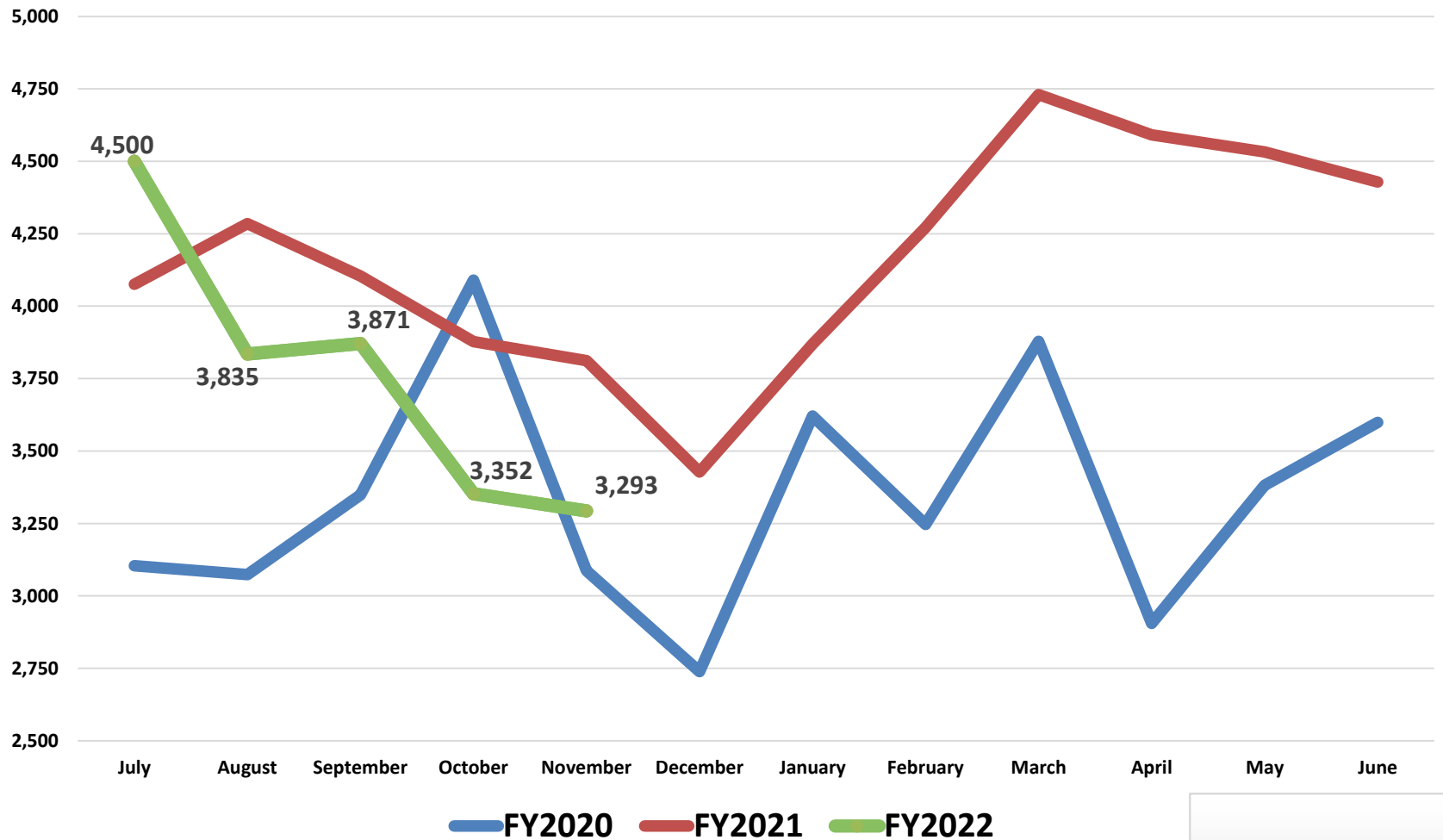


—●— **FY2020**   
 —●— **FY2021**   
 —●— **FY2022**   
 ●●● **Budget**

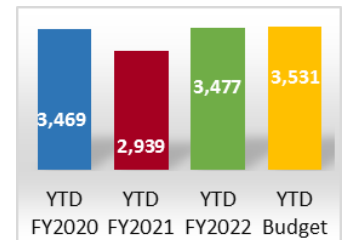
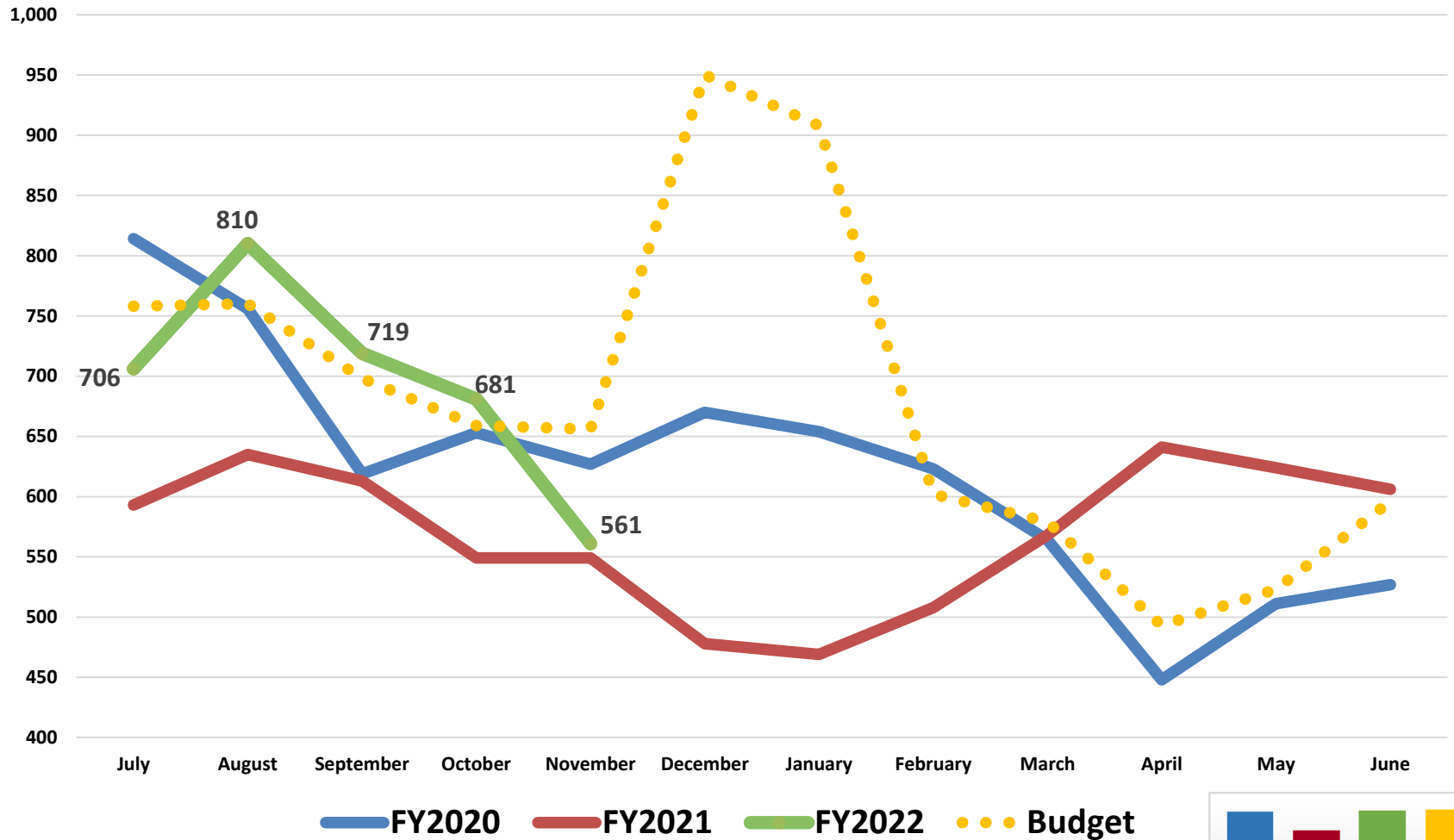




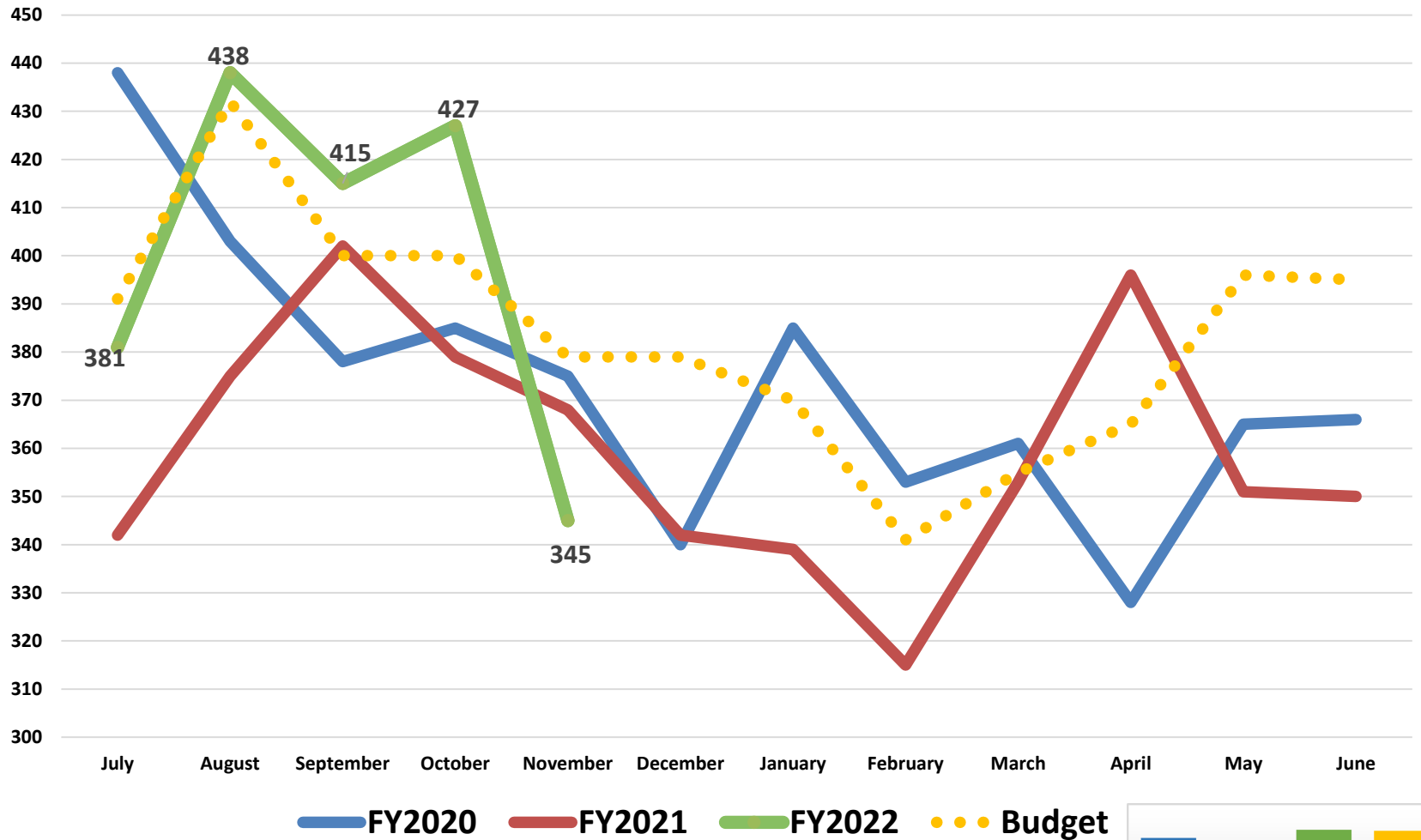
# Sequoia Cardiology – wRVU's



# Labor Triage Registrations

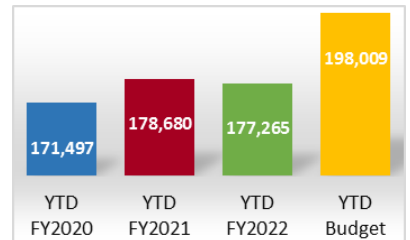
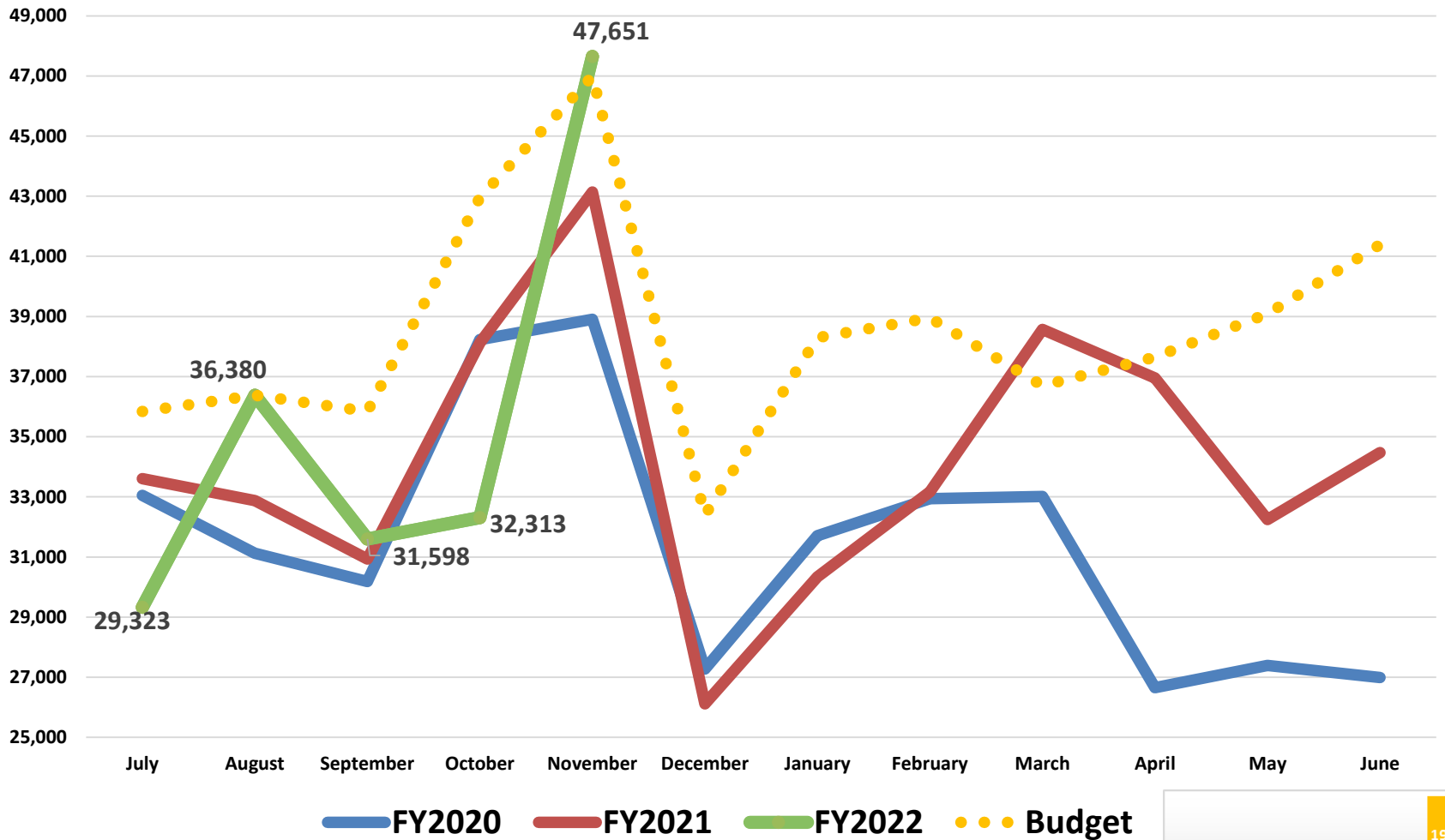


# Deliveries

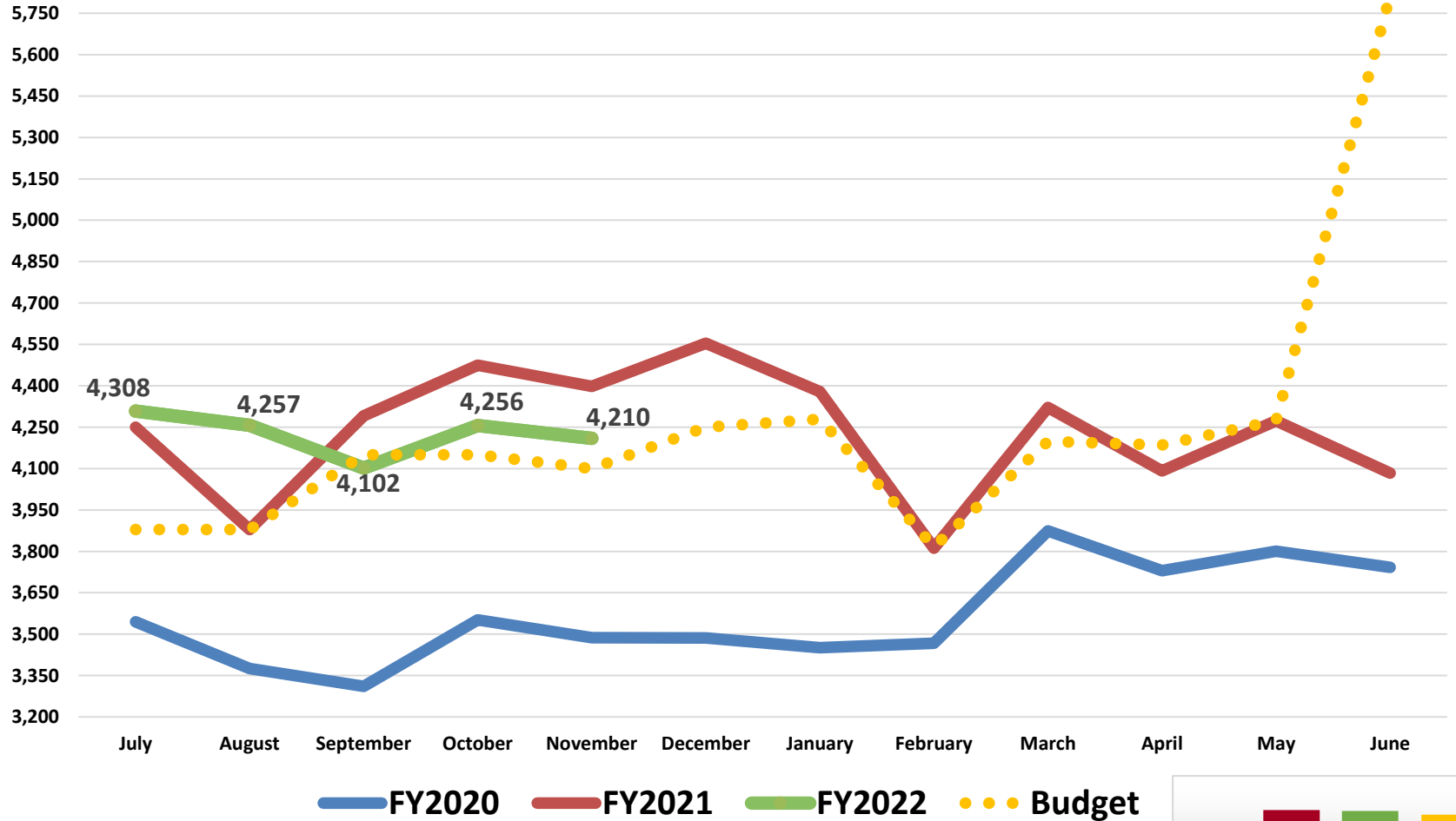


1,979	1,866	2,006	2,002
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# KHMG RVU's

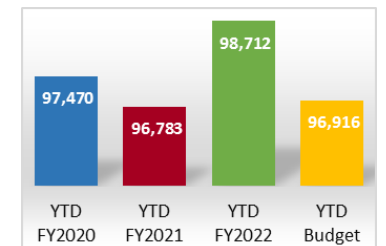
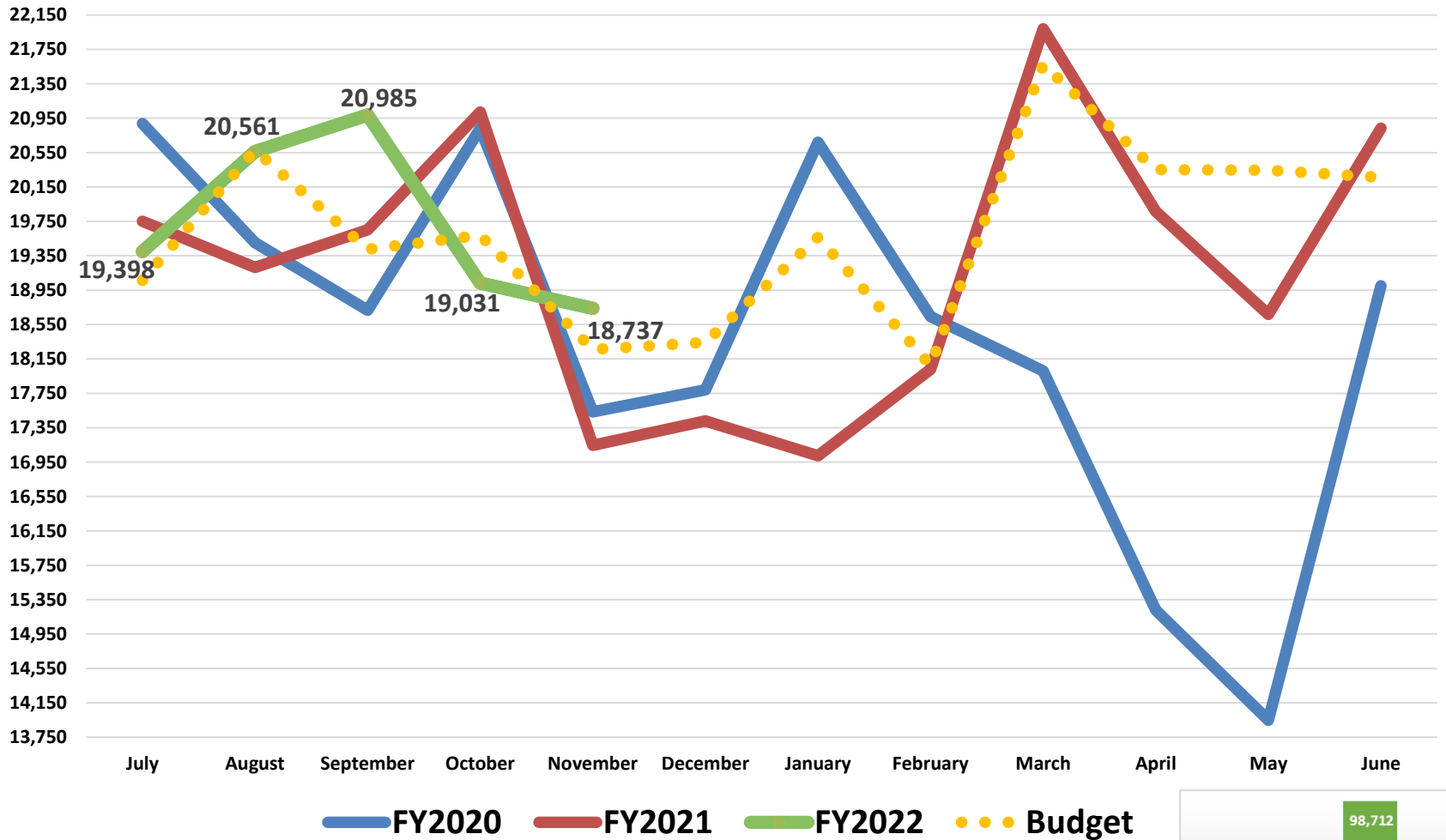


# Hospice Days

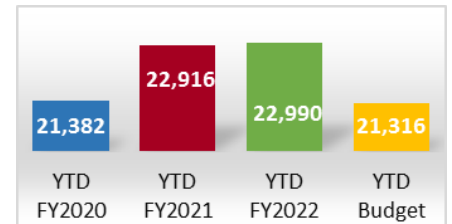
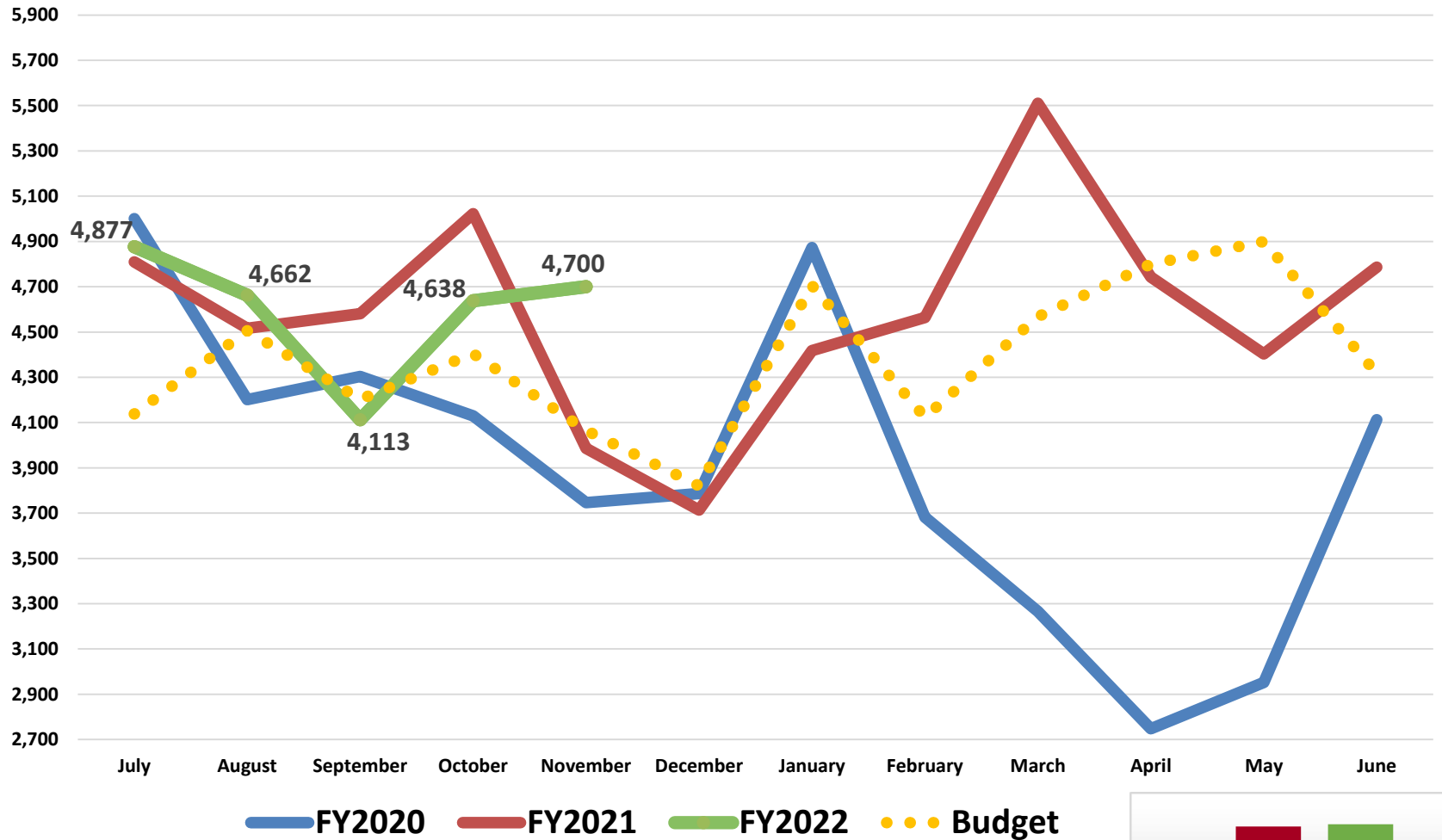


17,270	21,293	21,133	20,158
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

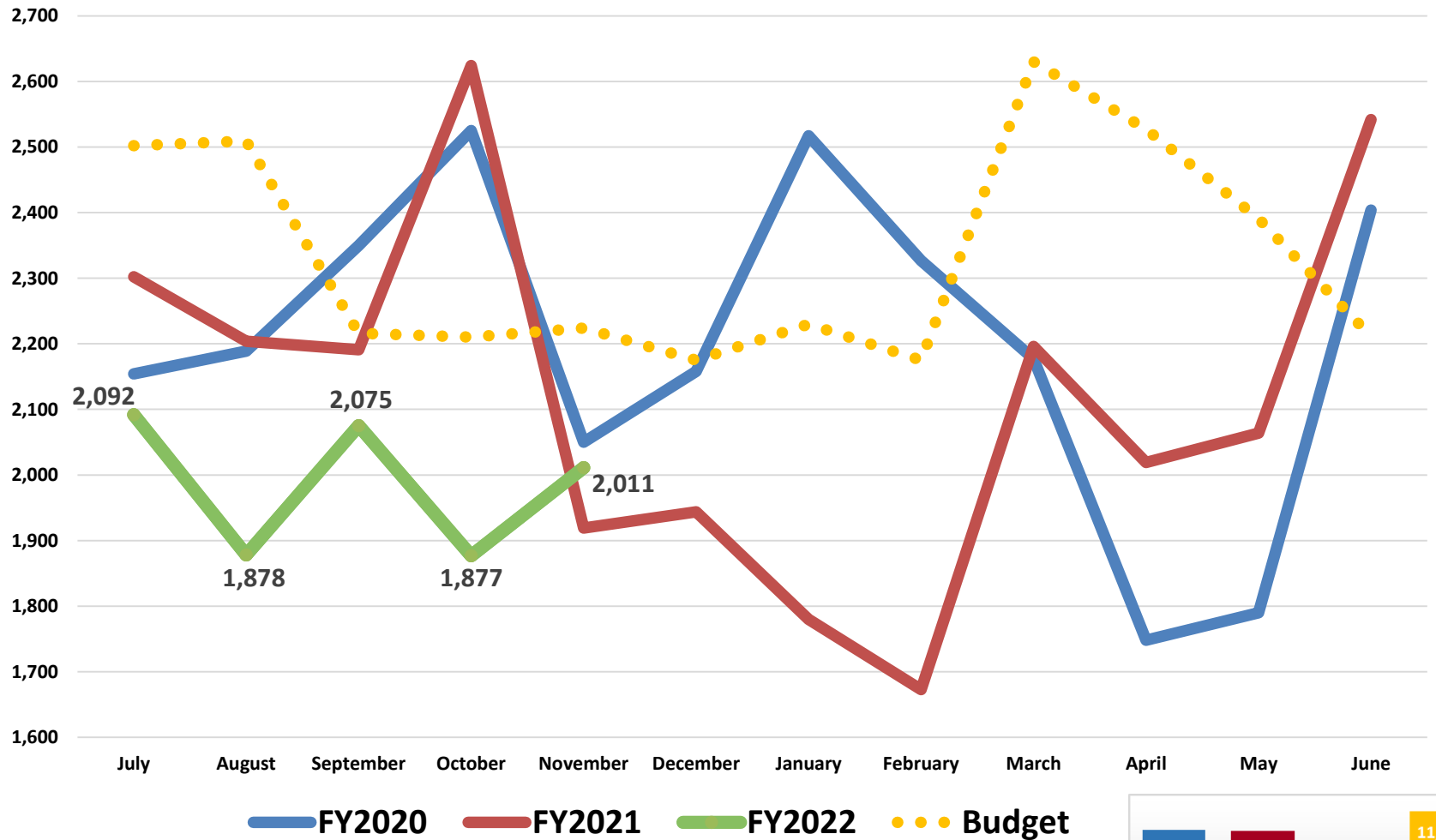
# All O/P Rehab Services Across District



# O/P Rehab Services



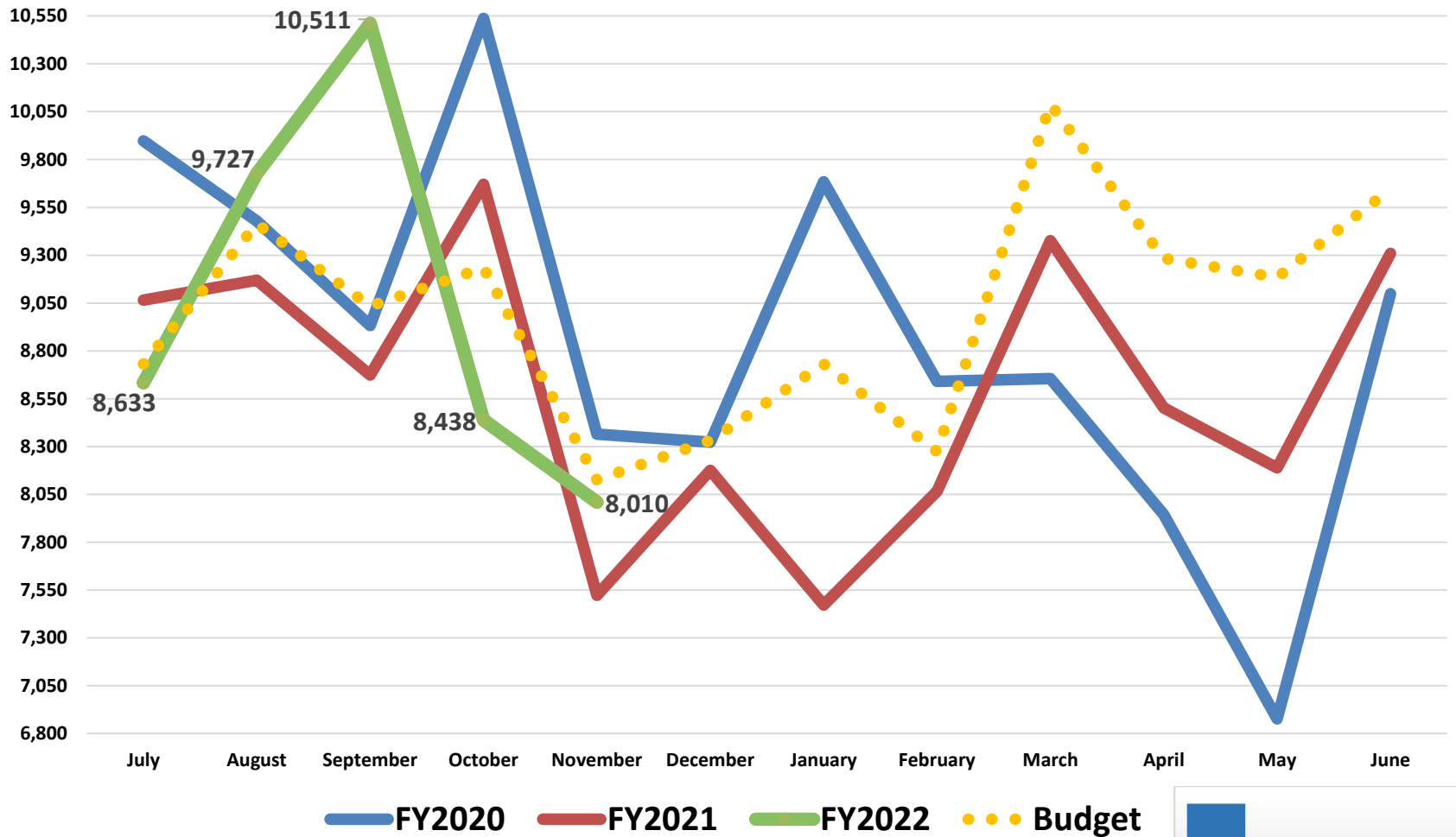
# O/P Rehab - Exeter



11,268	11,240	9,933	11,661
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

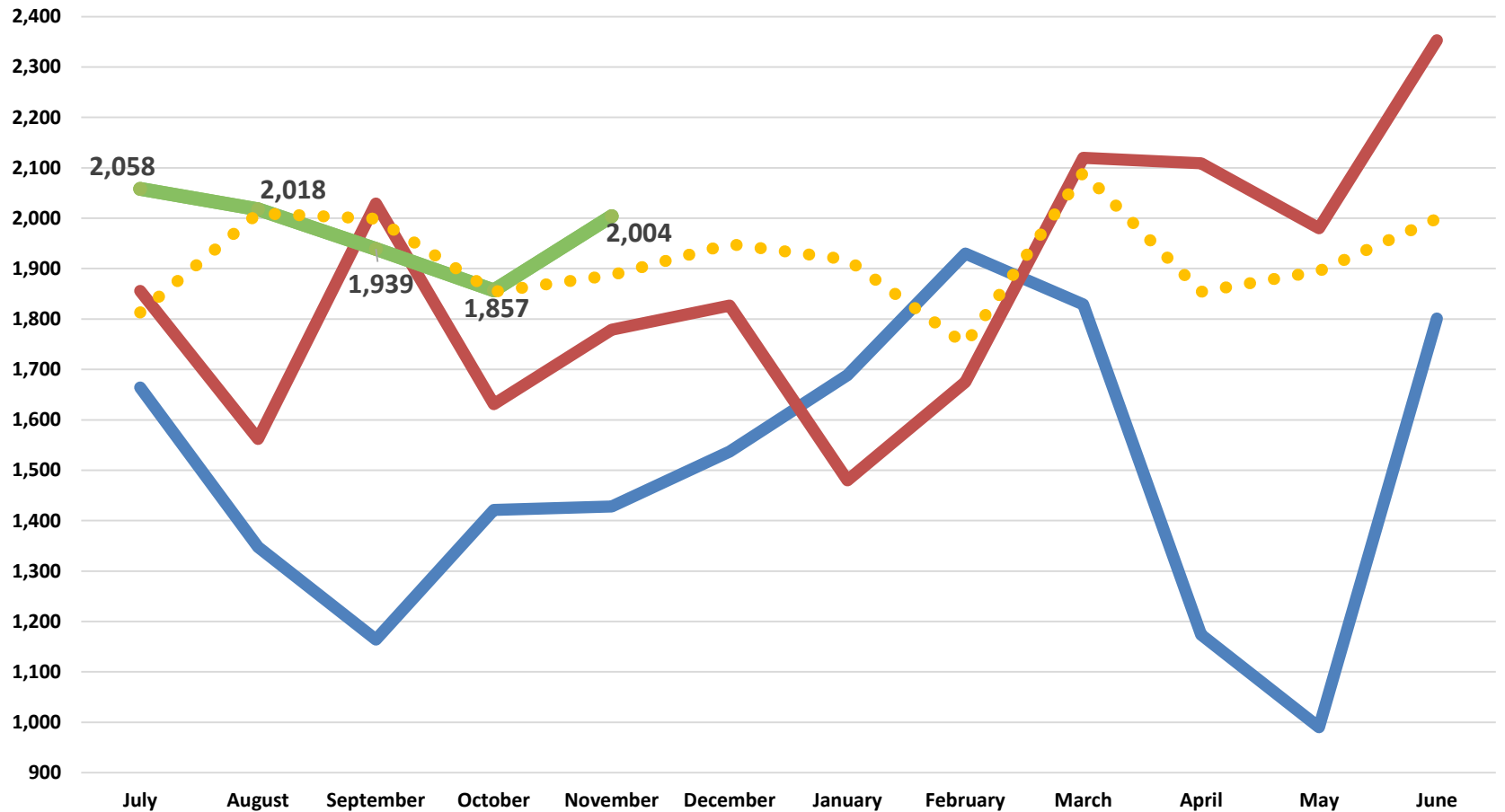


# O/P Rehab - Akers



47,211	44,101	45,319	44,590
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

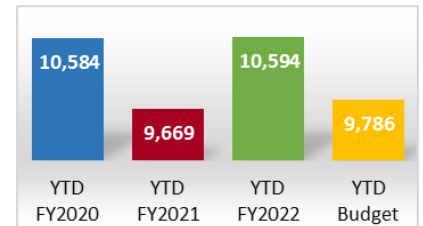
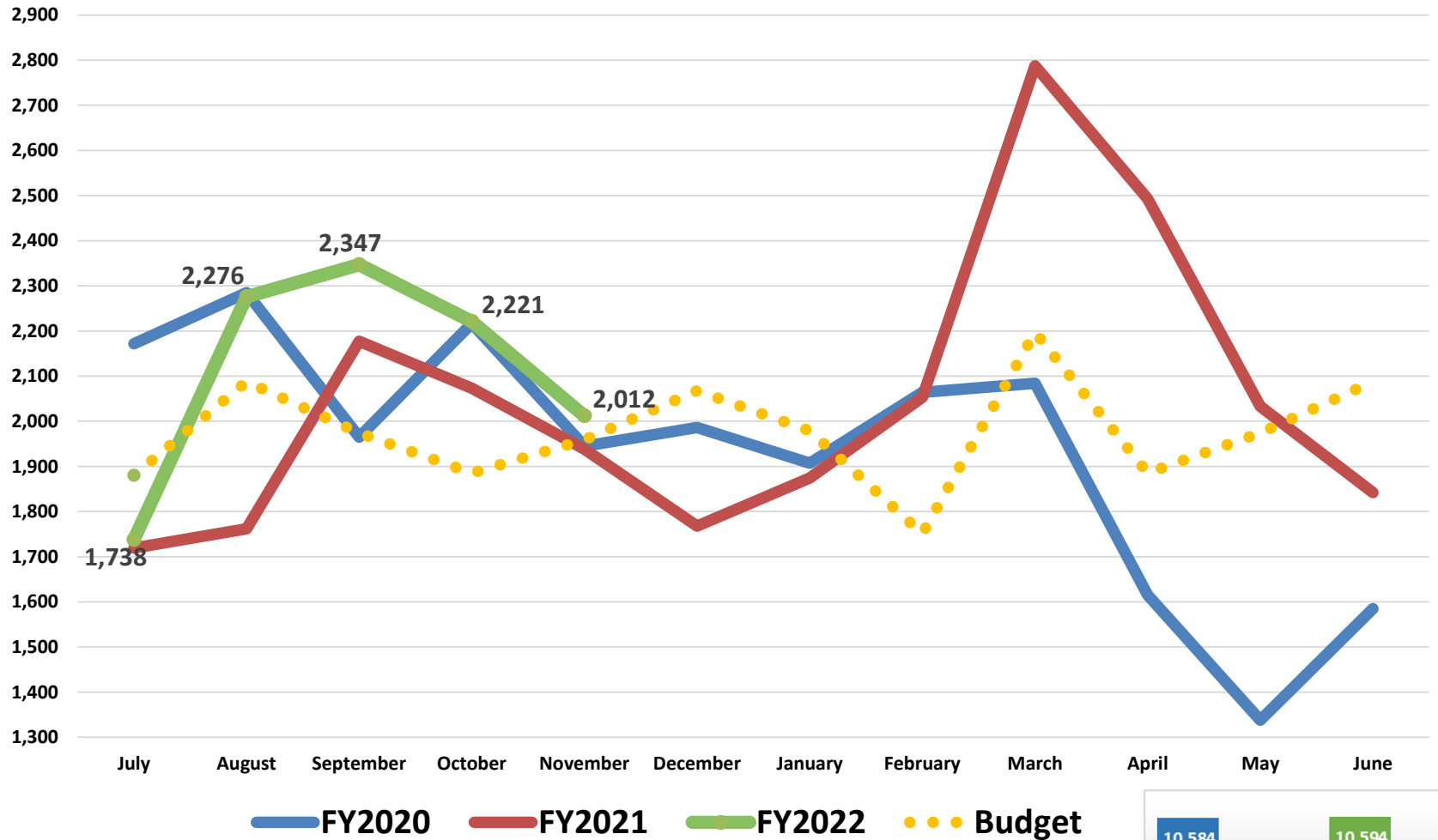
# O/P Rehab - LLOPT



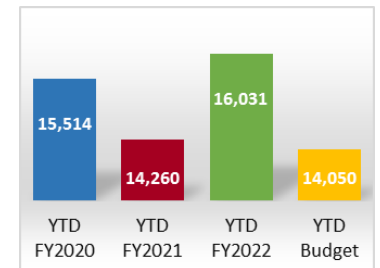
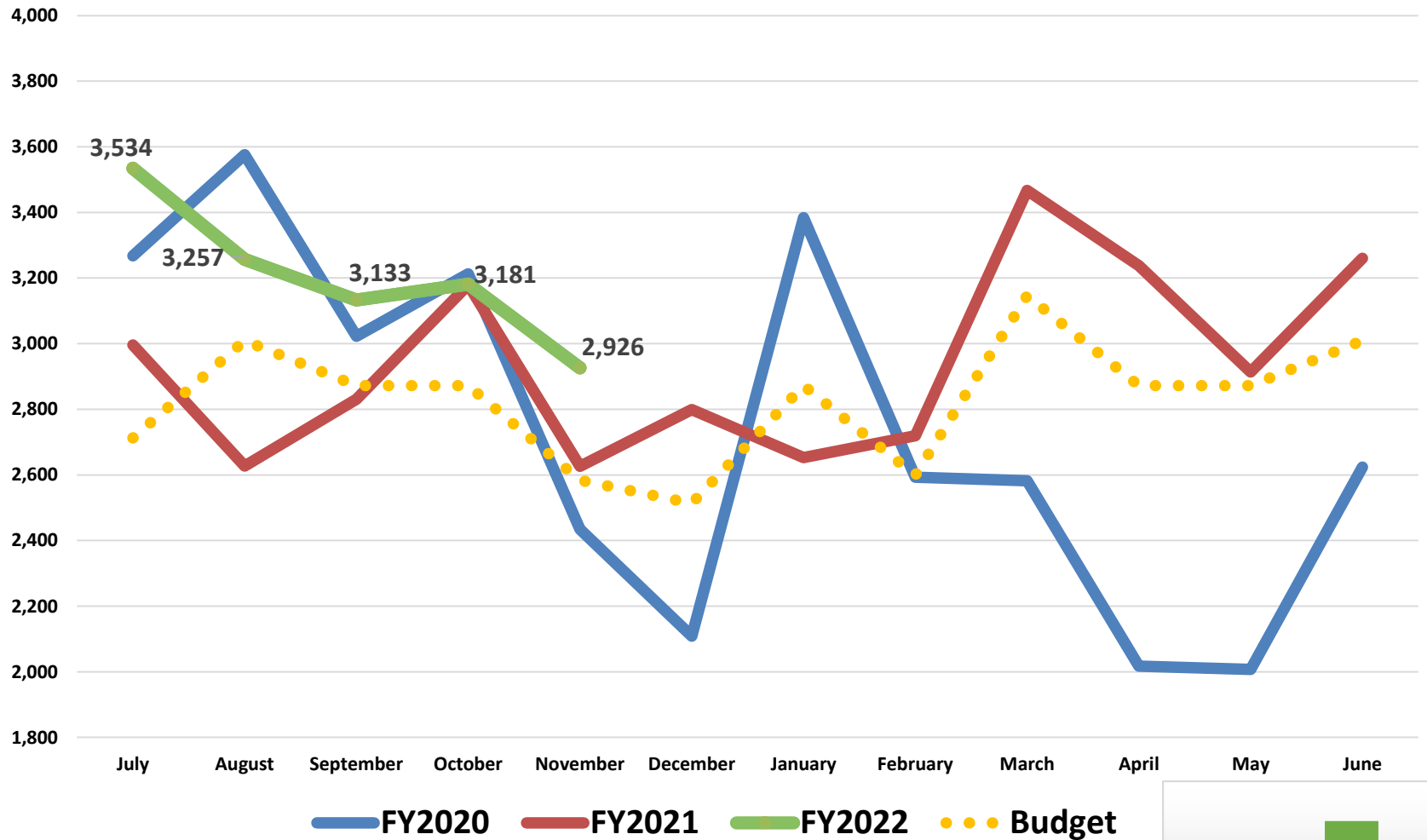
— **FY2020**   
 — **FY2021**   
 — **FY2022**   
 ••• **Budget**

7,025	8,857	9,876	9,563
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

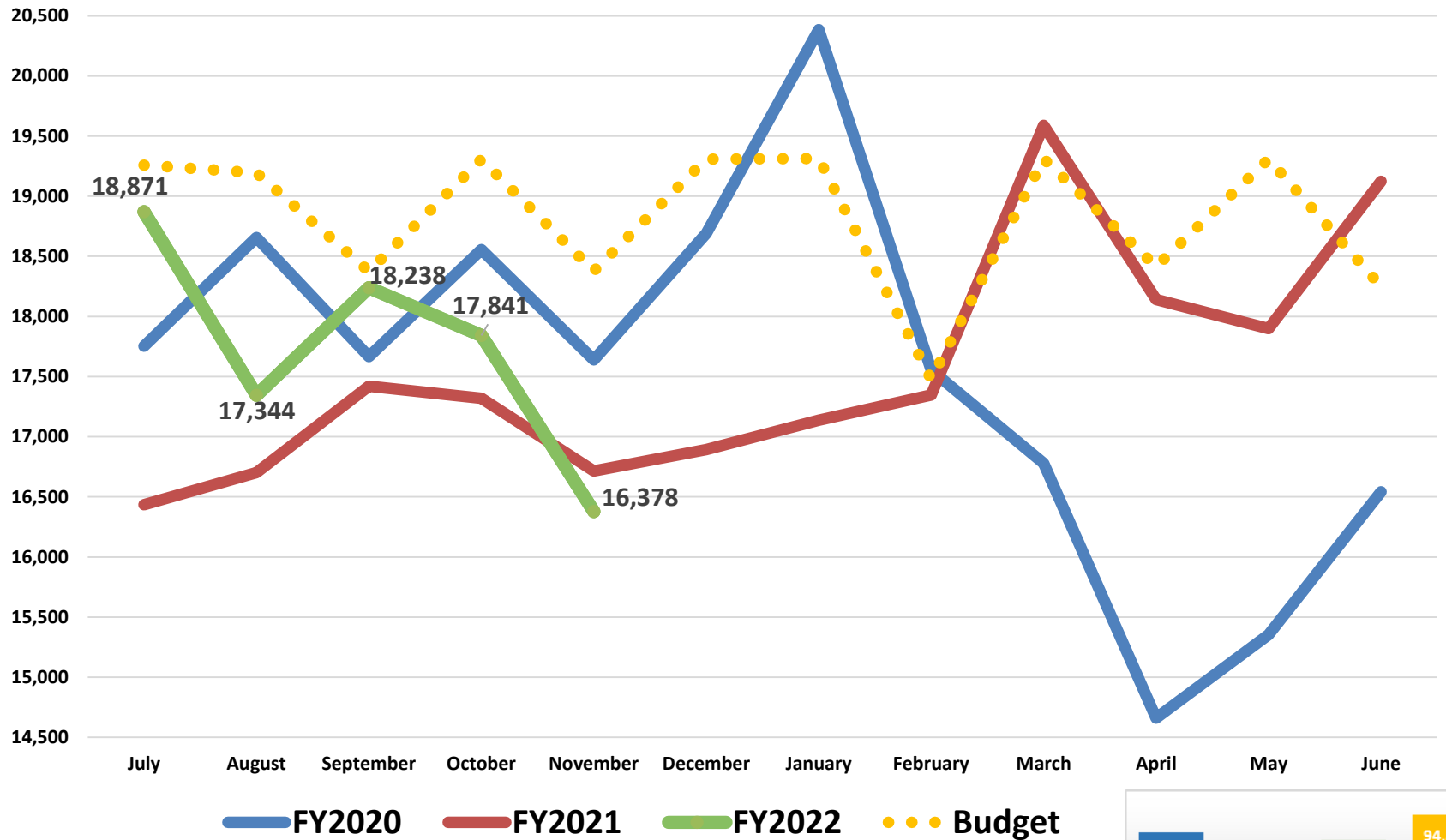
# O/P Rehab - Dinuba



# Therapy - Cypress Hand Center

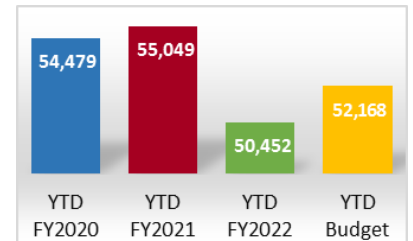
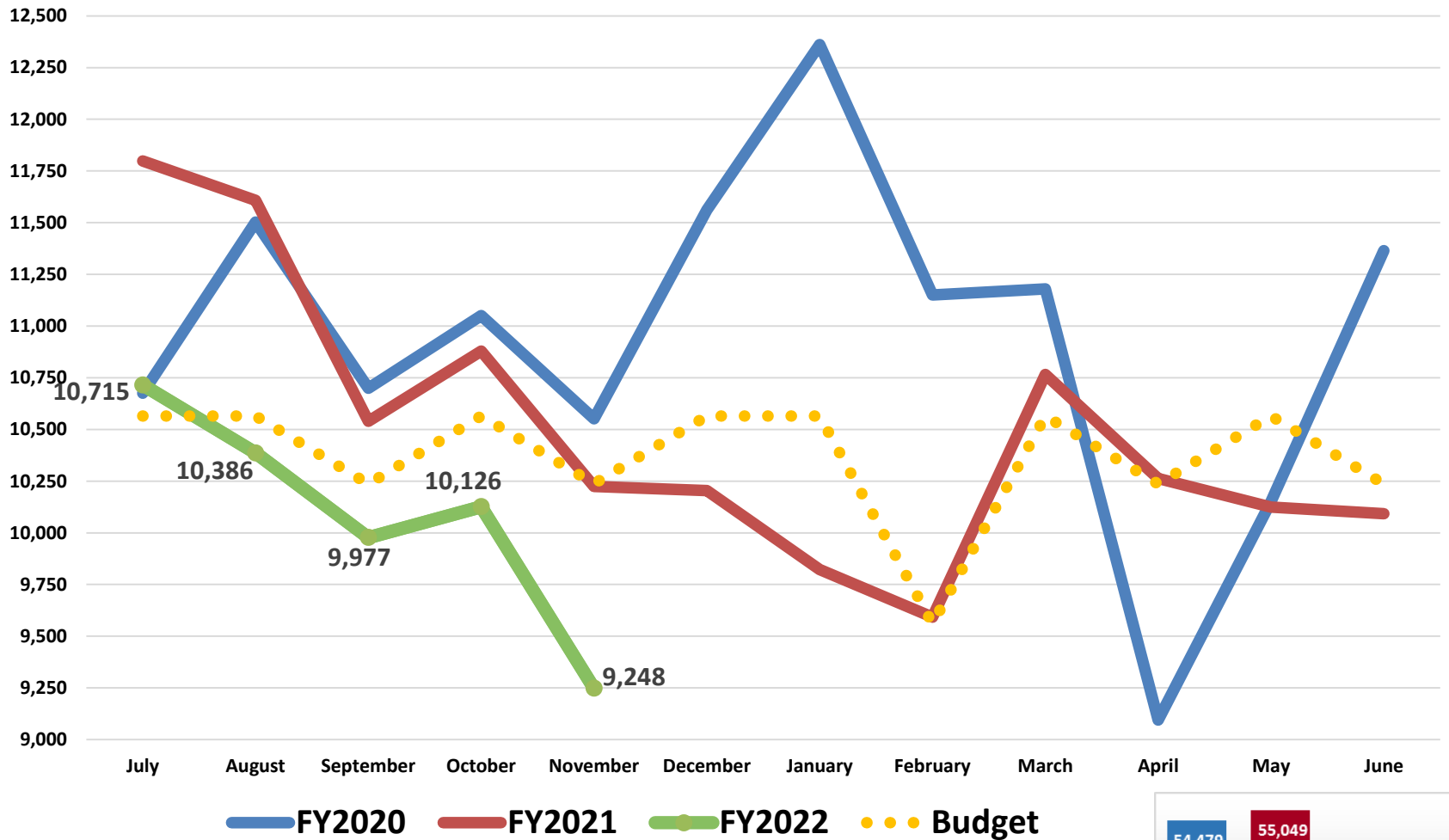


# Physical & Other Therapy Units (I/P & O/P)

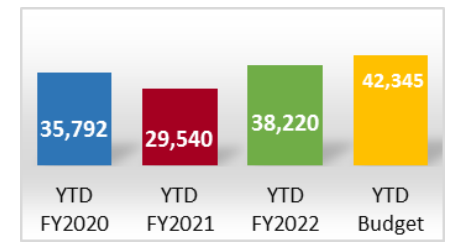
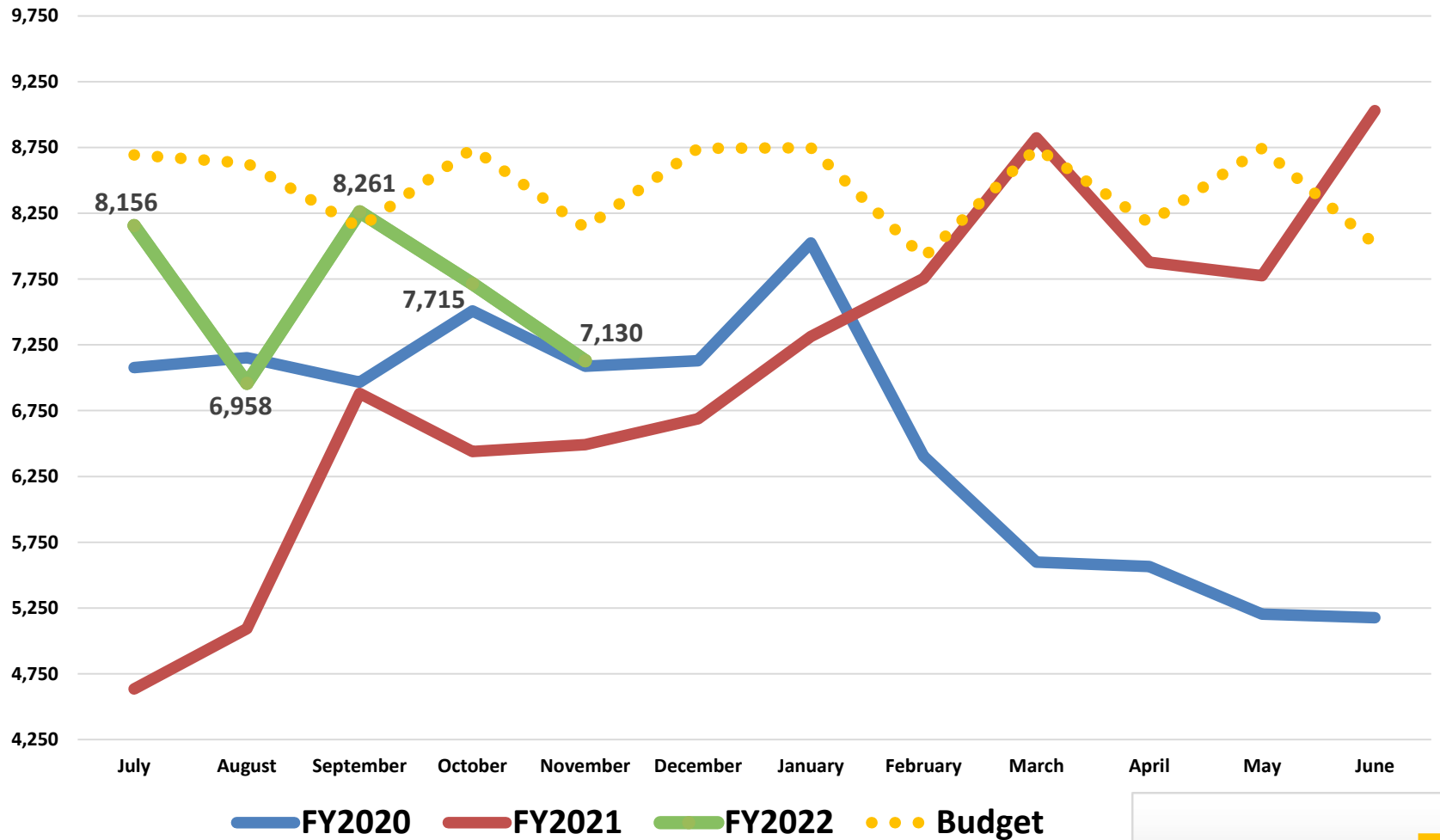


90,271	84,589	88,672	94,513
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

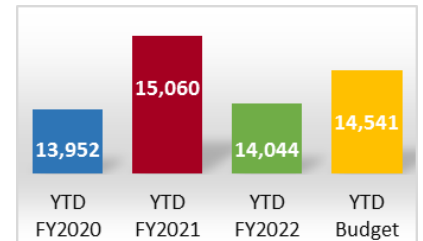
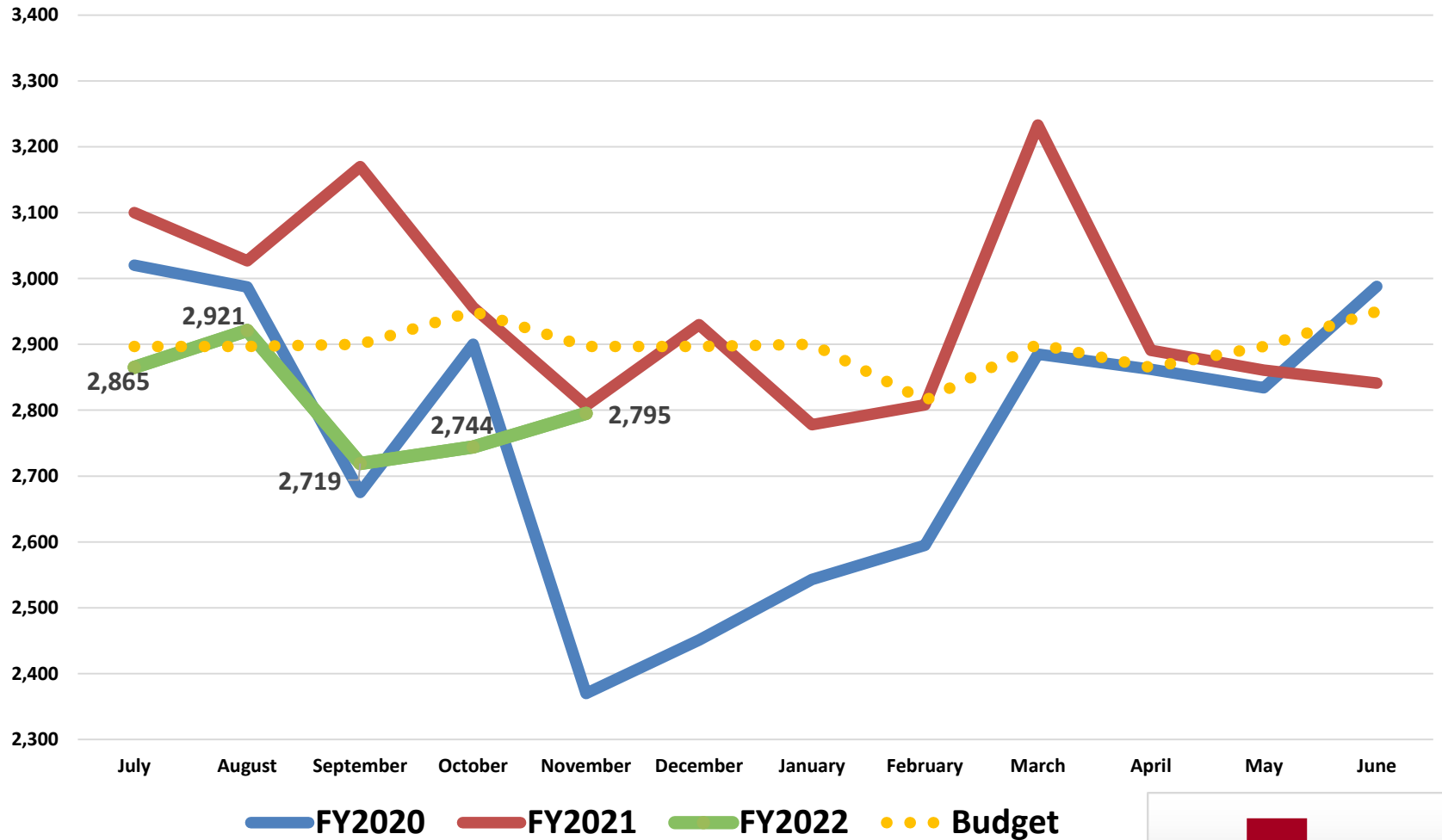
# Physical & Other Therapy Units (I/P & O/P)-Main Campus



# Physical & Other Therapy Units (I/P & O/P)-KDRH & South Campus

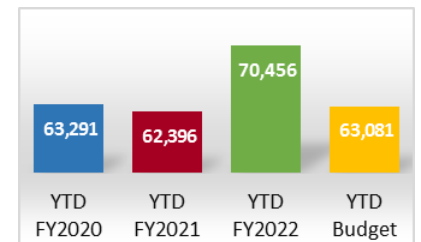
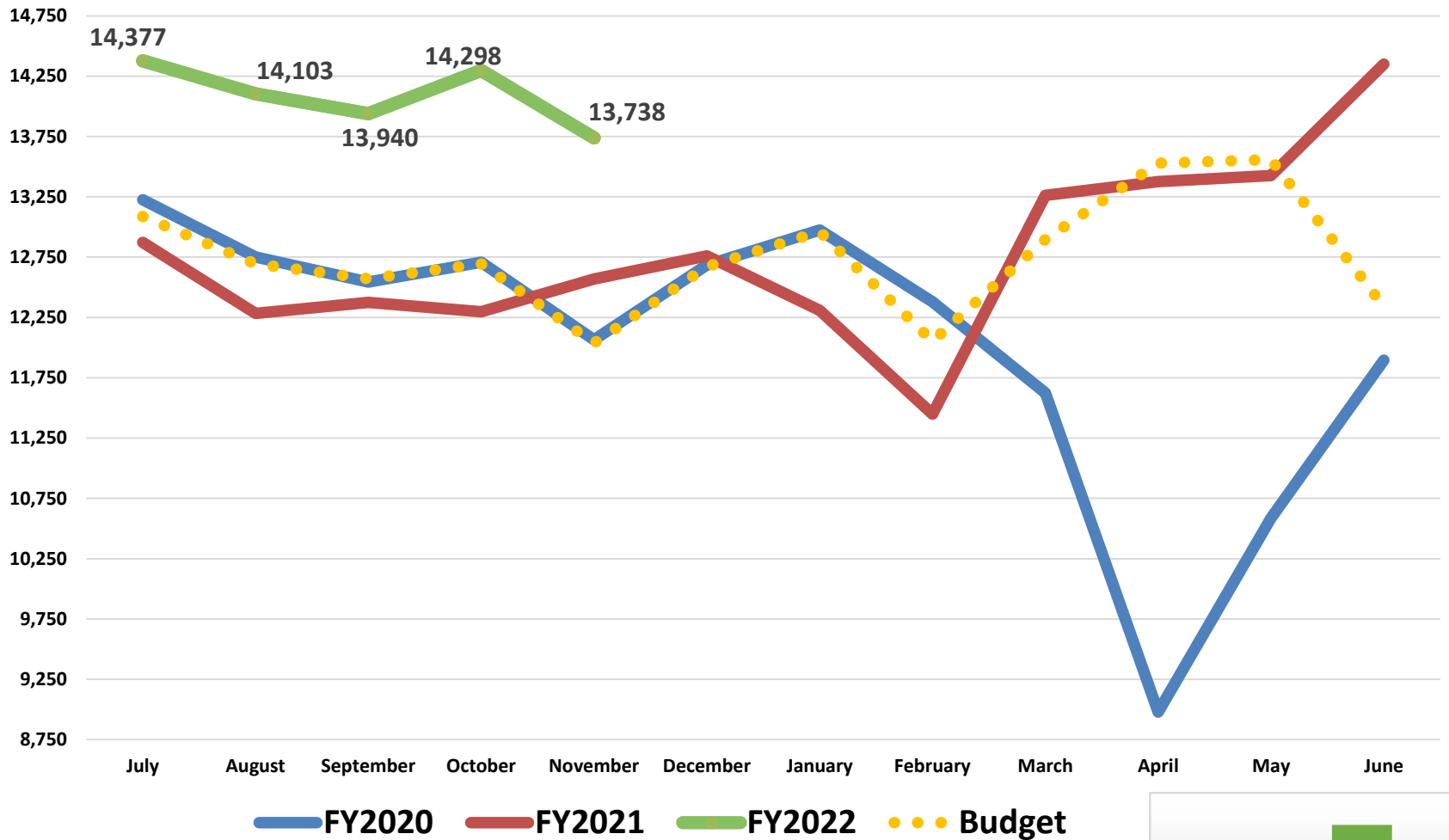


# Home Health Visits

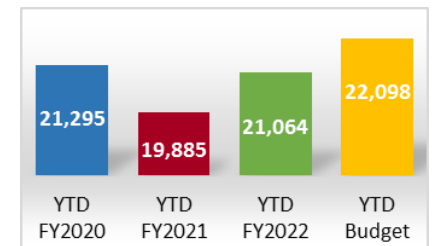
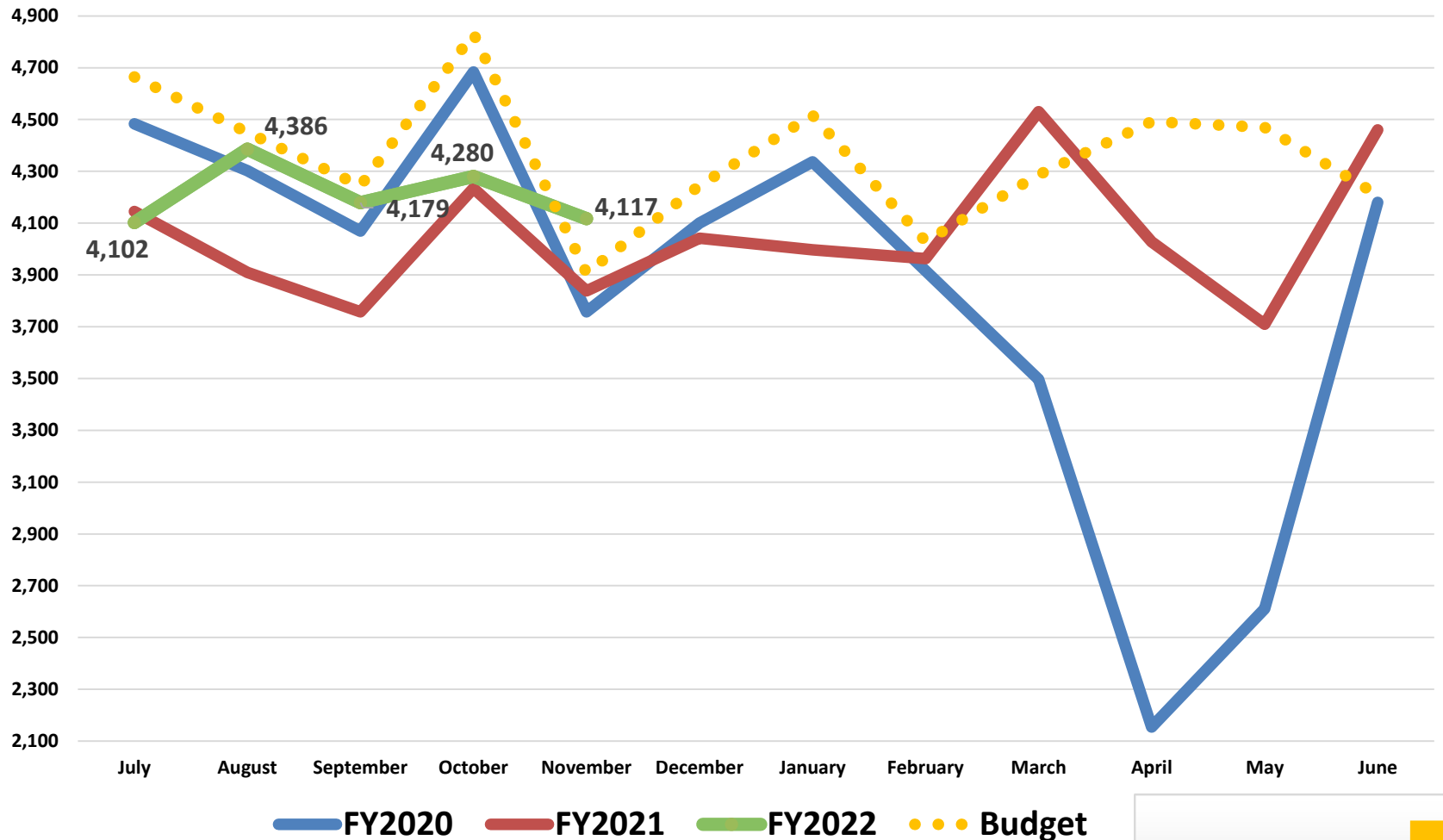




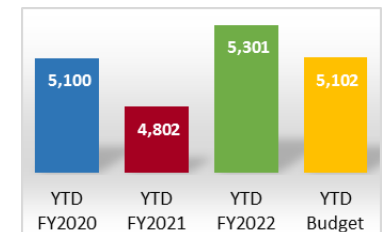
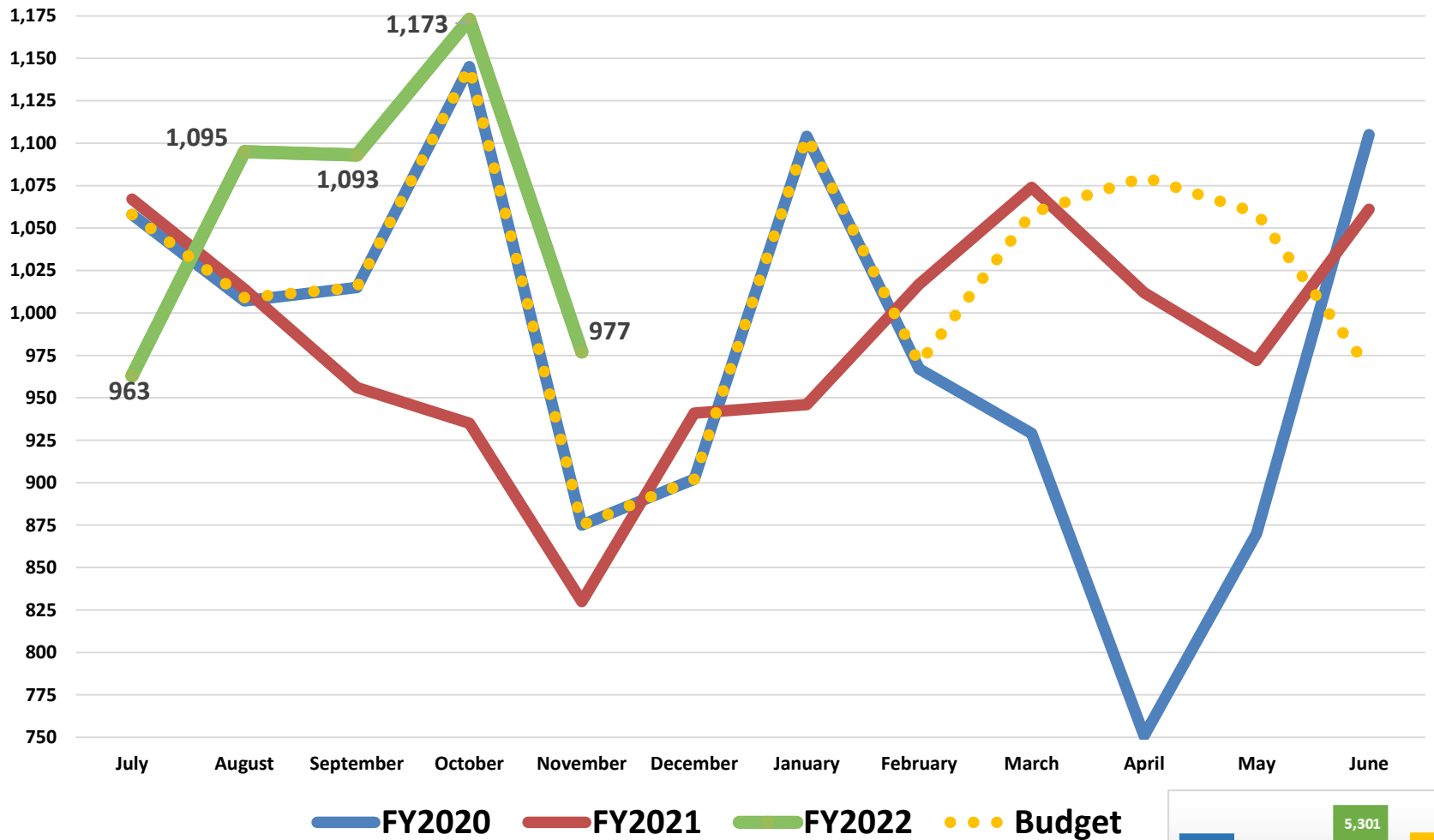
# Radiology – Main Campus



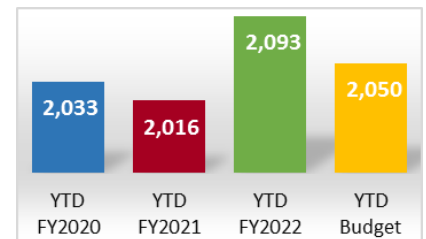
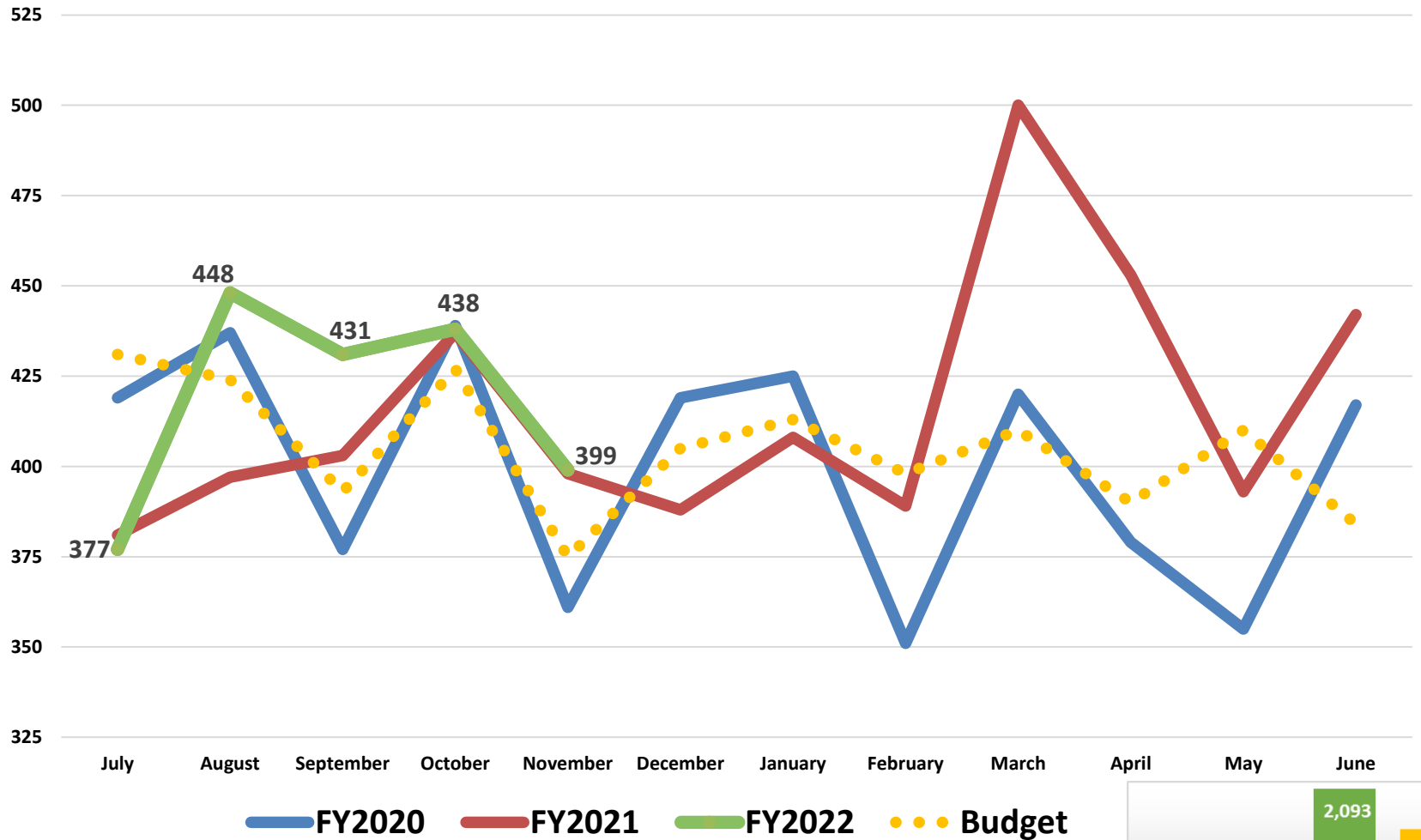
# Radiology – West Campus Imaging



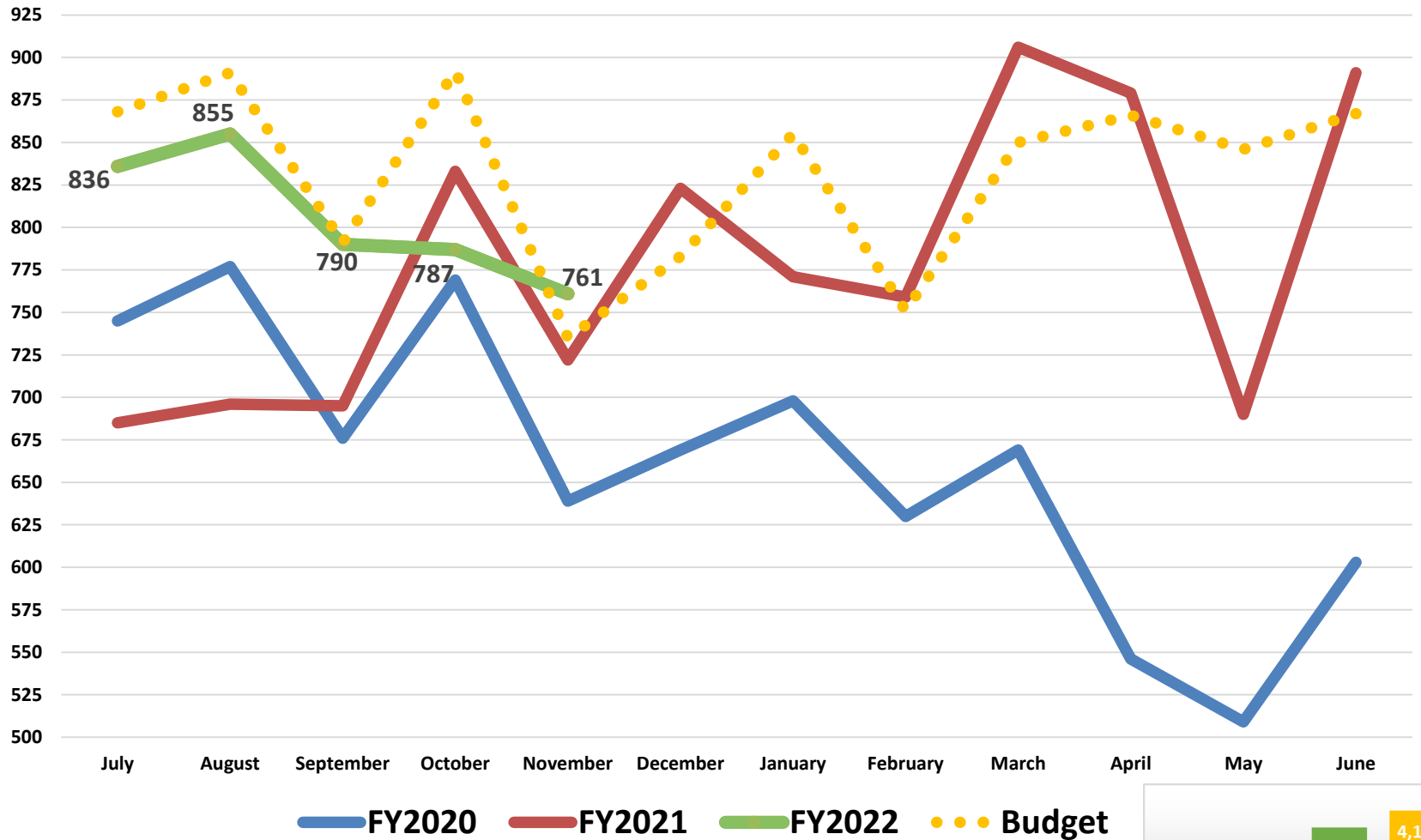
# West Campus – Diagnostic Radiology



# West Campus – CT Scan



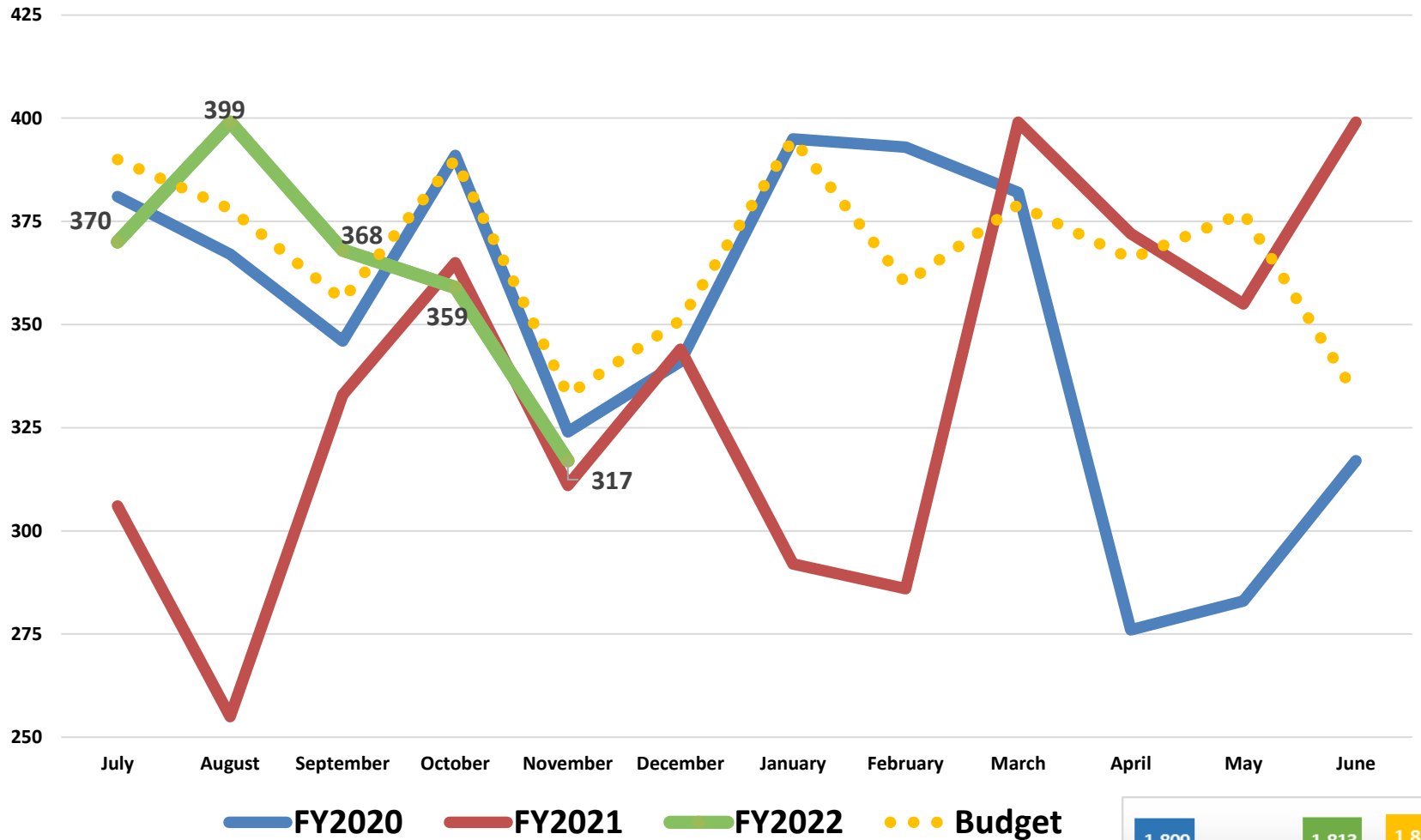
# West Campus - Ultrasound



— **FY2020**   
 — **FY2021**   
 — **FY2022**   
 ●●● **Budget**

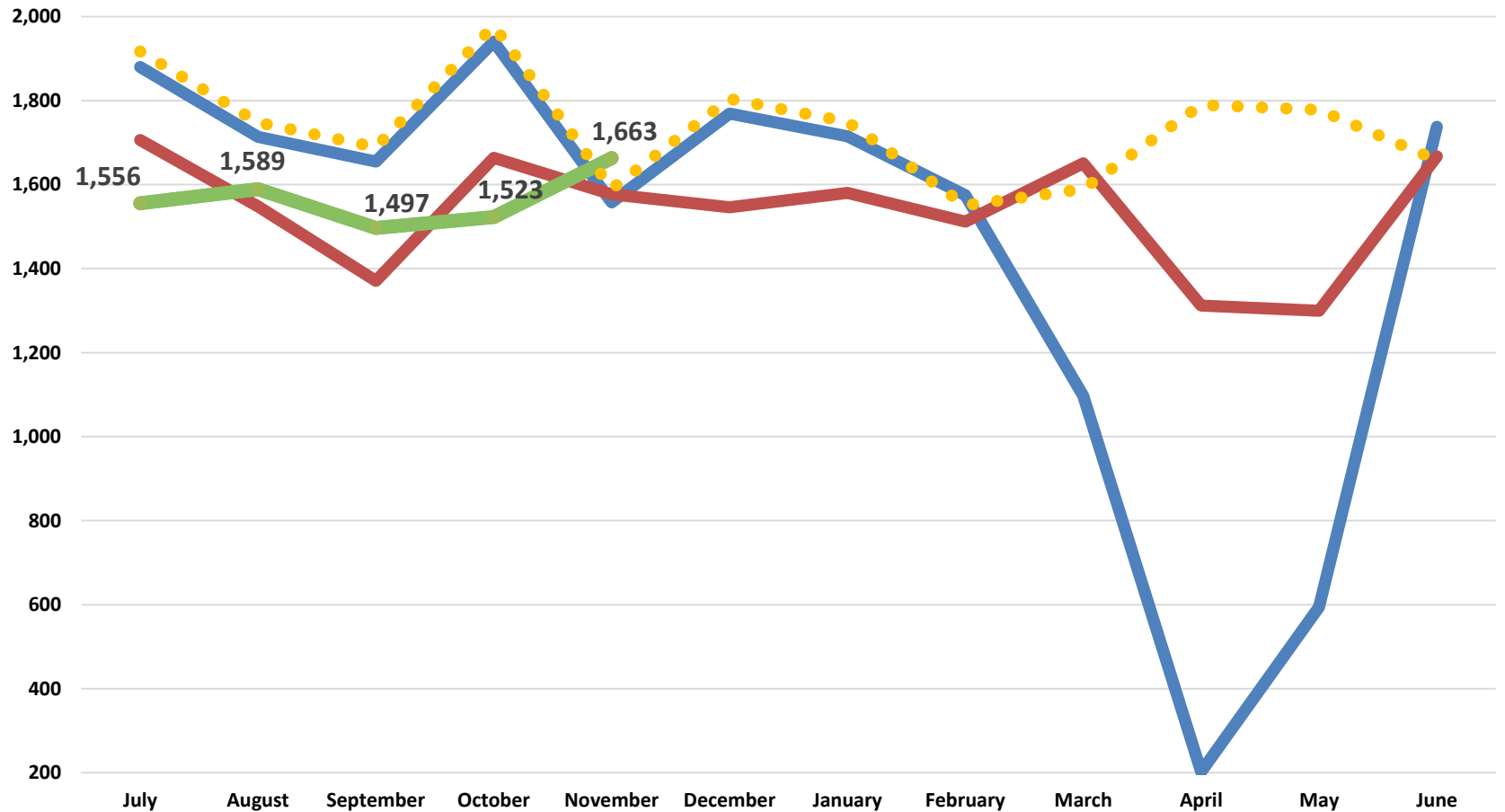
3,606	3,631	4,029	4,177
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# West Campus - MRI



1,809	1,570	1,813	1,847
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

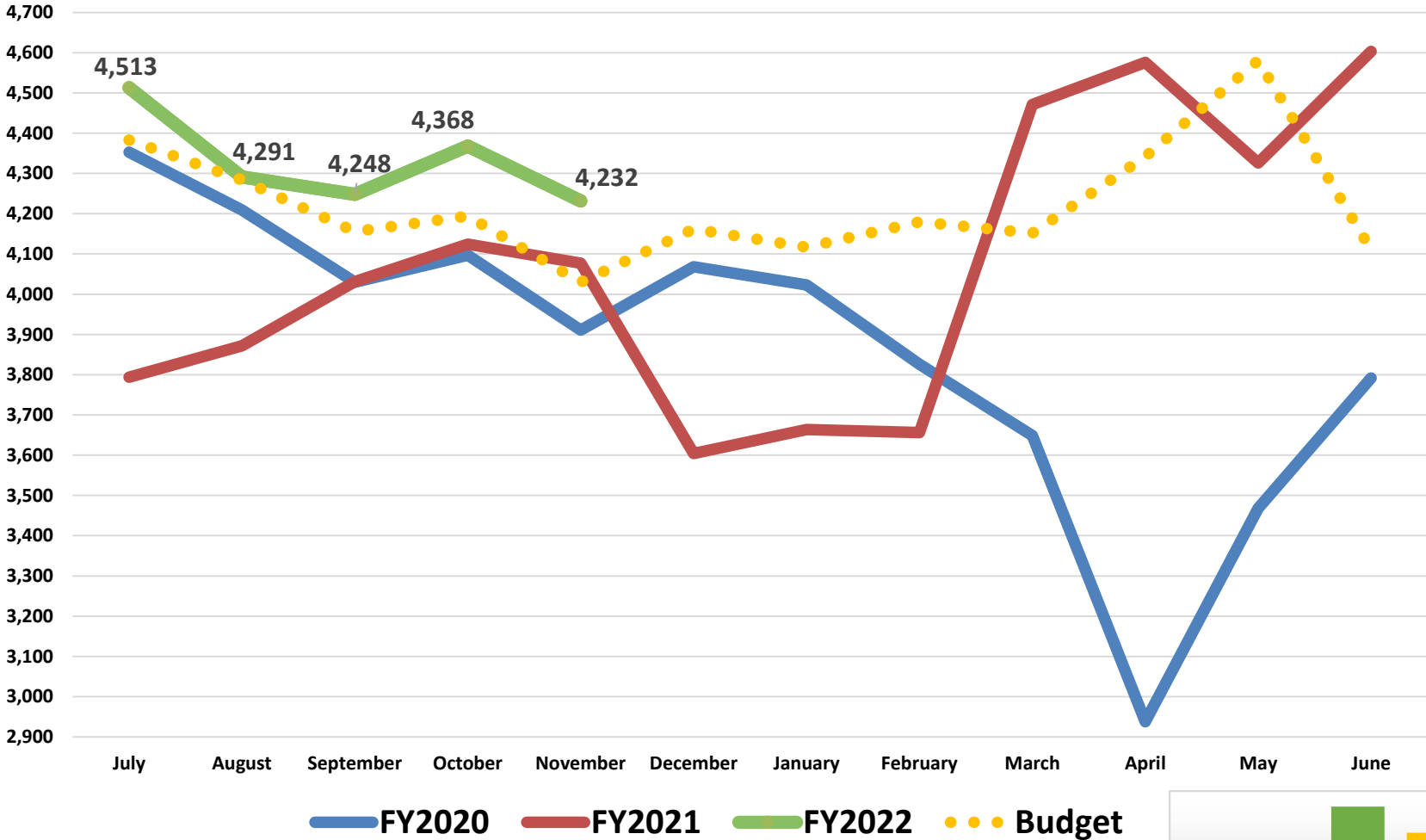
# West Campus – Breast Center



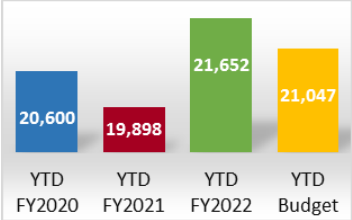
— **FY2020**  
 — **FY2021**  
 — **FY2022**  
 ●●● **Budget**

8,747	7,866	7,828	8,922
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Radiology all areas – CT

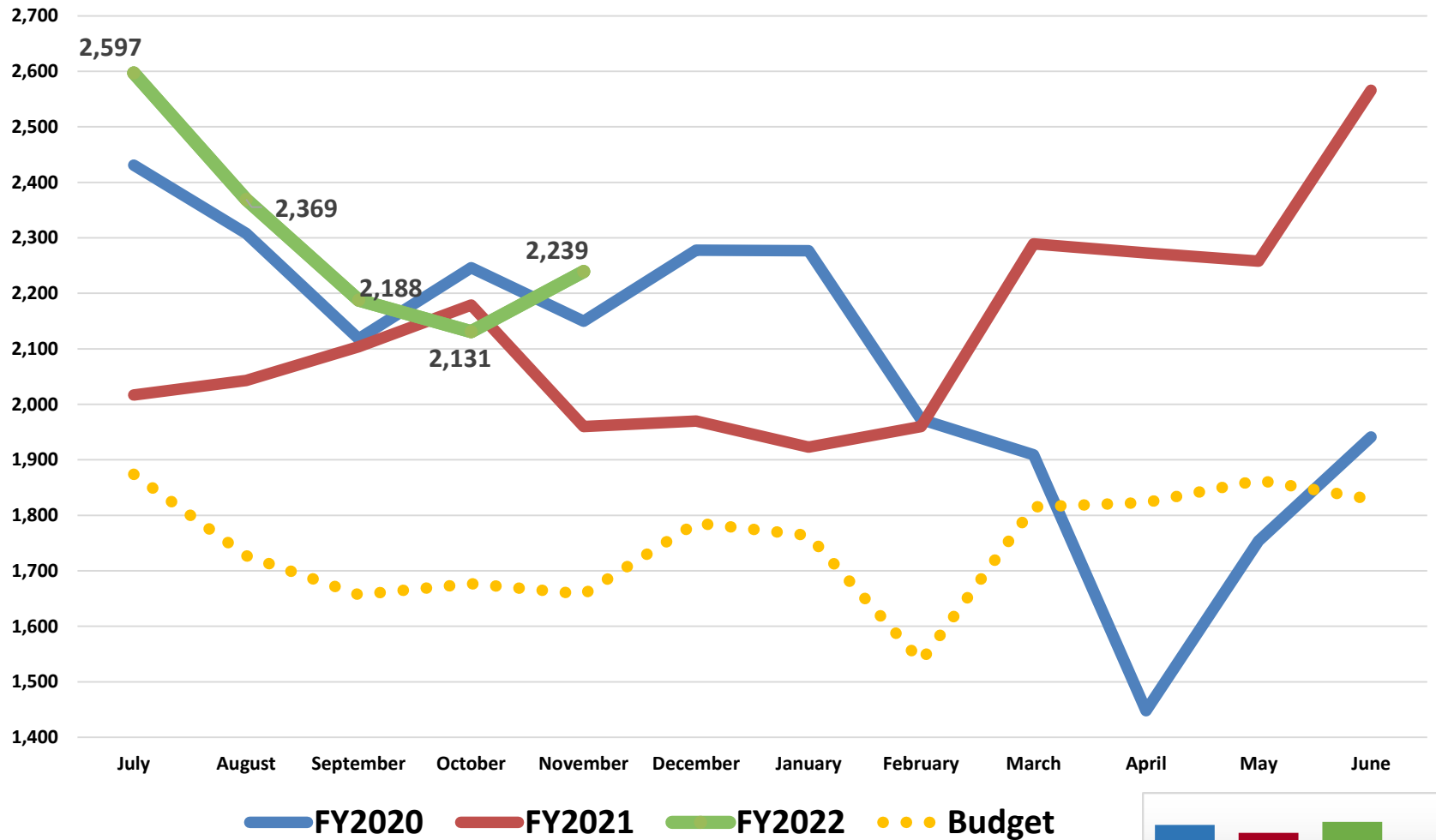


—●— **FY2020**   
 —●— **FY2021**   
 —●— **FY2022**   
 ●●● **Budget**



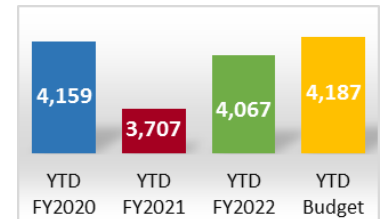
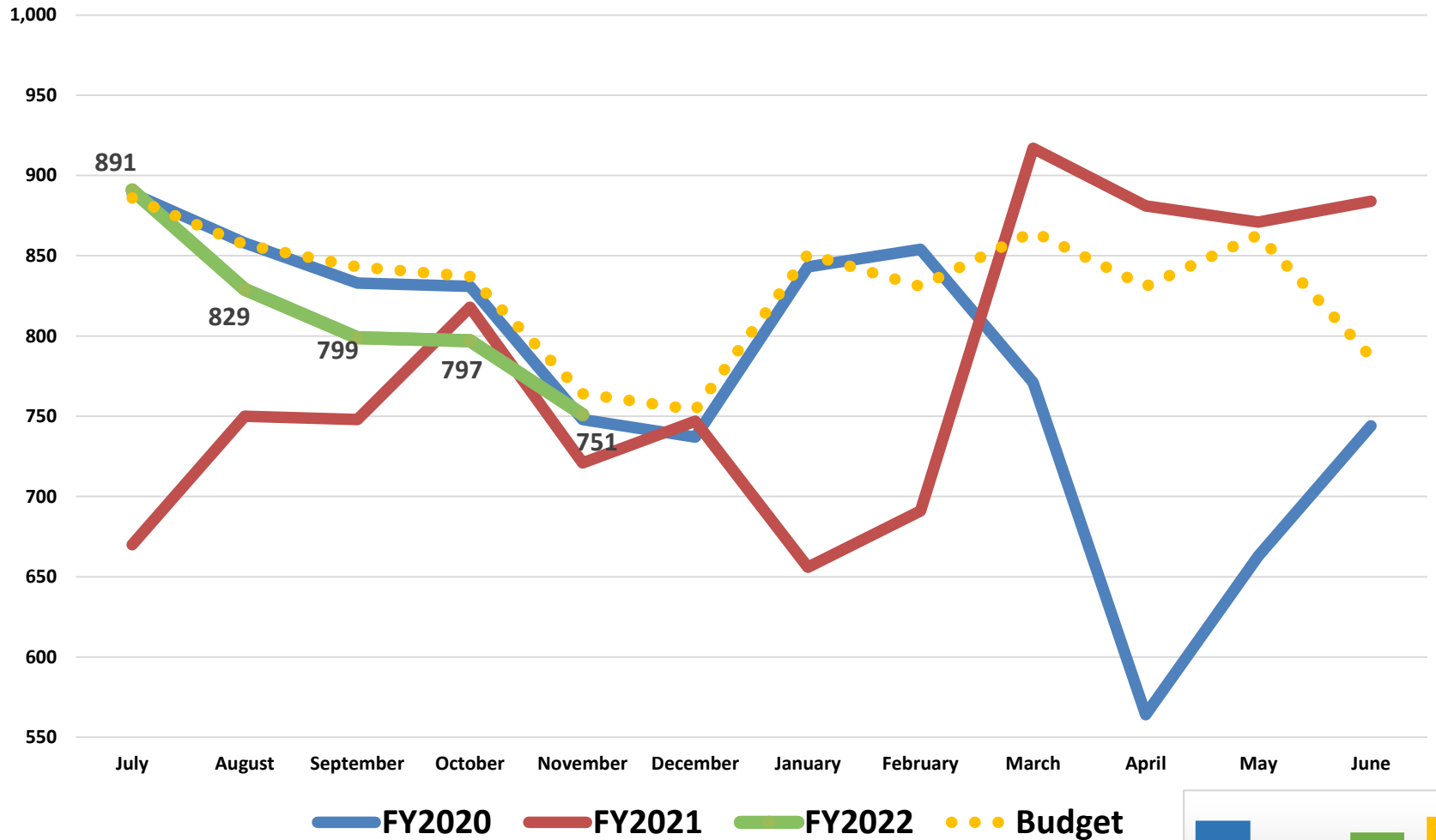


# Radiology all areas – Ultrasound

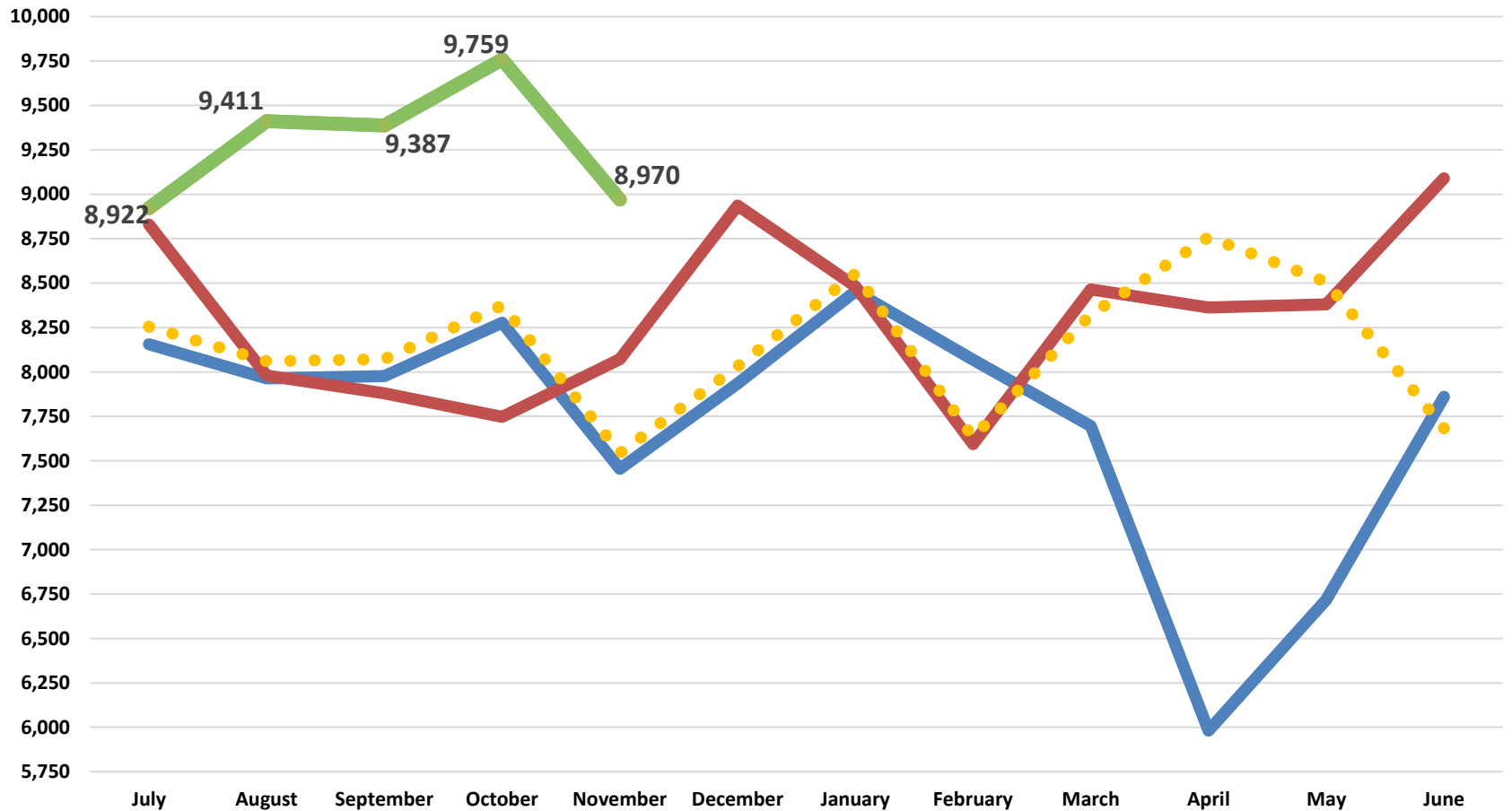


11,253	10,303	11,524	8,593
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Radiology all areas – MRI



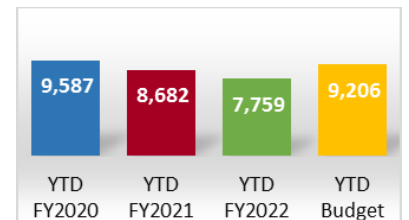
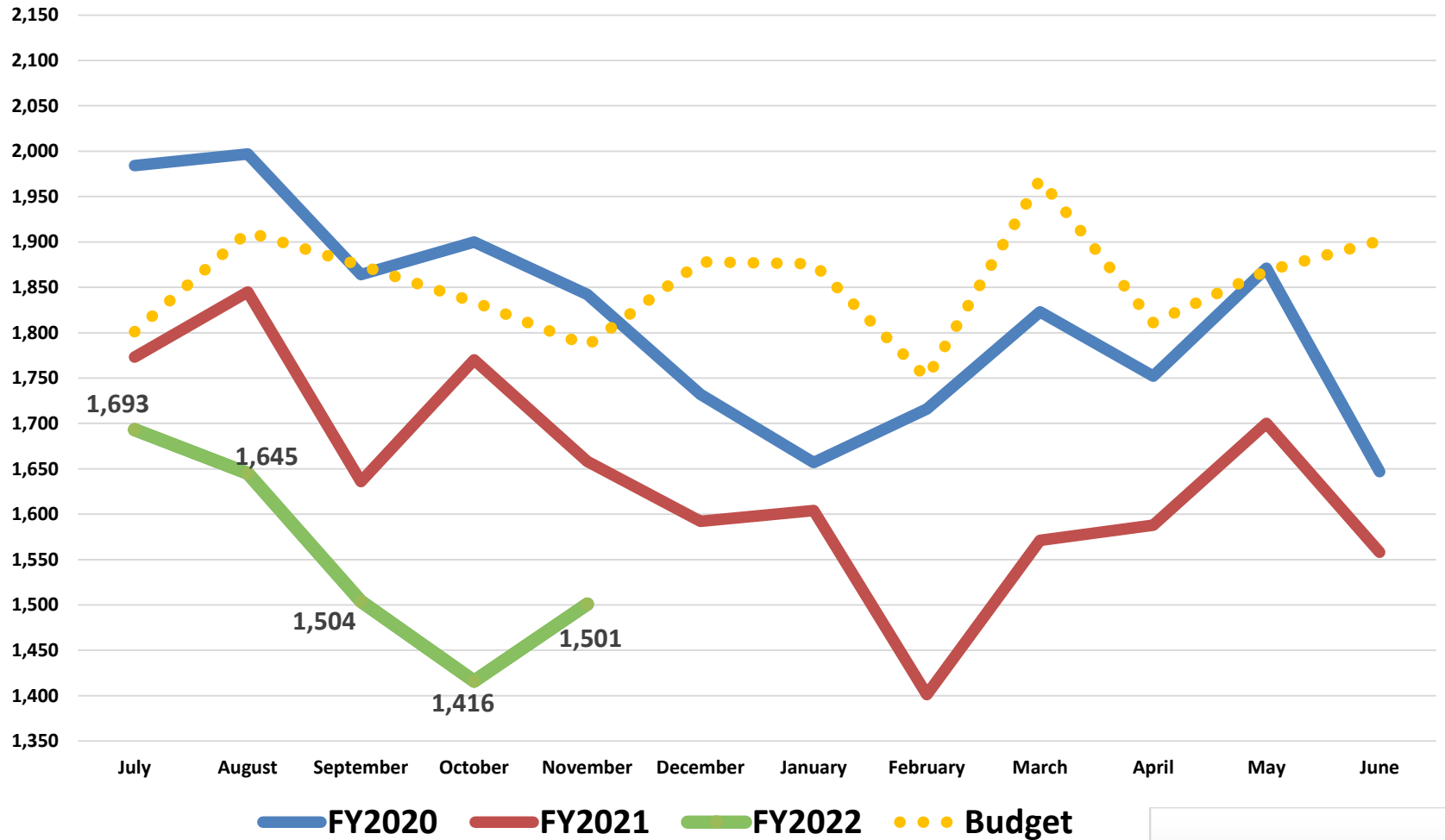
# Radiology Modality – Diagnostic Radiology



—●— **FY2020**  
 —●— **FY2021**  
 —●— **FY2022**  
 ●●● **Budget**

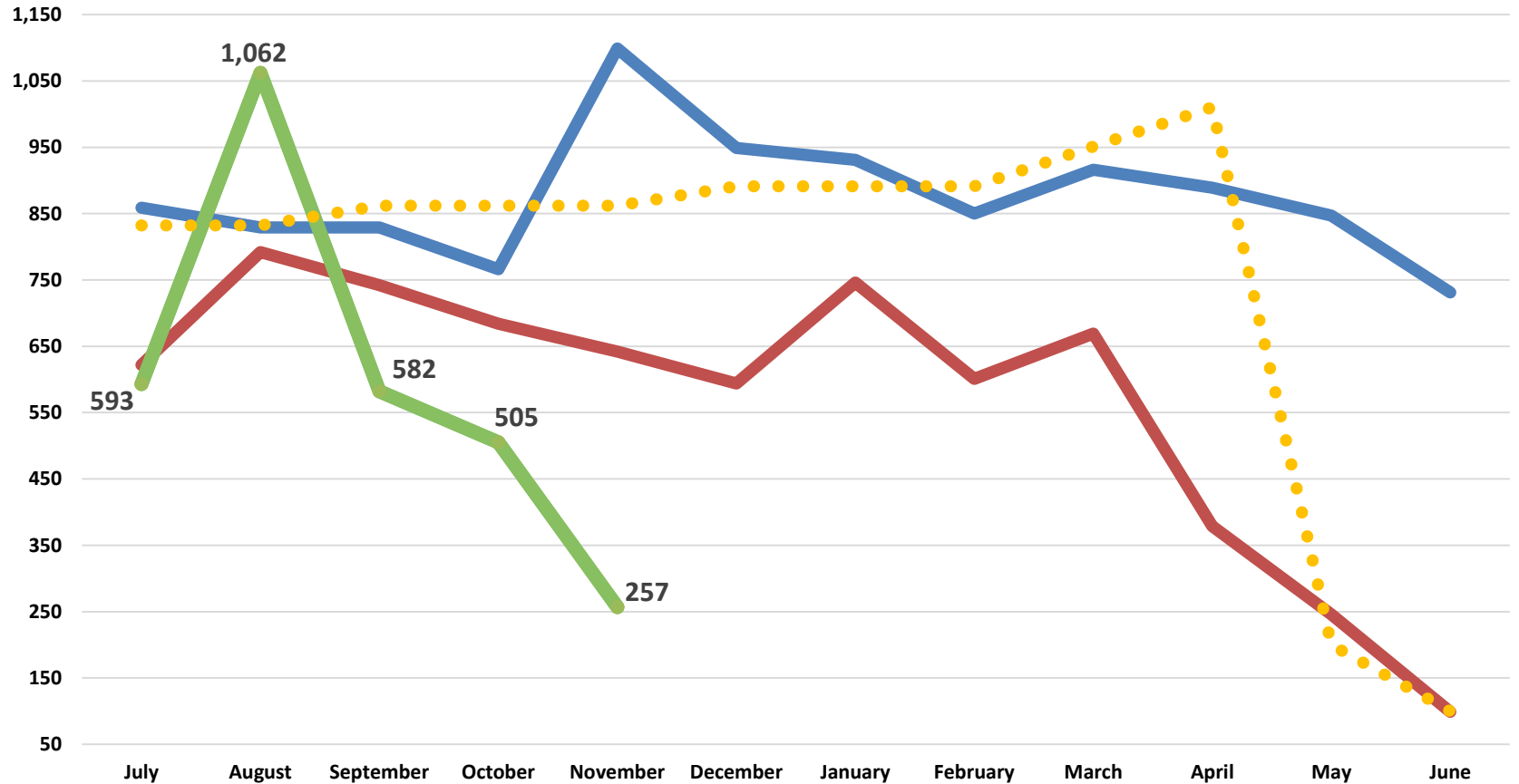
39,827	40,507	46,449	40,303
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# Chronic Dialysis - Visalia



# CAPD/CCPD – Maintenance Sessions

(Continuous peritoneal dialysis)

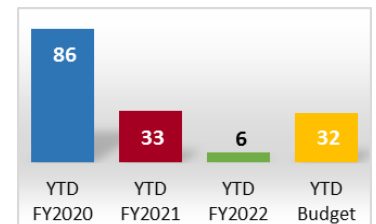
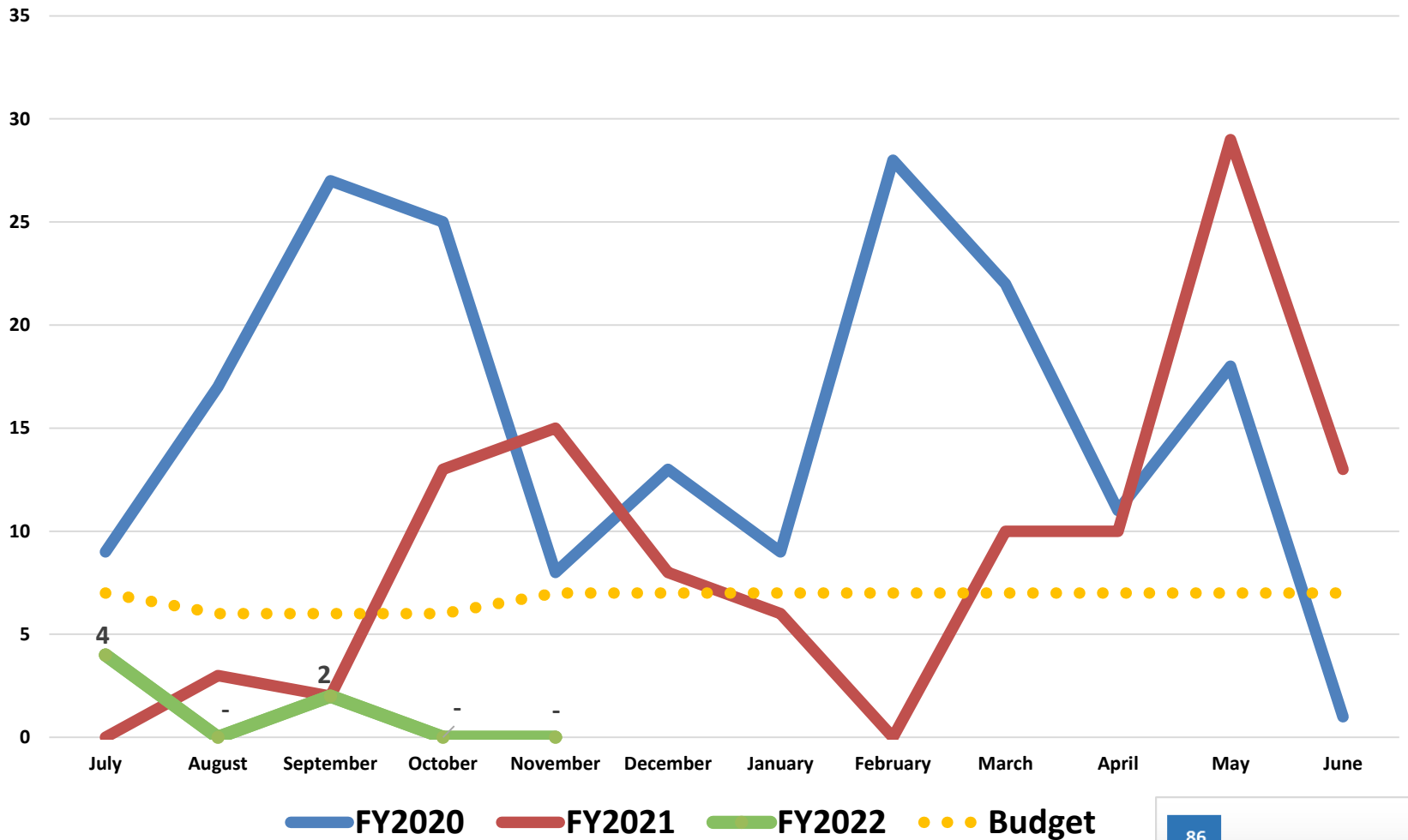


— **FY2020**   
 — **FY2021**   
 — **FY2022**   
 ●●● **Budget**

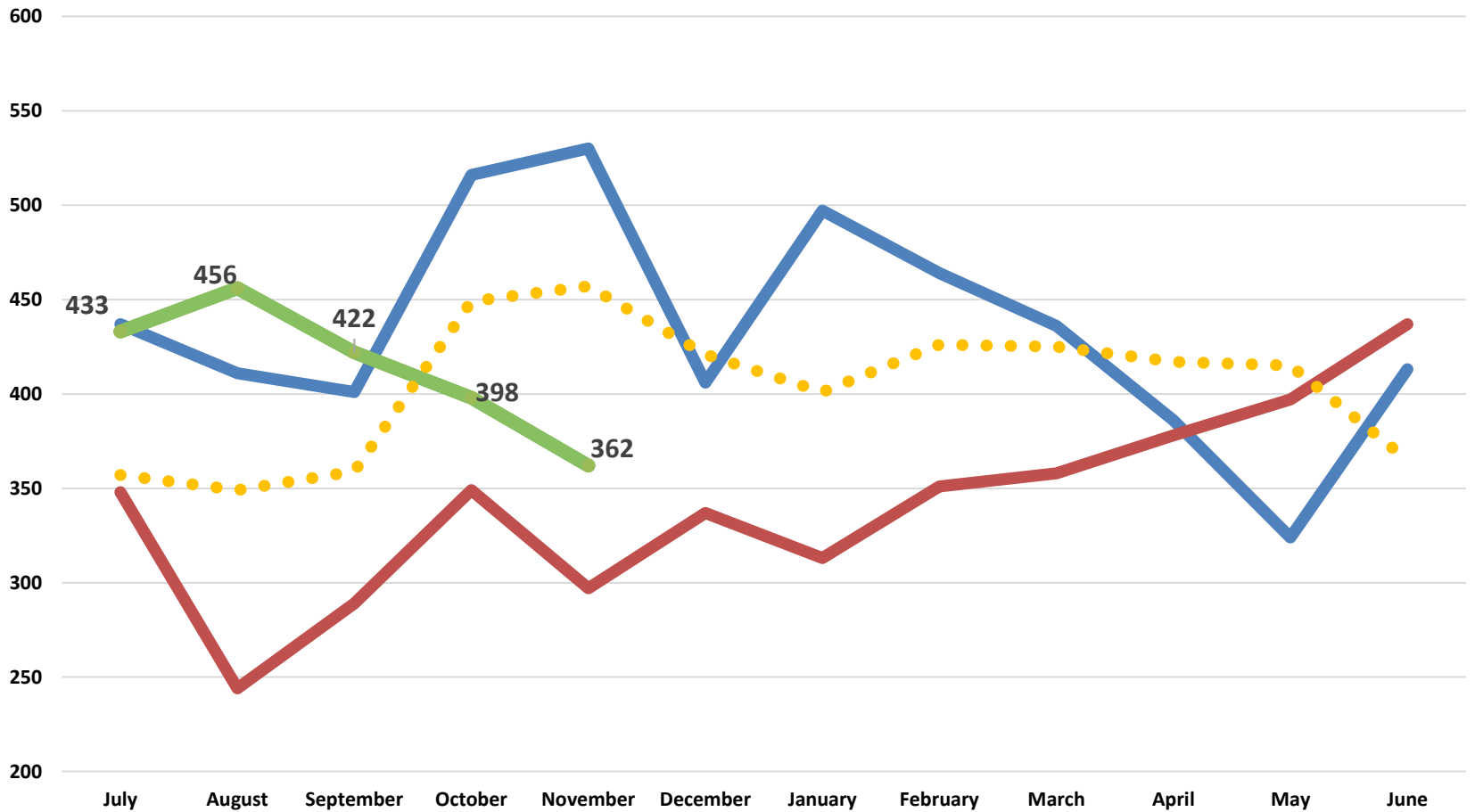
4,382	3,482	2,999	4,250
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

# CAPD/CCPD – Training Sessions

(Continuous peritoneal dialysis)



# Infusion Center – Outpatient Visits



—●— **FY2020**   
 —●— **FY2021**   
 —●— **FY2022**   
 ●●● **Budget**

<b>2,295</b>	<b>1,527</b>	<b>2,071</b>	<b>1,971</b>
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

RESOLUTION OF **KAWEAH DELTA HEALTH CARE DISTRICT** AUTHORIZING EXECUTION AND DELIVERY OF A LOAN AND SECURITY AGREEMENT, PROMISSORY NOTE, AND CERTAIN ACTIONS IN CONNECTION THEREWITH FOR THE CALIFORNIA HEALTH FACILITIES FINANCING AUTHORITY NONDESIGNATED PUBLIC HOSPITAL BRIDGE LOAN PROGRAM

**Nondesignated Public Hospital Bridge Loan Program**

WHEREAS, **KAWEAH DELTA HEALTH CARE DISTRICT** (the “Borrower”) is a nondesignated public hospital as defined in Welfare and Institutions Code Section 14165.55, subdivision (l), excluding those affiliated with county health systems pursuant to Chapter 240, Statutes of 2021 (SB 170), Section 25; and

WHEREAS, Borrower has determined that it is in its best interest to borrow an aggregate amount not to exceed **\$1,132,002.00** from the California Health Facilities Financing Authority (the “Lender”), such loan to be funded with the proceeds of the Lender’s Nondesignated Public Hospital Bridge Loan Program; and

WHEREAS, the Borrower intends to use the funds solely to fund its working capital needs to support its operations;

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Borrower as follows:

Section 1. The Board of Directors of Borrower hereby ratifies the submission of the application for a loan from the Nondesignated Public Hospital Bridge Loan Program.

Section 2. **MALINDA TUPPER, CHIEF FINANCIAL OFFICER,**( an “Authorized Officer”) is hereby authorized and directed, for and on behalf of the Borrower, to do any and all things and to execute and deliver any and all documents that the Authorized Officer(s) deem(s) necessary or advisable in order to consummate the borrowing of moneys from the Lender and otherwise to effectuate the purposes of this Resolution and the transactions contemplated hereby.

Section 3. The proposed form of Loan and Security Agreement (the “Agreement”), which contains the terms of the loan is hereby approved. The loan shall be in a principal amount not to exceed **\$1,132,002.00**, shall not bear interest, and shall mature 24 months from the date of the executed Loan and Security Agreement between the Borrower and the Lender. The {Each} Authorized Officer(s) is (are) hereby authorized and directed, for and on behalf of the Borrower, to execute the Agreement in substantially said form that includes the redirection of up to 20% of Medi-Cal reimbursements (checkwrite payments) to Lender in the event of default, with such changes therein as the Authorized Officer(s) may require or approve, such approval to be conclusively evidenced by the execution and delivery thereof.



Section 4. The proposed form of Promissory Note (the “Note”) as evidence of the Borrower's obligation to repay the loan is hereby approved. The Authorized Officer(s) is (are) hereby authorized and directed, for and on behalf of the Borrower, to execute the Note in substantially said form, with such changes therein as the Authorized Officer(s) may require or approve, such approval to be conclusively evidenced by the execution and delivery thereof.

Date of Adoption: \_\_\_\_\_

**SECRETARY'S CERTIFICATE**

I, \_\_\_\_\_, Secretary of **KAWEAH DELTA HEALTH CARE DISTRICT**, hereby certify that the foregoing is a full, true and correct copy of a resolution duly adopted at a regular meeting of the Board of Directors of **KAWEAH DELTA HEALTH CARE DISTRICT** duly and regularly held at the regular meeting place thereof on the \_\_\_\_ day of \_\_\_\_\_, 20\_\_, of which meeting all of the members of said Board of Directors had due notice and at which the required quorum was present and voting and the required majority approved said resolution by the following vote at said meeting:

**Ayes:**

**Noes:**

**Absent:**

I further certify that I have carefully compared the same with the original minutes of said meeting on file and of record in my office; that said resolution is a full, true and correct copy of the original resolution adopted at said meeting and entered in said minutes; and that said resolution has not been amended, modified or rescinded since the date of its adoption, and is now in full force and effect.

\_\_\_\_\_  
Secretary

Date: \_\_\_\_\_